

# **CITY OF JOHANNESBURG**

**DRAFT MEDIUM- TERM BUDGET  
2014/15 TO 2016/17**

**MARCH 2014**

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## Abbreviations and Acronyms

ALCO	Assets and Liabilities Committee
Budget Lekgotla	A planning forum aimed at identifying key spending priorities for the City for a specific planning cycle.
BSC	Budget Steering Committee
BRT	Bus Rapid Transit, a project initiated to improve public transport within the City.
CAPEX	Capital expenditure, spending on municipal assets such as land, buildings, roads, etc.
CFO	Chief Financial Officer
CIF	Capital Investment Framework
CIMS	Capital Investment Management System, a system used to prioritise capital projects in the City
CM	City Manager
CoJ	City of Johannesburg
CPI	Consumer Price Index.
DED	Department of Economic Development, one of the City’s core departments
DMTN	Domestic Medium Term Note.
DoRA	Division of Revenue Act
EM	Executive Mayor
ESP	Expanded Social Package
FBE	Free basic electricity
FBS	Free basic services
FBW	Free basic water
GAAP	Generally Accepted Accounting Practice
GAMAP	Generally Accepted Municipal Accounting Practice
GRAP	Generally Recognised Accounting Practice
GDS	Growth and Development Strategy, the City’s long- term strategy for development.
GDP	Gross domestic product
GMS	Growth Management Strategy, the City’s strategy for the management of growth within the City.
HSDG	Human Settlement Development Grant
IBT	Inclining Block Tariff
IDP	Integrated Development Plan, a strategic document detailing the City’s medium- term plan for development.
IGR	Intergovernmental relations
Kl	kilolitre
Km	kilometre
KPA	Key Performance Area
KPI	Key Performance Indicator
LED	Local economic development
MEs	Municipal entities, companies in which the City is the sole shareholder, established to provide services to residents on behalf of the City.
MBRR	Municipal Budgeting and Reporting Regulations
MFMA	Municipal Finance Management Act, Act 56 of 2003, legislation providing a framework for financial management in local government
MIG	Municipal Infrastructure Grant
MMC	Member of the Mayoral Committee
MPRA	Municipal Properties Rates Act

MSA	Municipal Systems Act, Act 32 of 2000
MTB	Medium Term Budget, a three year financial plan of a municipality
MTEF	Medium- term Expenditure Framework
NERSA	National Electricity Regulator South Africa
NGO	Non- governmental organisations
NT	National Treasury of South Africa
OPEX	Operating expenditure, spending on the day to day operational activities such as salaries and wages, repairs and maintenance, general expenses
PBO	Public benefit organisations
PMS	Performance Management System
PPP	Public- Private Partnerships
RSC	Regional Services Council
SA	South Africa
SALGA	South African Local Government Association
SARB	South African Reserve Bank
SDBIP	Service Delivery and Budget Implementation Plan, a detailed plan containing quarterly performance targets and monthly budget estimates
SMME	Small, Micro and Medium Enterprises

## List of Votes

Economic Development  
Environment and Infrastructure  
Transport Department  
Community Development  
Health  
Social Development  
Office of the Executive Mayor  
Speaker: Legislative Arm of Council  
Group Finance  
Group Corporate and Shared Services  
Housing  
Development Planning  
Public Safety  
Municipal Entities Accounts  
City Power  
Johannesburg Water  
Pikitup  
Johannesburg Roads Agency  
Metrobus  
Johannesburg Parks and Zoo  
Johannesburg Development Agency  
Johannesburg Property Company  
Joburg Market  
Johannesburg Social and Housing Company  
Joburg City Theatres

## **Purpose**

The purpose of this document is to submit the 2014/15 Medium Term Budget for information and consultation.

The Budget has been compiled within the framework of the Municipal Financial Management Act (MFMA), Municipal Budget and Reporting Regulations (MBRR), MFMA Circulars No 51, 54, 55, 59, 66, 67 and 70.



## **Part 1 – Annual Budget**

### **Executive Summary**

The 2014/15 Medium Term Budget continues to focus on ensuring financial sustainability while delivering on the programmes outlined in the Integrated Development Plan (IDP) and Growth and Development Strategy (GDS). It reaffirms the commitment towards the prudent management of the City's finances. In order to attain financial sustainability the City has a set of parameters within which financial planning should be aligned and this will require generation of an annual operating surplus, prudent borrowing, creating cash reserve to increase the level of infrastructure spending and reviewing activities for operational efficiencies. The 2014/15 Budget is premised on the following principles:

- Changing course, meaning changing the way we do things within limited resources;
- Addressing the culture of abundance;
- Increasing productivity- doing more with less and managing human resources effectively;
- Inter- cluster approach to ensure coordination of programmes;
- Customer- centric approach; and
- Stabilising the revenue base of the City.

The main challenges experienced during the compilation of the 2014/15 MTB can be summarised as follows:

- The ongoing difficulties in the national and local economy;
- The need to reprioritize projects and expenditure within the existing resource envelope;
- Wage increases for municipal staff that continue to exceed consumer inflation;
- Availability of affordable capital/ borrowing; and
- Potential impact of the weakening sentiments in the South African economy on the City's ratings.

The City acknowledges the challenge of balancing the need to change course with limited resources and delivering towards Joburg 2040. To respond to this, the City developed short, medium and long term interventions.

#### ***Short-term***

The focus for the 2014/15 Budget year remains financial sustainability of which a key component is to stabilize the revenue base. Achieving this will enable the City to fund key programmes outlined in the IDP and the GDS. In 2014/15, the City will commence with the implementation of the IDP's key priority areas and improve service delivery, customer and citizen experience.

#### ***Medium-term***

Over the medium- term budget, the sustainability of the City's financial position remains a focus. Through an improved financial position the City will be in a position to accelerate the implementation of the IDP / GDS programmes and commit to excellent service delivery as a norm. Capital spending will be accelerated and the ability to spend will improved.

***Long-term***

Building a strong financial position and resilience provides an option for increased spending towards capital infrastructure and responding adequately to the developmental challenges outlined in the GDS.

In aligning the imperatives of changing the City's course, continuity and revenue optimisation, the following key IDP priorities will continue to be implemented within the City:

- Financial sustainability and resilience;
- Sustainable human settlements;
- Agriculture and food security;
- SMME and entrepreneurship development and support;
- Active and engaged citizenry;
- Resource resilience;
- Smart City;
- Investment attraction, retention and expansion;
- Green economy; and
- Safer City.

## Operating Budget Framework

The proposed operating revenue budget is approximately R38.5 billion and the operating expenditure budget is totalling R36.5 billion for the 2014/15 financial year. Revenue is increasing by 7% and expenditure by 7% over the 2014/15 financial year.

The table below set out the Medium Term Revenue and Expenditure Budget for the 2014/15- 2016/17 financial years.

	Adjusted Budget 2013/14 R 000	Budget 2014/15 R 000	%	Estimate 2015/16 R 000	Estimate 2016/17 R 000
Revenue	36 118 703	38 521 467	7%	41 758 610	44 743 468
Internal Revenue	3 861 293	4 381 294	13%	4 668 891	4 816 601
Expenditure	39 979 996	42 902 761	7%	46 427 501	49 560 069
Internal Expenditure	34 222 576	36 512 567	7%	39 051 825	41 624 384
	3 861 293	4 381 294	13%	4 668 891	4 816 601
Surplus (Deficit)	38 083 869	40 893 861	7%	43 720 716	46 440 985
Taxation	1 896 127	2 008 900		2 706 785	3 119 084
Surplus (Deficit) for the year	499 499	528 805	6%	648 787	729 052
Capital Grants & Contributions	1 396 628	1 480 095		2 057 998	2 390 032
Surplus (Deficit) for the year including Capital Grants & Contr.	3 094 028	3 154 275		3 231 886	3 230 582
	4 490 656	4 634 370		5 289 884	5 620 614

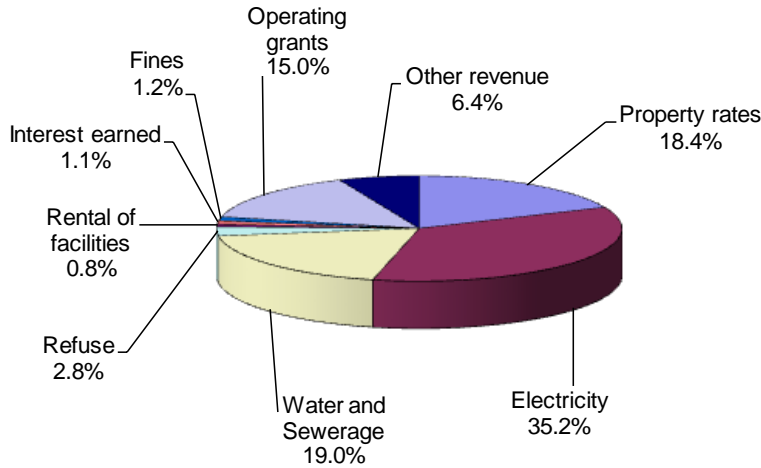
The City is budgeting for a surplus (before taxation and capital grants) of R2 billion for 2014/15. The surplus will be applied towards restoring the City's working capital and funding of capital investment.

### Revenue Analysis

In 2013/14, the direct revenues were budgeted at R36.1 billion with revenue estimated to be R38.5 billion in 2014/15.

Revenue	Adjusted Budget 2013/14 R millions	Budget 2014/15 R millions	%	Estimate 2015/16 R millions	Estimate 2016/17 R millions
Property rates	6 545	7 103	9%	7 742	8 284
Electricity	12 396	13 574	10%	14 795	15 831
Water and Sewerage	6 733	7 331	9%	7 991	8 550
Refuse	987	1 061	8%	1 156	1 237
Rental of facilities	264	294	11%	313	333
Interest earned	305	420	38%	337	356
Fines	324	467	44%	492	517
Operating grants	5 740	5 794	1%	6 337	6 898
Other revenue	2 825	2 479	-12%	2 595	2 737
Total revenue	36 119	38 521	7%	41 759	44 743

The increase of 7% in total revenue is mainly a result of the 8.5% increase in property rates, 9.5% in electricity revenue, 8.9% increase in water and sewerage revenue, 1% increase in operating grants and -12% decrease in other revenue.



The 2014/15 revenue budget for property rates, electricity, water, sewerage and refuse amounts to R29.1 billion and it represents approximately 75% of the total revenue budget of R38.5 billion. The table below set out the average tariff increases for 2014/15 - 2016/17 financial years.

Service	Base Year 2013/14	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Property rates	5.30%	5.00%	8.00%	7.00%
Electricity	7.04%	7.05%	7.21%	7.14%
Water	9.82%	8.90%	9.00%	7.00%
Sanitation	9.80%	8.90%	9.00%	7.00%
Refuse	10.00%	6.00%	8.00%	10.00%

The proposed tariff increases in the table above are averages; i.e. some customers may pay more and others less than the average.

Property rates: The property rates revenue is projected to increase by 8.5% on the adjusted budget, the increase is based on an average base rate increase of 5% that will be implemented as from 1 July 2014 and a growth in the number of properties.

Service charges - electricity: The projected electricity revenue of R13.6 billion is approximately 9.5% increase from the 2013/14 financial year, the increase is based on a proposed average tariff increase for electricity of 7.05% and the strategic drive to reduce total electricity losses to a level of 13.5% in the 2014/15 financial year. The NERSA/ Eskom tariff increase is assumed at 7.3%.

Service charges - water and sewerage: Projected water and sewerage charges are estimated at R7.3 billion, approximately 8.9% increase from the 2013/14 financial year. The 2014/15 proposed average tariff increase for water and sewerage is 8.9%. The Rand Water tariff increase is assumed at 7.1%.

The proposed average tariff increases for refuse is 6%.

Operating grants are increasing by R54 million or 1% from the 2013/14 financial year.

Income from fines has increased with an amount of R143 million or 44% from the 2013/14 financial year due to the implementation of the Administrative Adjudication of Road Traffic Offences Act (AARTO).

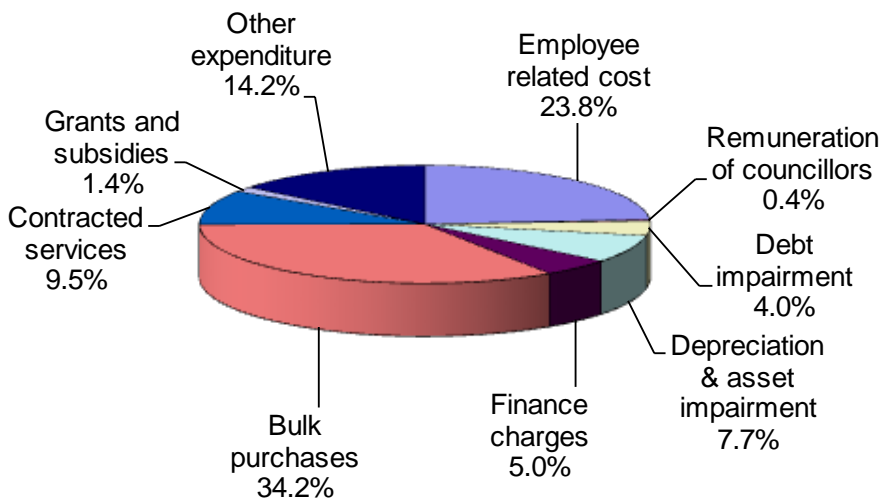
Other revenue reflects a decrease of R346 million mainly as a result of the reduction in electricity sales from City Power to Eskom. The tariffs for minor services will mainly increase in line with estimated inflation of 5.8%.

**Expenditure Analysis**

The City adopted the 2013/14 Adjusted Operating Budget of R34.2 billion. 2014/15 presents a budget of R36.5 billion or 7% increase.

Expenditure	Adjusted Budget 2013/14 R millions	Budget 2014/15 R millions	%	Estimate 2015/16 R millions	Estimate 2016/17 R millions
Employee related cost	8 207	8 673	6%	9 024	9 387
Remuneration of councillors	124	131	5%	138	148
Debt impairment	1 685	1 460	-13%	1 407	1 377
Depreciation & asset impairment	2 345	2 796	19%	3 294	3 789
Finance charges	1 316	1 810	37%	2 083	2 327
Bulk purchases	11 635	12 478	7%	13 350	14 325
Contracted services	3 387	3 470	2%	3 692	3 864
Grants and subsidies	456	493	8%	535	572
Other expenditure	5 067	5 202	3%	5 528	5 835
<b>Total expenditure</b>	<b>34 223</b>	<b>36 513</b>	<b>7%</b>	<b>39 052</b>	<b>41 624</b>

The increase of 7% in expenditure is mainly a result of the increase in depreciation 19% (due to increased capital investment), finance charges 37% (30% of the City’s total capital budget will be funded from external loans), bulk purchases 7% (Eskom/Kelvin Power Station and Rand Water), grants and subsidies 8% and other expenditure 3%.



**Repairs and Maintenance**

In the 2014/15 MTB a greater emphasis was placed on preserving and maintaining the City’s current infrastructure. The 2014/15 MTB provides for extensive growth in the area of asset maintenance. Repairs and maintenance as a percentage of PPE has grown from 4.8% in 2012/13 to 6.1% in 2014/15. The 2014/15 repairs and maintenance provision represents more than 9% of total expenditure.

In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. The following table is a consolidation of all the expenditures associated with repairs and maintenance:

Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<u>Repairs and maintenance expenditure by Asset Class</u>								
Infrastructure	858 505	931 349	1 413 401	1 873 035	1 954 012	2 056 580	2 204 382	2 164 953
Community	84 884	108 602	9 286	137 255	66 244	156 845	182 532	89 519
Other assets	700 906	531 531	593 729	1 023 747	1 047 289	1 128 586	1 234 613	1 552 095
Intangibles	50	58		67				
Total Repairs and Maintenance Expenditure	1 644 345	1 571 540	2 016 416	3 034 104	3 067 545	3 342 011	3 621 527	3 806 567

**Financial Position**

The table below reflects the summary of the proposed financial position.

Financial position	Adjusted Budget 2013/14 R million	Budget 2014/15 R million	Estimate 2015/16 R million	Estimate 2016/17 R million
Total current assets	15 107	15 107	13 863	16 922
Total non current assets	51 641	59 129	68 192	73 080
Total current liabilities	14 141	14 786	13 858	16 273
Total non current liabilities	17 696	19 753	23 033	22 757
Community wealth/Equity	34 911	39 698	45 165	50 972

The projected current ratio over the medium term is projected to be 1:1. Cash reserves are used to fund capital investment, hence no improvement in the current ratio. The City of Johannesburg is engaging with National Treasury to increase government grant funding in the outer financial years, should it be successful the ratio in the outer year will improve.

**Cash Flow**

The table below reflects the summary of the proposed cash flow.

Cash flow	Adjusted Budget 2013/14 R million	Budget 2014/15 R million	Estimate 2015/16 R million	Estimate 2016/17 R million
Net cash from (used) operating	7 501	7 661	8 764	9 297
Net cash from (used) investing	(7 973)	(11 164)	(11 084)	(11 369)
Net cash from (used) financing	1 396	2 294	1 867	1 981
Cash/cash equivalents at the year end	6 324	5 115	4 662	4 571

The cash of the City is projected to be approximately R5.1 billion at the end of the 2014/15 financial year. It will be approximately R4.5 billion in the outer year. Cash reserves are applied towards capital infrastructure spending.

In order to achieve financial stabilisation and long term sustainability the City has a set of parameters within which financial planning should be aligned. These key financial indicators are included in the table below.

Key Financial Indicators						
Ratios	Actual 2012/13	Adjusted Budget 2013/14	Bench-Marks	Budget 2014/15	Estimate 2015/16	Estimate 2016/17
Current ratio	1:1	1.1:1	Above 1:1	1:1	1:1	1:1
Solvency ratio	2:1	2.1:1	Above 2:1	2.1:1	2.2:1	2.3:1
Debt: Revenue	49.7%	39.0%	Below 45%	42.4%	43.6%	45.0%
Remuneration to Expenditure ratio	36.6%	36.3%	Below 30%	36.1%	35.1%	34.4%
Maintenance to Expenditure ratio	3.4%	4.6%	7%	5.0%	5.3%	5.2%
Interest to Expenditure ratio	5%	4%	Below 7%	5%	5%	6%
Net operating margin	10%	13%	Above 15%	12%	13%	13%
Cash coverage (days)	74.1	76.5	45 days	57.9	49.5	45.8

## Capital expenditure

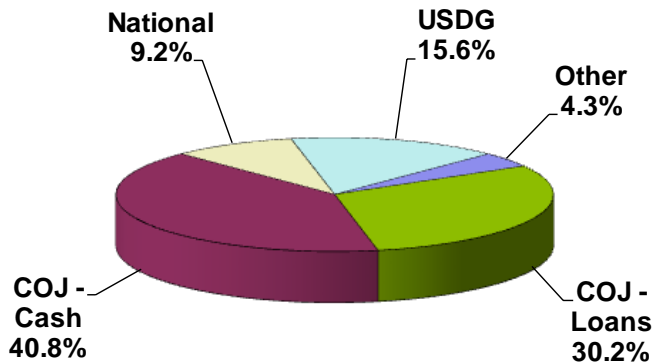
The level of capital expenditure and borrowing are based on the principles of affordability, prudential indicators and sustainability (debt ratio, current ratio, operating surplus and the impact or return of the capital investment on the operating account).

The table below reflects the medium term capital budget over the next three years.

Funding Source	Adj Bud 2013/14 R 000	Budget 2014/15 R 000	Budget 2015/16 R 000	Budget 2016/17 R 000
Loan Funding	1 458 631	3 276 000	3 440 000	2 506 000
CRR and Surplus Cash	3 147 604	4 431 367	4 767 309	4 401 377
Grants and Contributions	3 094 028	3 154 275	3 231 886	3 230 582
<b>Total</b>	<b>7 700 263</b>	<b>10 861 642</b>	<b>11 439 195</b>	<b>10 137 959</b>

The capital budget of the City projects a spending plan of approximately R32.4 billion over the next three-year period. The capital budget for the 2014/15 financial year amounts to approximately R10.9 billion. Approximately R7.7 billion of the capital budget will be funded by the City and R3.2 billion from grants and public contributions.

### Funding Sources for 2014/15



- R3.3 billion of capital will be funded from loans.
- R4.4 billion of capital will be funded through cash.
- R1 billion will be funded from grants received from National (EPWP – R44.1 million, National Electrification – R35 million, NDPG – R60 million and PTIS – R893.7 million).
- R1.7 billion will be funded through the Urban Settlement Development Grant (USDG).
- R463.1 million will be funded from other sources (demand side management levies and public/bulk service contributions).



## Annual Budget Tables

The following pages present the main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality’s 2014/15 budget and the MTB.

Table A1: Consolidated Budget Summary

Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousands</b>								
<b>Financial Performance</b>								
Property rates	5 011 103	5 490 715	6 147 230	6 486 614	6 636 614	7 205 899	7 848 648	8 397 921
Service charges	13 329 739	18 135 473	19 220 098	21 433 469	20 553 451	22 433 382	24 422 547	26 123 834
Investment revenue	349 727	302 015	384 594	306 055	305 353	420 118	337 328	355 781
Transfers recognised - operational	4 763 945	5 097 986	4 847 290	5 146 290	5 739 960	5 793 524	6 336 527	6 898 233
Other own revenue	2 018 807	2 678 572	2 408 901	2 948 746	2 883 325	2 668 544	2 813 560	2 967 699
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>25 473 321</b>	<b>31 704 761</b>	<b>33 008 113</b>	<b>36 321 174</b>	<b>36 118 703</b>	<b>38 521 467</b>	<b>41 758 610</b>	<b>44 743 468</b>
Employee costs	6 468 824	6 876 153	7 450 682	8 155 691	8 206 963	8 673 375	9 023 975	9 387 365
Remuneration of councillors	80 646	98 291	110 411	124 154	124 154	130 667	138 290	147 616
Depreciation & asset impairment	1 649 979	1 799 840	2 018 660	2 345 443	2 345 443	2 795 813	3 294 173	3 788 822
Finance charges	1 523 057	1 598 227	1 477 487	1 403 071	1 316 433	1 809 644	2 083 169	2 327 391
Materials and bulk purchases	8 230 041	10 197 397	11 153 787	12 357 875	11 635 213	12 522 815	13 397 581	14 374 968
Transfers and grants	111 793	132 957	153 955	175 397	456 173	493 362	534 686	572 061
Other expenditure	8 757 582	8 687 380	9 110 598	9 399 297	10 138 197	10 086 891	10 579 951	11 026 161
<b>Total Expenditure</b>	<b>26 821 922</b>	<b>29 390 245</b>	<b>31 475 580</b>	<b>33 960 928</b>	<b>34 222 576</b>	<b>36 512 567</b>	<b>39 051 825</b>	<b>41 624 384</b>
<b>Surplus/(Deficit)</b>	<b>-1 348 601</b>	<b>2 314 516</b>	<b>1 532 533</b>	<b>2 360 246</b>	<b>1 896 127</b>	<b>2 008 900</b>	<b>2 706 785</b>	<b>3 119 084</b>
Transfers recognised - capital	2 371 021	2 534 159	1 976 587	2 524 743	2 628 950	2 691 210	2 766 321	2 882 167
Contributions recognised - capital & contributed	99 468	148 404	2 842	448 870	465 078	463 065	465 565	348 415
<b>Surplus/(Deficit) for the year</b>	<b>1 121 888</b>	<b>4 997 079</b>	<b>3 511 962</b>	<b>5 333 859</b>	<b>4 990 155</b>	<b>5 163 175</b>	<b>5 938 671</b>	<b>6 349 666</b>
<b>Capital expenditure &amp; funds sources</b>								
<b>Capital expenditure</b>	<b>3 837 957</b>	<b>3 606 495</b>	<b>4 143 456</b>	<b>7 595 073</b>	<b>7 700 263</b>	<b>10 861 642</b>	<b>11 439 195</b>	<b>10 137 959</b>
Transfers recognised - capital	2 371 021	2 534 159	1 981 651	2 524 743	2 628 950	2 691 210	2 766 321	2 882 167
Public contributions & donations	99 468	72 335	2 842	448 870	465 078	463 065	465 565	348 415
Borrowing	1 367 468	1 000 000	703 000	1 458 631	1 458 631	3 276 000	3 440 000	2 506 000
Internally generated funds			1 455 963	3 162 829	3 147 604	4 431 367	4 767 309	4 401 377
<b>Total sources of capital funds</b>	<b>3 837 957</b>	<b>3 606 495</b>	<b>4 143 456</b>	<b>7 595 073</b>	<b>7 700 263</b>	<b>10 861 642</b>	<b>11 439 195</b>	<b>10 137 959</b>
<b>Financial position</b>								
Total current assets	6 660 249	12 231 044	13 879 455	12 542 940	15 106 682	15 107 200	13 862 984	16 922 214
Total non current assets	40 779 655	44 126 224	46 294 826	50 700 320	51 641 209	59 129 102	68 192 131	73 079 629
Total current liabilities	9 036 217	13 283 207	13 394 792	9 726 817	14 141 027	14 785 564	13 857 506	16 272 606
Total non current liabilities	15 753 187	16 067 284	16 358 977	17 753 101	17 695 695	19 753 188	23 032 870	22 757 187
Community wealth/Equity	22 650 500	27 006 777	30 420 512	35 763 341	34 911 168	39 697 550	45 164 738	50 972 050
<b>Cash flows</b>								
Net cash from (used) operating	2 595 004	4 841 781	7 372 187	7 390 718	7 500 672	7 660 624	8 764 393	9 296 722
Net cash from (used) investing	-3 665 389	-3 952 171	-3 882 027	-7 890 629	-7 973 215	-11 163 707	-11 083 918	-11 369 371
Net cash from (used) financing	1 465 292	635 694	-309 146	1 043 480	1 395 876	2 294 107	1 866 582	1 981 411
<b>Cash/cash equivalents at the year end</b>	<b>694 600</b>	<b>2 219 904</b>	<b>5 400 918</b>	<b>4 296 289</b>	<b>6 324 252</b>	<b>5 115 276</b>	<b>4 662 333</b>	<b>4 571 095</b>
<b>Cash backing/surplus reconciliation</b>								
Cash and investments available	3 038 457	4 289 448	7 837 065	7 312 802	9 099 303	7 830 310	8 841 623	7 768 985
Application of cash and investments	4 773 917	3 857 985	6 839 767	4 950 578	7 827 023	7 678 664	8 818 727	7 221 416
<b>Balance - surplus (shortfall)</b>	<b>-1 735 460</b>	<b>431 463</b>	<b>997 298</b>	<b>2 362 224</b>	<b>1 272 281</b>	<b>151 646</b>	<b>22 896</b>	<b>547 569</b>
<b>Asset management</b>								
Asset register summary (WDV)	38 219 772	41 498 146	43 449 375	47 299 123	48 432 295	55 955 042	63 528 109	69 370 347
Depreciation & asset impairment	1 649 979	1 799 840	2 018 660	2 345 443	2 345 443	2 795 813	3 294 173	3 788 822
Renewal of Existing Assets		1 318 534	1 260 167	4 496 257	4 601 447	5 143 705	5 143 107	4 305 666
Repairs and Maintenance	1 644 345	1 571 540	2 016 416	3 034 104	3 067 545	3 342 011	3 621 527	3 806 567

Notes:

1. Table A1 is a budget summary and provides a concise overview of the City's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance.
3. The surplus for the year includes capital transfers and excludes taxation.

Table A2: Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>								
<b>Revenue - Standard</b>								
<b>Governance and administration</b>	<b>9 990 094</b>	<b>12 035 593</b>	<b>12 172 755</b>	<b>11 808 691</b>	<b>11 941 096</b>	<b>13 231 387</b>	<b>14 277 561</b>	<b>15 374 704</b>
Executive and council	280	4 608	4 155	54 191	55 501	57 335	60 204	63 517
Budget and treasury office	9 919 289	11 941 635	11 794 872	11 483 123	11 633 218	12 833 703	13 841 352	14 917 096
Corporate services	70 525	89 350	373 728	271 377	252 377	340 349	376 005	394 091
<b>Community and public safety</b>	<b>1 081 134</b>	<b>1 912 066</b>	<b>1 789 671</b>	<b>2 283 829</b>	<b>2 453 212</b>	<b>2 765 418</b>	<b>2 874 582</b>	<b>2 994 195</b>
Community and social services	64 954	210 717	123 396	151 581	142 016	103 193	116 418	129 028
Sport and recreation	144 662	98 200	68 777	148 335	142 293	152 880	120 834	122 840
Public safety	587 747	879 796	663 142	998 494	722 347	877 508	926 515	964 580
Housing	188 691	589 619	799 108	813 509	1 271 020	1 442 337	1 574 219	1 633 706
Health	95 079	133 734	135 248	171 910	175 536	189 500	136 596	144 041
<b>Economic and environmental services</b>	<b>1 942 203</b>	<b>1 212 522</b>	<b>1 120 722</b>	<b>2 487 910</b>	<b>2 725 474</b>	<b>2 534 959</b>	<b>2 636 936</b>	<b>2 788 988</b>
Planning and development	497 254	442 946	437 854	572 478	555 262	654 503	589 057	612 136
Road transport	1 432 188	765 719	666 715	1 849 612	2 104 382	1 827 596	2 030 519	2 158 340
Environmental protection	12 761	3 857	16 153	65 820	65 830	52 860	17 360	18 512
<b>Trading services</b>	<b>14 930 380</b>	<b>19 227 143</b>	<b>19 904 394</b>	<b>22 714 357</b>	<b>22 092 949</b>	<b>23 143 978</b>	<b>25 201 417</b>	<b>26 816 163</b>
Electricity	9 799 266	13 412 015	13 014 931	14 531 683	13 840 275	14 330 990	15 547 257	16 462 024
Water	2 944 292	3 356 563	3 985 800	4 236 256	4 278 256	4 586 875	5 031 336	5 400 154
Waste water management	1 962 862	2 237 708	2 657 200	2 824 170	2 852 170	3 057 916	3 354 224	3 600 103
Waste management	223 960	220 857	246 463	1 122 248	1 122 248	1 168 197	1 268 600	1 353 882
<b>Other</b>								
<b>Total Revenue - Standard</b>	<b>27 943 810</b>	<b>34 387 324</b>	<b>34 987 542</b>	<b>39 294 787</b>	<b>39 212 731</b>	<b>41 675 742</b>	<b>44 990 496</b>	<b>47 974 050</b>
<b>Expenditure - Standard</b>								
<b>Governance and administration</b>	<b>5 456 951</b>	<b>5 222 223</b>	<b>5 593 638</b>	<b>5 520 888</b>	<b>5 678 426</b>	<b>6 161 383</b>	<b>6 715 409</b>	<b>7 200 172</b>
Executive and council	412 374	366 253	803 637	1 024 295	1 070 167	1 146 797	1 204 827	1 267 424
Budget and treasury office	4 195 093	3 736 573	3 761 657	2 823 673	2 890 533	3 240 706	3 520 874	3 760 147
Corporate services	849 483	1 119 397	1 028 343	1 672 920	1 717 726	1 773 880	1 989 708	2 172 601
<b>Community and public safety</b>	<b>4 411 686</b>	<b>4 821 843</b>	<b>5 317 404</b>	<b>5 564 600</b>	<b>5 868 559</b>	<b>6 370 391</b>	<b>6 721 056</b>	<b>7 139 595</b>
Community and social services	658 180	892 504	1 059 156	1 135 048	1 147 459	1 195 437	1 259 828	1 303 989
Sport and recreation	645 214	628 454	572 590	695 376	699 686	737 141	763 681	805 410
Public safety	2 190 819	2 238 975	2 445 253	2 355 079	2 355 079	2 568 017	2 674 550	2 779 040
Housing	447 446	553 858	694 522	767 860	1 036 335	1 205 080	1 331 758	1 530 516
Health	470 027	508 052	545 883	611 237	630 000	664 716	691 239	720 640
<b>Economic and environmental services</b>	<b>2 485 052</b>	<b>2 498 194</b>	<b>2 451 803</b>	<b>3 810 733</b>	<b>4 056 718</b>	<b>4 300 933</b>	<b>4 875 488</b>	<b>5 216 731</b>
Planning and development	909 704	650 988	590 683	1 355 939	1 324 873	1 479 530	1 848 011	1 951 162
Road transport	1 485 239	1 758 790	1 781 335	2 318 176	2 588 727	2 681 110	2 878 265	3 108 795
Environmental protection	90 109	88 416	79 785	136 618	143 118	140 293	149 212	156 775
<b>Trading services</b>	<b>14 739 341</b>	<b>17 230 314</b>	<b>18 188 468</b>	<b>19 615 578</b>	<b>19 118 372</b>	<b>20 208 665</b>	<b>21 388 659</b>	<b>22 796 937</b>
Electricity	9 475 661	11 114 789	11 377 001	12 671 277	11 982 665	12 683 256	13 505 314	14 446 137
Water	2 472 411	2 902 028	3 241 864	3 283 346	3 339 679	3 541 531	3 707 038	3 941 812
Waste water management	1 648 274	1 934 686	2 161 243	2 188 898	2 226 452	2 361 021	2 471 358	2 627 874
Waste management	1 142 995	1 278 811	1 408 360	1 472 057	1 569 576	1 622 857	1 704 949	1 781 114
<b>Other</b>								
<b>Total Expenditure - Standard</b>	<b>27 093 029</b>	<b>29 772 573</b>	<b>31 551 312</b>	<b>34 511 799</b>	<b>34 722 075</b>	<b>37 041 372</b>	<b>39 700 612</b>	<b>42 353 436</b>
<b>Surplus/(Deficit) for the year</b>	<b>850 781</b>	<b>4 614 751</b>	<b>3 436 230</b>	<b>4 782 988</b>	<b>4 490 656</b>	<b>4 634 370</b>	<b>5 289 884</b>	<b>5 620 614</b>

**Notes:**

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
2. Note the total revenue on this table includes capital transfers and expenditure includes taxation.

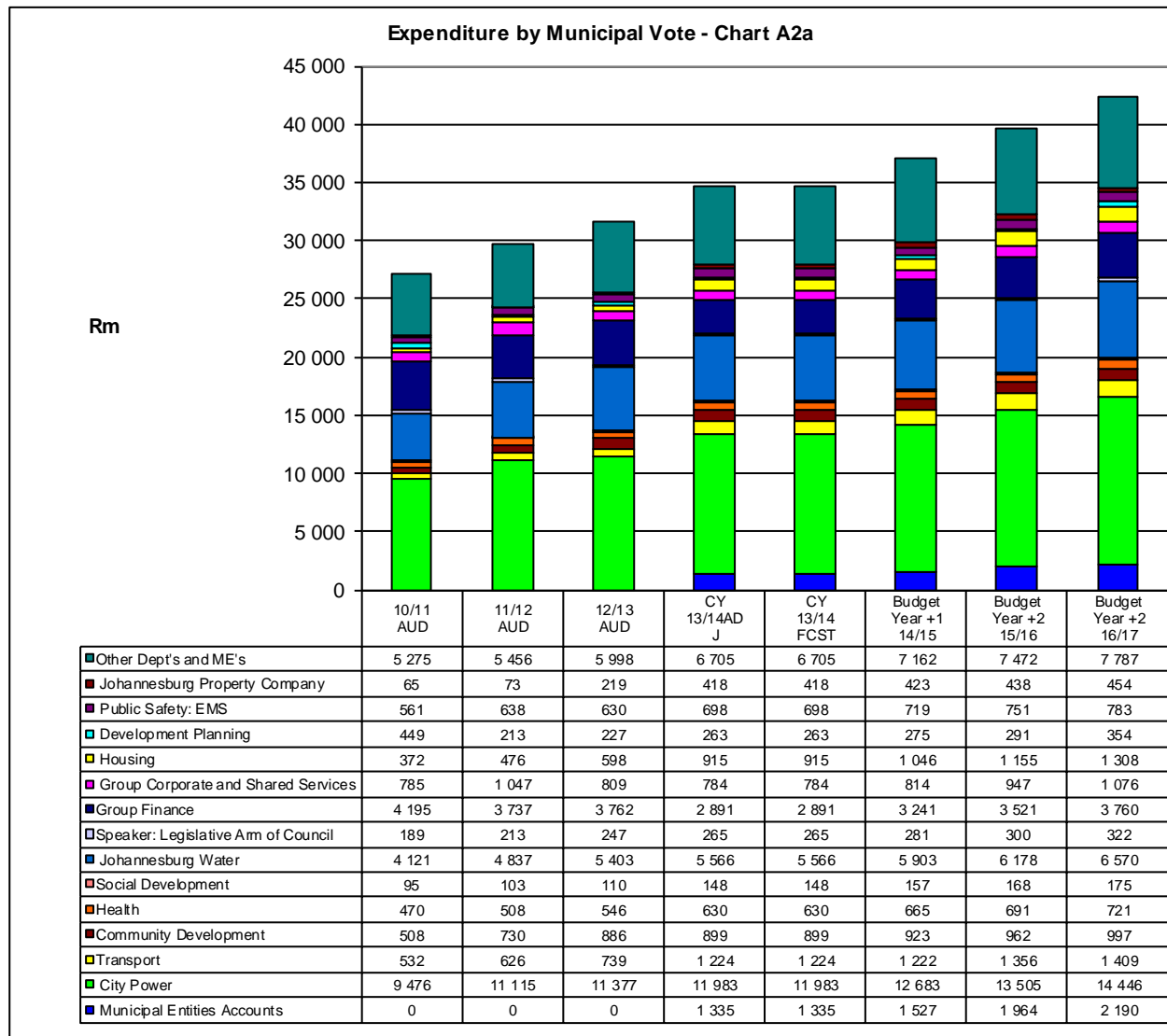
3. Table A3: Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited	Audited	Audited	Original	Adjusted	Budget Year	Budget Year	Budget Year
	R thousand	Outcome	Outcome	Outcome	Budget	Budget	2014/15	+1 2015/16
<b>Revenue by Vote</b>								
Vote 1 - Economic Development	123 669	21 694	6 966	8 397	12 468	36 514	23	–
Vote 2 - Environment, Infrastructure and Services	12 761	3 857	16 153	65 820	65 830	52 860	17 360	18 512
Vote 3 - Transport	1 251 147	552 890	397 510	1 334 766	1 544 536	1 173 675	1 301 983	1 353 773
Vote 4 - Community Development	47 810	184 314	95 296	103 810	98 626	52 106	55 682	68 993
Vote 5 - Health	95 079	133 734	135 248	171 910	175 536	189 500	136 596	144 041
Vote 6 - Social Development	139	984	344	2 475	2 475	798	823	865
Vote 7 - Office of the Executive Mayor	280	4 608	4 155	54 191	55 501	57 335	60 204	63 517
Vote 9 - Group Finance	9 919 289	11 941 635	11 794 872	11 483 123	11 633 218	12 833 703	13 841 352	14 917 096
Vote 10 - Group Corporate and Shared Services	11 006	11 329	118 484	20 688	27 688	15 554	16 425	17 328
Vote 11 - Housing	130 917	524 139	718 200	637 594	1 028 674	1 314 231	1 386 537	1 441 215
Vote 12 - Development Planning	107 535	135 076	114 357	138 265	122 733	163 126	128 316	135 153
Vote 13 - Public Safety: EMS	98 398	119 671	108 389	156 355	156 355	158 038	163 645	169 550
Vote 14 - Public Safety: JMPD	489 349	760 125	554 753	842 139	565 992	719 470	762 870	795 030
Vote 15 - Municipal Entities Accounts	–	–	–	599 374	616 866	650 732	726 319	762 358
Vote 16 - City Power	9 799 266	13 412 015	13 014 931	14 531 683	13 840 275	14 330 990	15 547 257	16 462 024
Vote 17 - Johannesburg Water	4 907 154	5 594 271	6 643 000	7 060 426	7 130 426	7 644 791	8 385 560	9 000 257
Vote 18 - Pikitup	223 960	220 857	246 463	1 122 248	1 122 248	1 168 197	1 268 600	1 353 882
Vote 19 - Johannesburg Roads Agency	76 786	101 128	157 661	84 941	129 941	142 259	148 514	156 682
Vote 20 - Metrobus	104 255	111 701	111 544	153 456	153 456	162 635	172 621	188 213
Vote 21 - Johannesburg City Parks and Zoo	144 662	98 200	68 777	112 335	106 293	98 880	104 451	110 223
Vote 22 - Johannesburg Development Agency	27 911	19 883	16 764	31 366	32 265	34 137	36 048	38 031
Vote 23 - Johannesburg Property Company	59 519	78 021	255 244	122 908	126 908	166 679	176 013	185 694
Vote 24 - Joburg Market	238 139	266 293	299 767	314 450	339 796	351 137	379 170	411 952
Vote 25 - Johannesburg Social Housing Company	57 774	65 480	80 908	96 771	83 710	108 106	114 214	120 491
Vote 26 - Joburg City Theatres	17 005	25 419	27 756	45 296	40 915	50 289	59 913	59 170
<b>Total Revenue by Vote</b>	<b>27 943 810</b>	<b>34 387 324</b>	<b>34 987 542</b>	<b>39 294 787</b>	<b>39 212 731</b>	<b>41 675 742</b>	<b>44 990 496</b>	<b>47 974 050</b>
<b>Expenditure by Vote to be appropriated</b>								
Vote 1 - Economic Development	234 639	183 789	85 852	103 707	105 899	108 300	112 908	121 011
Vote 2 - Environment, Infrastructure and Services	90 109	88 416	79 785	136 618	143 118	140 293	149 212	156 775
Vote 3 - Transport	532 098	626 495	739 483	1 001 002	1 223 553	1 222 375	1 356 189	1 409 398
Vote 4 - Community Development	508 323	730 290	886 344	884 157	899 042	922 758	962 264	997 240
Vote 5 - Health	470 027	508 052	545 883	611 237	630 000	664 716	691 239	720 640
Vote 6 - Social Development	95 065	103 311	109 607	145 246	147 796	157 350	168 132	175 284
Vote 7 - Office of the Executive Mayor	223 769	153 225	556 828	759 309	805 181	865 395	905 051	945 479
Vote 8 - Speaker: Legislative Arm of Council	188 605	213 028	246 809	264 986	264 986	281 402	299 776	321 945
Vote 9 - Group Finance	4 195 093	3 736 573	3 761 657	2 823 673	2 890 533	3 240 706	3 520 874	3 760 147
Vote 10 - Group Corporate and Shared Services	784 507	1 046 779	809 007	772 839	784 163	814 456	946 995	1 076 479
Vote 11 - Housing	372 499	476 174	598 379	634 115	915 115	1 046 025	1 154 851	1 307 861
Vote 12 - Development Planning	449 014	212 983	227 093	257 788	262 691	274 852	291 349	354 308
Vote 13 - Public Safety: EMS	561 409	638 352	629 731	698 197	698 072	719 094	750 743	782 717
Vote 14 - Public Safety: JMPD	1 629 410	1 600 623	1 815 522	1 656 882	1 657 007	1 848 923	1 923 807	1 996 323
Vote 15 - Municipal Entities Accounts	–	–	–	1 377 555	1 334 863	1 526 916	1 963 859	2 190 141
Vote 16 - City Power	9 475 661	11 114 789	11 377 001	12 671 277	11 982 665	12 683 256	13 505 314	14 446 137
Vote 17 - Johannesburg Water	4 120 685	4 836 714	5 403 107	5 472 244	5 566 131	5 902 552	6 178 396	6 569 686
Vote 18 - Pikitup	1 142 995	1 278 811	1 408 360	1 471 585	1 569 104	1 622 564	1 704 656	1 780 821
Vote 19 - Johannesburg Roads Agency	543 845	694 684	580 462	711 132	759 132	803 786	832 583	863 636
Vote 20 - Metrobus	409 296	437 611	461 390	463 711	463 711	491 958	508 069	528 329
Vote 21 - Johannesburg City Parks and Zoo	645 214	628 454	572 590	667 001	671 311	698 469	718 652	743 624
Vote 22 - Johannesburg Development Agency	46 289	42 050	50 229	58 573	61 304	63 837	66 163	68 425
Vote 23 - Johannesburg Property Company	64 976	72 618	219 336	400 243	417 677	423 041	438 431	454 370
Vote 24 - Joburg Market	179 762	212 166	227 509	246 034	263 882	274 716	287 997	310 383
Vote 25 - Johannesburg Social Housing Company	74 947	77 684	96 143	121 112	108 587	134 356	141 437	148 890
Vote 26 - Joburg City Theatres	54 792	58 903	63 205	101 576	96 552	109 276	121 664	123 387
<b>Total Expenditure by Vote</b>	<b>27 093 029</b>	<b>29 772 573</b>	<b>31 551 312</b>	<b>34 511 799</b>	<b>34 722 075</b>	<b>37 041 372</b>	<b>39 700 612</b>	<b>42 353 436</b>
<b>Surplus/(Deficit) for the year</b>	<b>850 781</b>	<b>4 614 751</b>	<b>3 436 230</b>	<b>4 782 988</b>	<b>4 490 656</b>	<b>4 634 370</b>	<b>5 289 884</b>	<b>5 620 614</b>

Notes:

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the City.
2. Note the total revenue on this table includes capital transfers and expenditure includes taxation and excludes internal transfers.

Graph: Expenditure by Municipal Vote



Graph: Expenditure by Municipal Vote (Trend)

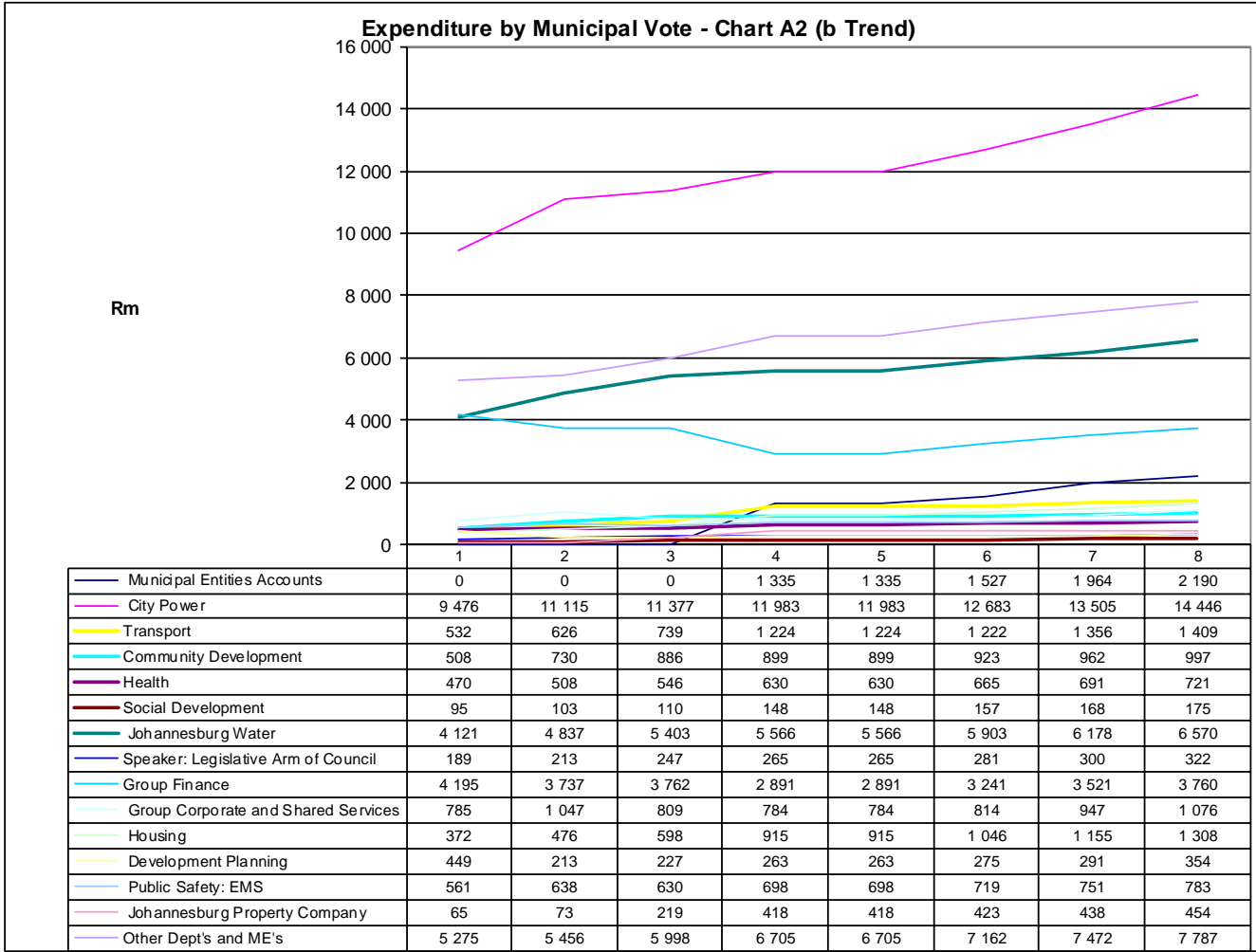


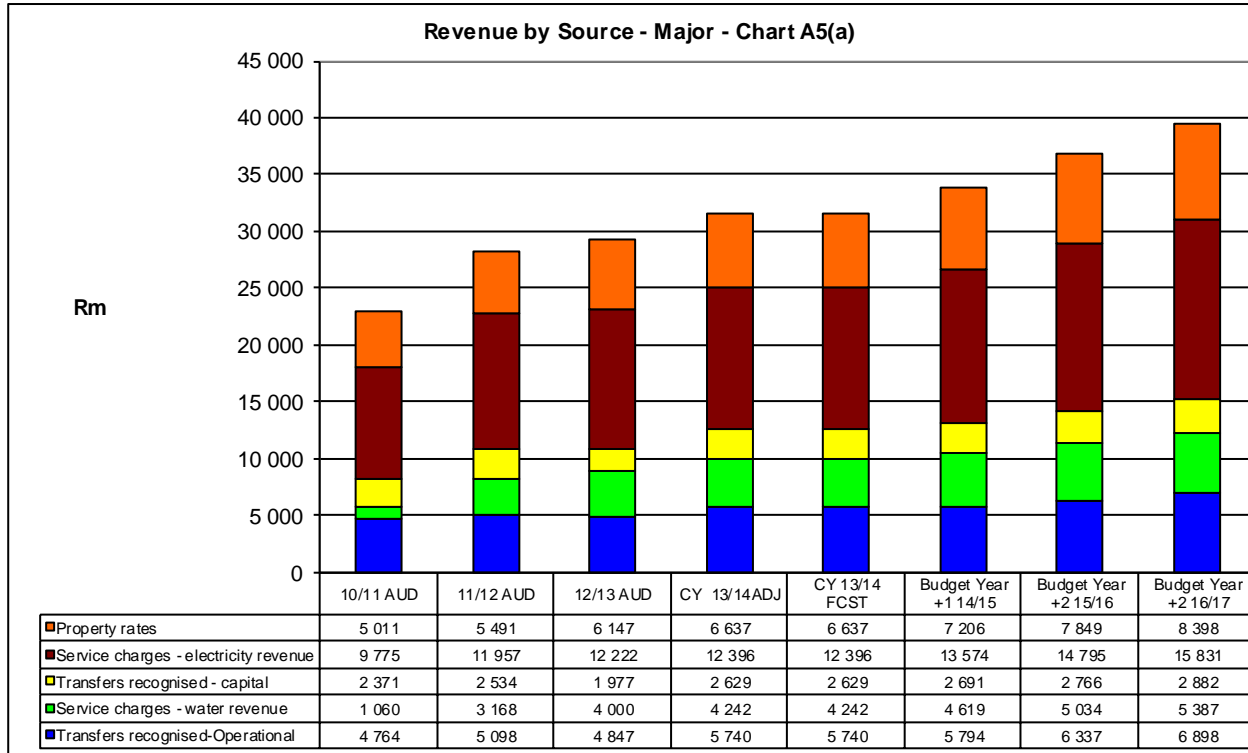
Table A4: Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue By Source</b>								
Property rates	4 933 897	5 412 614	6 034 946	6 395 445	6 545 445	7 102 653	7 741 892	8 283 824
Property rates - penalties & collection charges	77 206	78 101	112 284	91 169	91 169	103 246	106 756	114 097
Service charges - electricity revenue	9 774 645	11 956 900	12 221 611	13 276 206	12 396 000	13 573 620	14 795 246	15 830 913
Service charges - water revenue	1 059 876	3 167 958	3 999 592	4 241 132	4 241 816	4 618 593	5 034 266	5 386 665
Service charges - sanitation revenue	1 636 673	2 001 116	1 898 223	2 490 824	2 490 824	2 712 507	2 956 633	3 163 597
Service charges - refuse revenue	812 696	892 911	966 453	986 904	986 904	1 060 922	1 156 405	1 237 353
Service charges - other	45 849	116 588	134 219	438 403	437 907	467 740	479 997	505 306
Rental of facilities and equipment	145 500	195 134	220 480	287 893	263 740	293 594	312 805	333 382
Interest earned - external investments	349 727	302 015	384 594	306 055	305 353	420 118	337 328	355 781
Interest earned - outstanding debtors	63 303	53 605	64 832	42 878	112 838	107 685	111 983	114 747
Dividends received								
Fines	361 603	435 336	320 336	574 741	323 741	466 534	492 209	516 817
Licences and permits	806	803	958	674	674	707	743	780
Agency services	168 166	206 288	219 256	501 979	532 255	569 677	612 569	647 507
Transfers recognised - operational	4 763 945	5 097 986	4 847 290	5 146 290	5 739 960	5 793 524	6 336 527	6 898 233
Other revenue	1 272 645	1 732 253	1 583 039	1 540 581	1 650 077	1 210 347	1 243 251	1 314 466
Gains on disposal of PPE	6 784	55 153				20 000	40 000	40 000
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>25 473 321</b>	<b>31 704 761</b>	<b>33 008 113</b>	<b>36 321 174</b>	<b>36 118 703</b>	<b>38 521 467</b>	<b>41 758 610</b>	<b>44 743 468</b>
<b>Expenditure By Type</b>								
Employee related costs	6 468 824	6 876 153	7 450 682	8 155 691	8 206 963	8 673 375	9 023 975	9 387 365
Remuneration of councillors	80 646	98 291	110 411	124 154	124 154	130 667	138 290	147 616
Debt impairment	2 780 370	2 191 637	2 850 709	1 451 637	1 684 800	1 459 813	1 407 334	1 376 817
Depreciation & asset impairment	1 649 979	1 799 840	2 018 660	2 345 443	2 345 443	2 795 813	3 294 173	3 788 822
Finance charges	1 523 057	1 598 227	1 477 487	1 403 071	1 316 433	1 809 644	2 083 169	2 327 391
Bulk purchases	8 162 421	10 159 070	11 113 587	12 315 394	11 635 213	12 477 870	13 350 164	14 324 943
Other materials	67 620	38 327	40 200	42 481		44 945	47 417	50 025
Contracted services	2 685 328	1 978 748	1 882 488	3 215 045	3 386 891	3 470 463	3 691 765	3 863 893
Transfers and grants	111 793	132 957	153 955	175 397	456 173	493 362	534 686	572 061
Other expenditure	3 270 330	4 516 995	4 375 658	4 732 565	5 066 486	5 156 615	5 480 802	5 785 401
Loss on disposal of PPE	21 554		1 743	50	20		50	50
<b>Total Expenditure</b>	<b>26 821 922</b>	<b>29 390 245</b>	<b>31 475 580</b>	<b>33 960 928</b>	<b>34 222 576</b>	<b>36 512 567</b>	<b>39 051 825</b>	<b>41 624 384</b>
<b>Surplus/(Deficit)</b>	<b>-1 348 601</b>	<b>2 314 516</b>	<b>1 532 533</b>	<b>2 360 246</b>	<b>1 896 127</b>	<b>2 008 900</b>	<b>2 706 785</b>	<b>3 119 084</b>
Transfers recognised - capital	2 371 021	2 534 159	1 976 587	2 524 743	2 628 950	2 691 210	2 766 321	2 882 167
Contributions recognised - capital	99 468	148 404	2 842	448 870	465 078	463 065	465 565	348 415
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>1 121 888</b>	<b>4 997 079</b>	<b>3 511 962</b>	<b>5 333 859</b>	<b>4 990 155</b>	<b>5 163 175</b>	<b>5 938 671</b>	<b>6 349 666</b>
Taxation	271 107	382 328	75 732	550 871	499 499	528 805	648 787	729 052
<b>Surplus/(Deficit) after taxation</b>	<b>850 781</b>	<b>4 614 751</b>	<b>3 436 230</b>	<b>4 782 988</b>	<b>4 490 656</b>	<b>4 634 370</b>	<b>5 289 884</b>	<b>5 620 614</b>
Attributable to minorities								
<b>Surplus/(Deficit) attributable to municipality</b>	<b>850 781</b>	<b>4 614 751</b>	<b>3 436 230</b>	<b>4 782 988</b>	<b>4 490 656</b>	<b>4 634 370</b>	<b>5 289 884</b>	<b>5 620 614</b>
Share of surplus/ (deficit) of associate								
<b>Surplus/(Deficit) for the year</b>	<b>850 781</b>	<b>4 614 751</b>	<b>3 436 230</b>	<b>4 782 988</b>	<b>4 490 656</b>	<b>4 634 370</b>	<b>5 289 884</b>	<b>5 620 614</b>

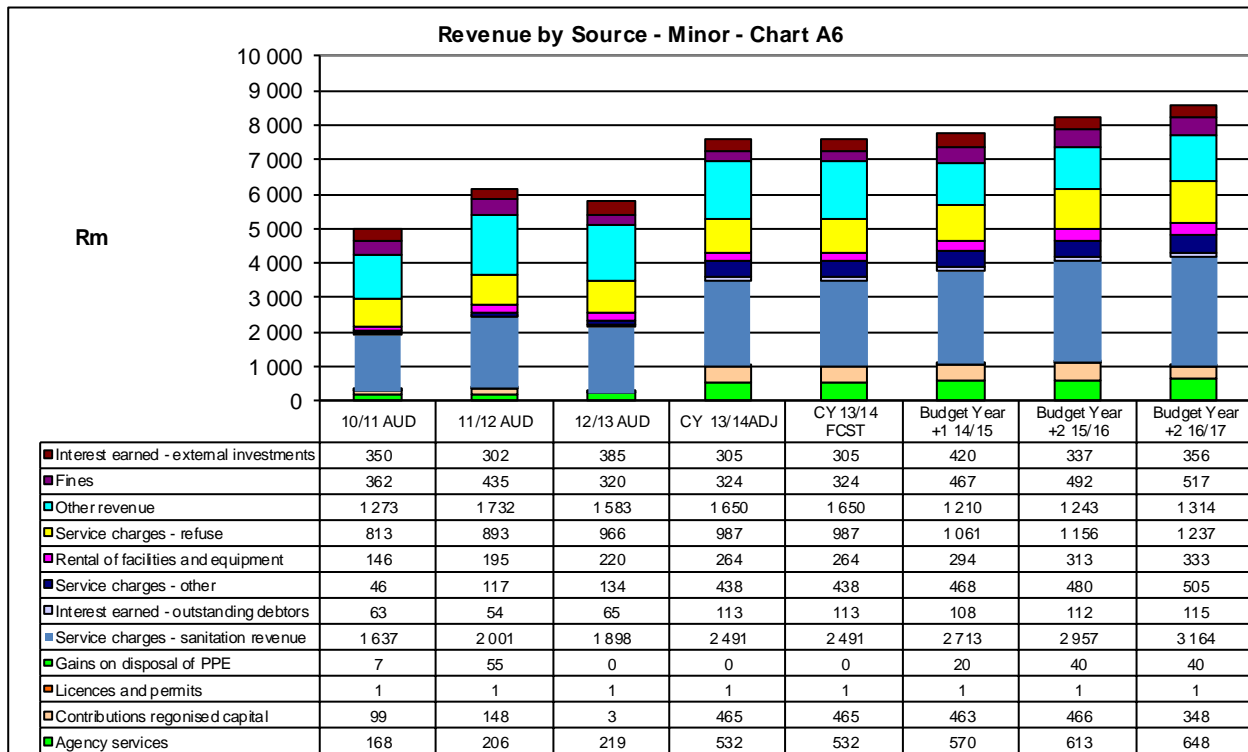
**Note:**

- Table A4 is a view of the budgeted financial performance in relation to the revenue and expenditure per revenue and expenditure category. The City is budgeting for a surplus (before taxation and capital transfers) of approximately R2 billion for 2014/15.

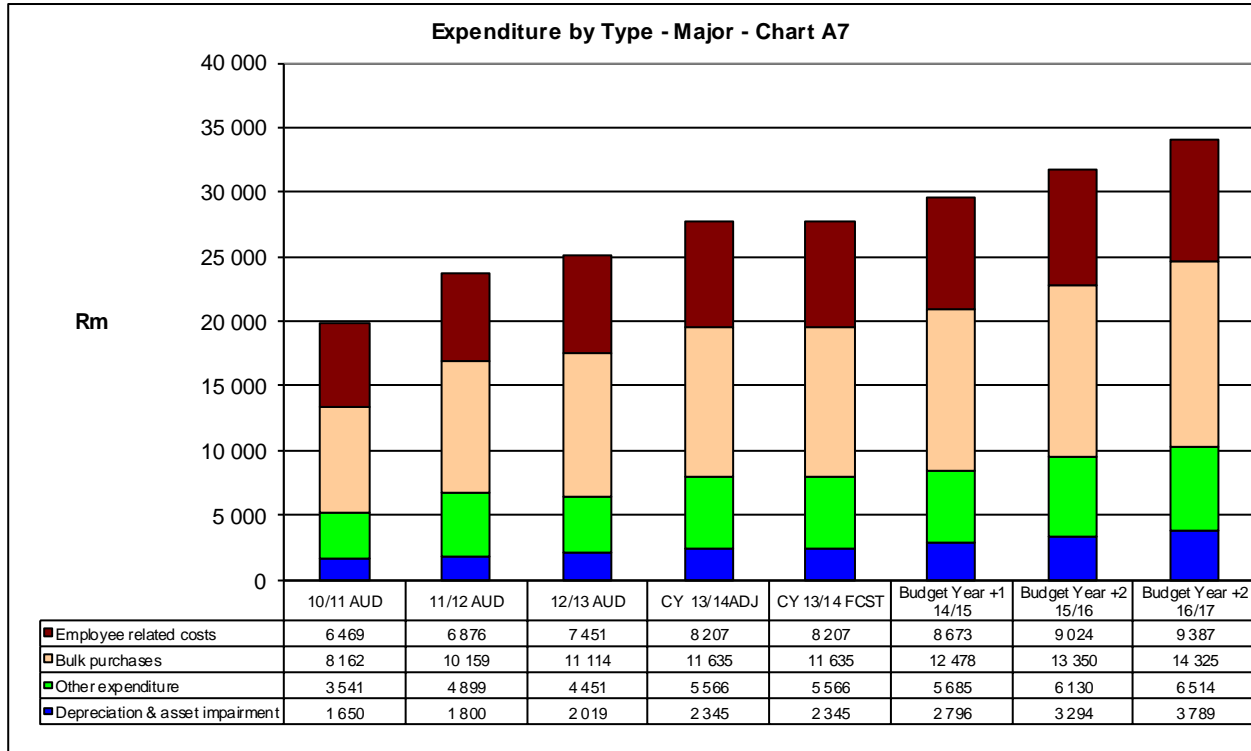
Graph: Revenue by source – Major



Graph: Revenue by source – Minor



Graph: Expenditure by type – Major



Graph: Expenditure by type – Minor

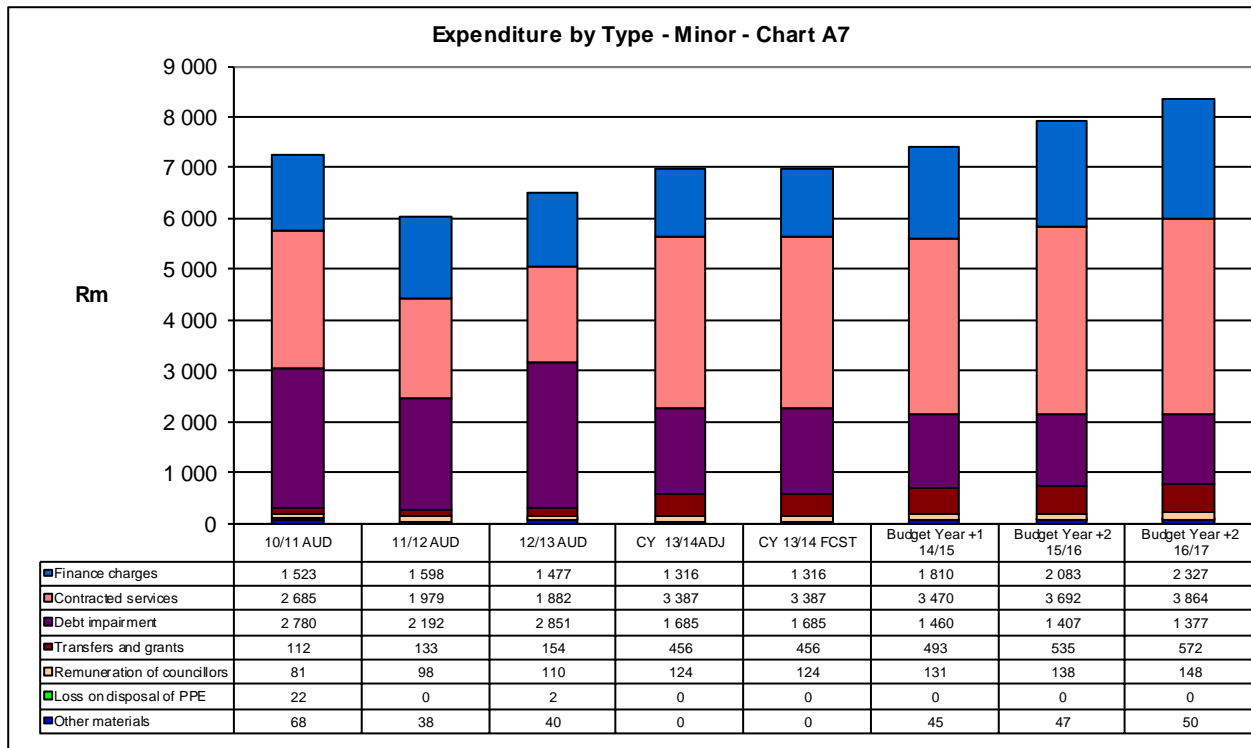




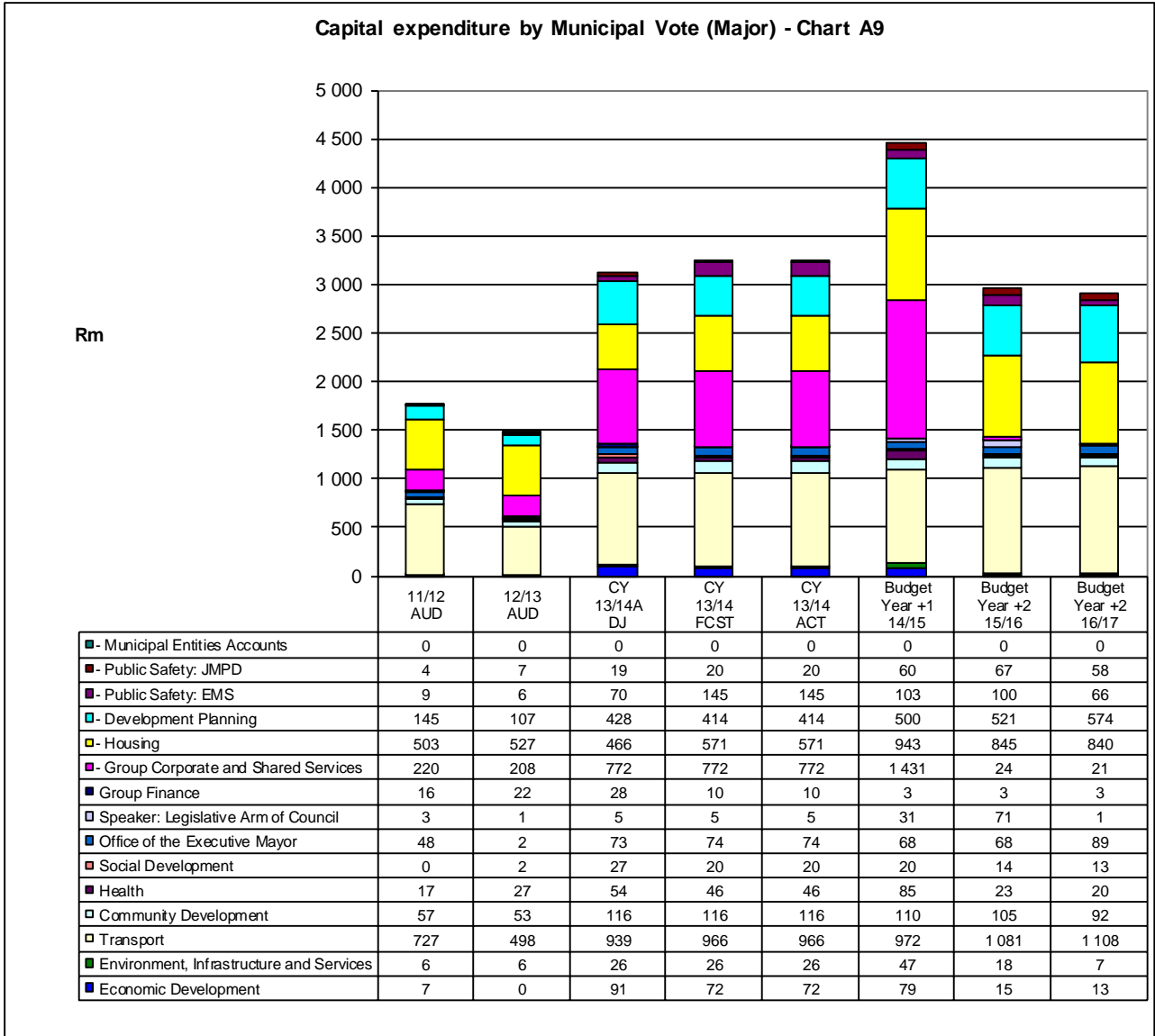
Table A5: Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
	<b>Capital expenditure - Vote</b>							
<b>Multi-year expenditure to be appropriated</b>								
Vote 1 - Economic Development	49 306	7 470	286	90 694	72 014	78 881	15 470	13 466
Vote 2 - Environment, Infrastructure and Services	6 244	6 327	5 897	25 750	25 760	46 830	18 380	7 294
Vote 3 - Transport	794 399	727 104	498 203	939 485	965 639	971 511	1 080 663	1 107 737
Vote 4 - Community Development	164 715	56 934	52 918	115 751	115 831	110 036	105 435	91 775
Vote 5 - Health	19 933	16 835	27 057	54 213	45 685	85 026	22 926	19 956
Vote 6 - Social Development	-	-	1 933	27 000	19 700	20 200	14 400	12 534
Vote 7 - Office of the Executive Mayor	15 762	48 010	2 255	73 225	73 754	67 960	68 380	88 620
Vote 8 - Speaker: Legislative Arm of Council	2 224	2 738	778	5 450	5 450	30 920	70 970	844
Vote 9 - Group Finance	7 601	16 282	22 406	28 000	10 059	3 199	3 499	3 047
Vote 10 - Group Corporate and Shared Services	1 906	220 494	208 412	772 423	772 423	1 431 268	24 494	21 321
Vote 11 - Housing	239 505	502 570	526 596	465 858	570 938	943 362	844 702	839 726
Vote 12 - Development Planning	272 933	144 790	106 934	428 157	413 625	499 508	521 134	573 846
Vote 13 - Public Safety: EMS	11 707	8 942	5 929	69 822	145 173	102 688	99 741	66 298
Vote 14 - Public Safety: JMPD	25 514	4 226	7 332	19 278	20 021	60 112	66 652	58 017
Vote 15 - Municipal Entities Accounts	-	-	-	-	-	-	-	-
Vote 16 - City Power	1 021 929	770 324	1 288 535	1 727 058	1 727 058	2 221 762	2 704 776	2 328 075
Vote 17 - Johannesburg Water	672 806	539 632	741 950	1 020 283	1 020 283	1 091 585	1 538 761	1 339 415
Vote 18 - Pikitup	40 603	50 000	41 132	181 405	181 405	201 050	144 026	125 368
Vote 19 - Johannesburg Roads Agency	293 863	243 818	260 489	737 700	737 700	1 423 210	2 343 975	2 040 315
Vote 20 - Metrobus	12 913	6 000	10 010	15 677	15 677	200 151	65 870	5 110
Vote 21 - Johannesburg City Parks and Zoo	46 022	61 461	65 755	99 770	102 270	166 400	107 700	93 748
Vote 22 - Johannesburg Development Agency	41 985	19 386	42 332	82 500	50 500	234 689	203 500	174 360
Vote 23 - Johannesburg Property Company	14 755	15 000	34 632	94 680	94 680	124 500	241 200	141 266
Vote 24 - Joburg Market	18 116	18 000	27 329	70 000	59 727	208 322	334 938	291 547
Vote 25 - Johannesburg Social Housing Company	52 685	111 552	159 557	436 899	440 253	530 172	791 403	688 877
Vote 26 - Joburg City Theatres	2 039	2 400	4 800	13 995	14 638	8 300	6 200	5 397
Vote 27 - Metro Trading Company	7 000	5 000	-	-	-	-	-	-
Vote 28 - Johannesburg Tourism Company	1 492	1 200	-	-	-	-	-	-
<b>Total Capital Expenditure - Vote</b>	<b>3 837 957</b>	<b>3 606 495</b>	<b>4 143 456</b>	<b>7 595 073</b>	<b>7 700 263</b>	<b>10 861 642</b>	<b>11 439 195</b>	<b>10 137 959</b>
<b>Capital Expenditure - Standard</b>								
<b>Governance and administration</b>	<b>42 248</b>	<b>302 524</b>	<b>268 482</b>	<b>973 778</b>	<b>956 366</b>	<b>1 657 847</b>	<b>408 543</b>	<b>255 098</b>
Executive and council	17 986	50 748	3 032	78 675	79 204	98 880	139 350	89 464
Budget and treasury office	7 601	16 282	22 406	28 000	10 059	3 199	3 499	3 047
Corporate services	16 661	235 494	243 044	867 103	867 103	1 555 768	265 694	162 587
<b>Community and public safety</b>	<b>562 120</b>	<b>764 920</b>	<b>851 877</b>	<b>1 302 586</b>	<b>1 474 509</b>	<b>2 026 296</b>	<b>2 059 159</b>	<b>1 876 328</b>
Community and social services	166 754	59 334	59 651	156 746	150 169	138 536	126 035	109 706
Sport and recreation	46 022	61 461	65 755	99 770	102 270	166 400	107 700	93 748
Public safety	37 221	13 168	13 261	89 100	165 194	162 800	166 393	124 315
Housing	292 190	614 122	686 153	902 757	1 011 191	1 473 534	1 636 105	1 528 603
Health	19 933	16 835	27 057	54 213	45 685	85 026	22 926	19 956
<b>Economic and environmental services</b>	<b>1 498 251</b>	<b>1 179 095</b>	<b>951 481</b>	<b>2 389 963</b>	<b>2 340 642</b>	<b>3 663 102</b>	<b>4 583 930</b>	<b>4 213 675</b>
Planning and development	383 832	190 846	176 881	161 351	595 866	1 021 400	1 075 042	1 053 219
Road transport	1 108 175	981 922	768 702	1 692 862	1 719 016	2 594 872	3 490 508	3 153 162
Environmental protection	6 244	6 327	5 897	25 750	25 760	46 830	18 380	7 294
<b>Trading services</b>	<b>1 735 338</b>	<b>1 359 956</b>	<b>2 071 617</b>	<b>2 928 746</b>	<b>2 928 746</b>	<b>3 514 397</b>	<b>4 387 563</b>	<b>3 792 858</b>
Electricity	1 021 929	770 324	1 288 535	1 727 058	1 727 058	2 221 762	2 704 776	2 328 075
Water	672 806	323 779	445 170	612 170	612 170	654 951	923 257	803 649
Waste water management	-	215 853	296 780	408 113	408 113	436 634	615 504	535 766
Waste management	40 603	50 000	41 132	181 405	181 405	201 050	144 026	125 368
Other	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Standard</b>	<b>3 837 957</b>	<b>3 606 495</b>	<b>4 143 456</b>	<b>7 595 073</b>	<b>7 700 263</b>	<b>10 861 642</b>	<b>11 439 195</b>	<b>10 137 959</b>
<b>Funded by:</b>								
National Government	2 200 213	2 440 376	1 976 587	2 524 743	2 593 950	2 691 210	2 766 321	2 882 167
Provincial Government	170 808	93 783	5 064	-	35 000	-	-	-
<b>Transfers recognised - capital</b>	<b>2 371 021</b>	<b>2 534 159</b>	<b>1 981 651</b>	<b>2 524 743</b>	<b>2 628 950</b>	<b>2 691 210</b>	<b>2 766 321</b>	<b>2 882 167</b>
<b>Public contributions &amp; donations</b>	<b>99 468</b>	<b>72 335</b>	<b>2 842</b>	<b>448 870</b>	<b>465 078</b>	<b>463 065</b>	<b>465 565</b>	<b>348 415</b>
<b>Borrowing</b>	<b>1 367 468</b>	<b>1 000 000</b>	<b>703 000</b>	<b>1 458 631</b>	<b>1 458 631</b>	<b>3 276 000</b>	<b>3 440 000</b>	<b>2 506 000</b>
<b>Internally generated funds</b>	<b>-</b>	<b>-</b>	<b>1 455 963</b>	<b>3 162 829</b>	<b>3 147 604</b>	<b>4 431 367</b>	<b>4 767 309</b>	<b>4 401 377</b>
<b>Total Capital Funding</b>	<b>3 837 957</b>	<b>3 606 495</b>	<b>4 143 456</b>	<b>7 595 073</b>	<b>7 700 263</b>	<b>10 861 642</b>	<b>11 439 195</b>	<b>10 137 959</b>

Note:

- Table A5 is a breakdown of the capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

Graph: Capital expenditure by Municipal Vote – Major



Graph: Capital expenditure by Municipal Vote – Minor

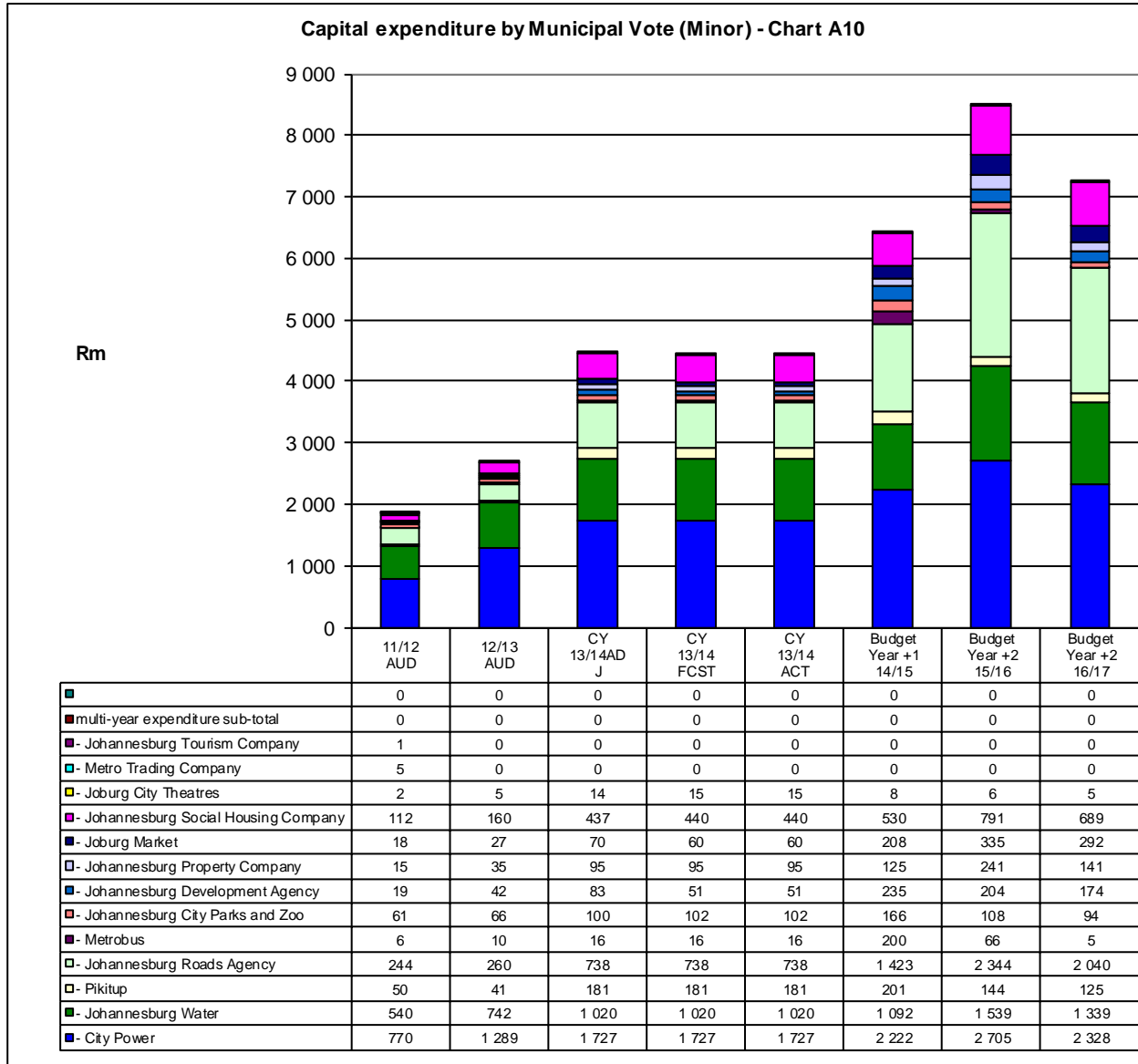


Table A6: Consolidated Budgeted Financial Position

Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>								
<b>ASSETS</b>								
<b>Current assets</b>								
Cash	607 956	753 691	1 355 731	759 263	779 065	870 089	1 117 146	1 225 908
Call investment deposits	86 644	1 466 213	4 045 187	3 537 026	5 545 187	4 245 187	3 545 187	3 345 187
Consumer debtors	4 267 159	4 386 591	4 488 971	6 156 939	4 491 240	4 586 179	4 809 584	5 000 544
Other debtors	1 326 090	5 038 605	3 596 247	1 209 961	3 599 843	3 808 634	4 021 918	4 243 123
Current portion of long-term receivables	157 944	263 170	38 851	528 333	333 333	1 233 333		2 733 000
Inventory	214 456	322 774	354 468	351 417	358 013	363 777	369 149	374 452
<b>Total current assets</b>	<b>6 660 249</b>	<b>12 231 044</b>	<b>13 879 455</b>	<b>12 542 940</b>	<b>15 106 682</b>	<b>15 107 200</b>	<b>13 862 984</b>	<b>16 922 214</b>
<b>Non current assets</b>								
Long-term receivables	89 483	429 209	284 317	106 516	301 376	318 856	336 712	355 231
Investments	2 343 857	2 069 544	2 436 147	3 016 513	2 775 051	2 715 034	4 179 290	3 197 890
Investment property	1 306 552	1 304 565	1 271 254	1 311 585	1 272 704	1 274 154	1 275 654	1 277 204
Investment in Associate	45 383	45 312	47 538	50 817	50 390	53 313	56 298	59 395
Property, plant and equipment	36 092 886	39 510 681	41 685 580	45 217 249	46 665 550	54 036 847	61 457 314	67 145 802
Intangible	820 334	682 900	492 541	770 289	494 041	644 041	795 141	947 341
Other non-current assets	81 160	84 013	77 449	227 351	82 096	86 858	91 722	96 766
<b>Total non current assets</b>	<b>40 779 655</b>	<b>44 126 224</b>	<b>46 294 826</b>	<b>50 700 320</b>	<b>51 641 209</b>	<b>59 129 102</b>	<b>68 192 131</b>	<b>73 079 629</b>
<b>TOTAL ASSETS</b>	<b>47 439 904</b>	<b>56 357 268</b>	<b>60 174 281</b>	<b>63 243 260</b>	<b>66 747 890</b>	<b>74 236 302</b>	<b>82 055 114</b>	<b>90 001 843</b>
<b>LIABILITIES</b>								
<b>Current liabilities</b>								
Borrowing	366 309	1 523 336	625 164	835 923	981 893	1 573 418	524 589	3 110 378
Trade and other payables	8 654 188	11 743 180	12 769 565	8 872 175	13 159 067	13 212 075	13 332 842	13 162 149
Provisions	15 720	16 691	63	18 719	67	71	75	79
<b>Total current liabilities</b>	<b>9 036 217</b>	<b>13 283 207</b>	<b>13 394 792</b>	<b>9 726 817</b>	<b>14 141 027</b>	<b>14 785 564</b>	<b>13 857 506</b>	<b>16 272 606</b>
<b>Non current liabilities</b>								
Borrowing	11 843 619	11 277 553	11 399 462	12 903 733	12 438 609	14 141 191	17 056 602	16 452 224
Provisions	3 909 568	4 789 731	4 959 515	4 849 368	5 257 086	5 611 997	5 976 269	6 304 963
<b>Total non current liabilities</b>	<b>15 753 187</b>	<b>16 067 284</b>	<b>16 358 977</b>	<b>17 753 101</b>	<b>17 695 695</b>	<b>19 753 188</b>	<b>23 032 870</b>	<b>22 757 187</b>
<b>TOTAL LIABILITIES</b>	<b>24 789 404</b>	<b>29 350 491</b>	<b>29 753 769</b>	<b>27 479 918</b>	<b>31 836 722</b>	<b>34 538 752</b>	<b>36 890 376</b>	<b>39 029 793</b>
<b>NET ASSETS</b>	<b>22 650 500</b>	<b>27 006 777</b>	<b>30 420 512</b>	<b>35 763 341</b>	<b>34 911 168</b>	<b>39 697 550</b>	<b>45 164 738</b>	<b>50 972 050</b>
<b>COMMUNITY WEALTH/EQUITY</b>								
Accumulated Surplus/(Deficit)	22 676 533	27 100 842	30 475 440	35 606 757	34 969 172	39 758 918	45 229 482	51 040 355
Reserves	-26 033	-94 065	-54 928	156 584	-58 004	-61 368	-64 743	-68 304
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>22 650 500</b>	<b>27 006 777</b>	<b>30 420 512</b>	<b>35 763 341</b>	<b>34 911 168</b>	<b>39 697 550</b>	<b>45 164 738</b>	<b>50 972 050</b>

**Notes:**

1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.

Table A7: Consolidated Budgeted Cash Flows

Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>								
<b>Receipts</b>								
Ratepayers and other	22 198 651	26 266 305	27 582 024	29 304 523	28 842 971	30 336 581	32 982 359	35 387 241
Government - operating	4 763 945	5 006 227	4 847 290	5 146 290	5 739 960	5 793 524	6 336 527	6 898 233
Government - capital	2 371 021	2 534 159	1 976 587	2 524 743	2 628 950	2 691 210	2 766 321	2 882 167
Interest	297 948	309 013	405 433	348 933	418 191	527 803	449 311	470 528
<b>Payments</b>								
Suppliers and employees	-25 513 504	-27 675 696	-25 961 660	-28 530 701	-28 812 966	-29 878 850	-31 686 956	-34 014 056
Finance charges	-1 523 057	-1 598 227	-1 477 487	-1 403 071	-1 316 433	-1 809 644	-2 083 169	-2 327 391
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>2 595 004</b>	<b>4 841 781</b>	<b>7 372 187</b>	<b>7 390 718</b>	<b>7 500 672</b>	<b>7 660 624</b>	<b>8 764 393</b>	<b>9 296 722</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>								
<b>Receipts</b>								
Proceeds on disposal of PPE	91 733	301 072	246 057	-50	-20	20 000	39 950	39 950
Decrease (increase) other non-current receivables	1 277	-19 403	-10 331	-21 089	-24 558	-25 164	-25 705	-26 660
Decrease (increase) in non-current investments	83 939	-497 294	108 430	-654 171	-633 387	-839 983	-230 922	-1 751 601
<b>Payments</b>								
Capital assets	-3 842 338	-3 736 546	-4 226 183	-7 215 320	-7 315 250	-10 318 560	-10 867 240	-9 631 060
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>-3 665 389</b>	<b>-3 952 171</b>	<b>-3 882 027</b>	<b>-7 890 629</b>	<b>-7 973 215</b>	<b>-11 163 707</b>	<b>-11 083 918</b>	<b>-11 369 371</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>								
<b>Receipts</b>								
Borrowing long term/refinancing	1 512 029	1 000 208	703 000	1 458 631	2 066 631	3 276 000	3 440 000	2 506 000
Increase (decrease) in consumer deposits	219 762	11 560	8 038					
<b>Payments</b>								
Repayment of borrowing	-266 499	-376 074	-1 020 184	-415 151	-670 755	-981 893	-1 573 418	-524 589
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>1 465 292</b>	<b>635 694</b>	<b>-309 146</b>	<b>1 043 480</b>	<b>1 395 876</b>	<b>2 294 107</b>	<b>1 866 582</b>	<b>1 981 411</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>394 907</b>	<b>1 525 304</b>	<b>3 181 014</b>	<b>543 569</b>	<b>923 334</b>	<b>-1 208 976</b>	<b>-452 943</b>	<b>-91 238</b>
Cash/cash equivalents at the year begin:	299 693	694 600	2 219 904	3 752 720	5 400 918	6 324 252	5 115 276	4 662 333
Cash/cash equivalents at the year end:	694 600	2 219 904	5 400 918	4 296 289	6 324 252	5 115 276	4 662 333	4 571 095

Notes:

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

Table A8: Consolidated Cash backed reserves/accumulated surplus reconciliation

Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Cash and investments available</b>								
Cash/cash equivalents at the year end	694 600	2 219 904	5 400 918	4 296 289	6 324 252	5 115 276	4 662 333	4 571 095
Non current assets - investments	2 343 857	2 069 544	2 436 147	3 016 513	2 775 051	2 715 034	4 179 290	3 197 890
<b>Cash and investments available:</b>	<b>3 038 457</b>	<b>4 289 448</b>	<b>7 837 065</b>	<b>7 312 802</b>	<b>9 099 303</b>	<b>7 830 310</b>	<b>8 841 623</b>	<b>7 768 985</b>
<b>Application of cash and investments</b>								
Unspent conditional transfers	493 711	807 011	1 410 169	550 000	550 000	600 000	650 000	650 000
Statutory requirements	841 525	695 484	526 705	533 040	533 040	585 116	617 297	648 162
Other working capital requirements	1 120 857	380 011	2 521 674	694 440	4 026 935	3 839 882	3 436 884	2 793 668
Long term investments committed	2 343 857	2 069 544	2 436 147	3 016 513	2 775 051	2 715 034	4 179 290	3 197 890
Reserves to be backed by cash/investments	(26 033)	(94 065)	(54 928)	156 584	(58 004)	(61 368)	(64 743)	(68 304)
<b>Total Application of cash and investments:</b>	<b>4 773 917</b>	<b>3 857 985</b>	<b>6 839 767</b>	<b>4 950 578</b>	<b>7 827 023</b>	<b>7 678 664</b>	<b>8 818 727</b>	<b>7 221 416</b>
<b>Surplus(shortfall)</b>	<b>(1 735 460)</b>	<b>431 463</b>	<b>997 298</b>	<b>2 362 224</b>	<b>1 272 281</b>	<b>151 646</b>	<b>22 896</b>	<b>547 569</b>

Notes:

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".

Table A9: Consolidated Asset Management

Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>								
<b>CAPITAL EXPENDITURE</b>								
<b>Total New Assets</b>	<b>3 837 957</b>	<b>2 287 961</b>	<b>2 883 290</b>	<b>3 098 816</b>	<b>3 098 816</b>	<b>5 717 937</b>	<b>6 296 088</b>	<b>5 832 293</b>
Infrastructure - Road transport	1 063 326	1 141 872	1 162 038	1 012 185	1 012 185	575 960	751 300	621 037
Infrastructure - Electricity	452 740	494 924	587 891	332 151	332 151	820 007	1 163 528	1 189 558
Infrastructure - Water	678 899	127 396	584 581	579 467	579 467	741 903	884 263	800 834
Infrastructure - Other	58 310	77 368	80 800	646 562	646 562	150 050	111 276	107 118
Infrastructure	2 253 275	1 841 560	2 415 310	2 570 365	2 570 365	2 287 920	2 910 367	2 718 547
Community	313 510	326 288	357 690	381 451	381 451	767 993	858 783	677 429
Other assets	1 215 711	120 113	110 289	147 000	147 000	2 662 024	2 526 938	2 436 317
Intangibles	55 461							
<b>Total Renewal of Existing Assets</b>		<b>1 318 534</b>	<b>1 260 167</b>	<b>4 496 257</b>	<b>4 601 447</b>	<b>5 143 705</b>	<b>5 143 107</b>	<b>4 305 666</b>
Infrastructure - Road transport		114 362	132 930	680 677	706 831	847 250	1 592 675	1 419 278
Infrastructure - Electricity		275 400	509 446	1 394 907	1 394 907	1 401 755	1 541 248	1 138 517
Infrastructure - Water		412 236	177 651	440 816	440 816	349 682	654 498	538 581
Infrastructure - Other		137 904	100 567	1 366 405	1 562 957	51 000	32 750	18 250
Infrastructure		939 902	920 594	3 882 805	4 105 511	2 649 687	3 821 171	3 114 626
Community		340 318	266 789	455 277	293 500	515 092	421 544	364 283
Other assets		38 314	72 784	158 175	202 436	1 978 926	900 392	826 757
<b>Total Capital Expenditure</b>								
Infrastructure - Road transport	1 063 326	1 256 234	1 294 968	1 692 862	1 719 016	1 423 210	2 343 975	2 040 315
Infrastructure - Electricity	452 740	770 324	1 097 337	1 727 058	1 727 058	2 221 762	2 704 776	2 328 075
Infrastructure - Water	678 899	539 632	762 232	1 020 283	1 020 283	1 091 585	1 538 761	1 339 415
Infrastructure - Other	58 310	215 272	181 367	2 012 967	2 209 519	201 050	144 026	125 368
Infrastructure	2 253 275	2 781 462	3 335 904	6 453 170	6 675 876	4 937 607	6 731 538	5 833 173
Community	313 510	666 606	624 479	836 728	674 951	1 283 085	1 280 327	1 041 712
Other assets	1 215 711	158 427	183 073	305 175	349 436	4 640 950	3 427 330	3 263 074
Intangibles	55 461							
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>	<b>3 837 957</b>	<b>3 606 495</b>	<b>4 143 456</b>	<b>7 595 073</b>	<b>7 700 263</b>	<b>10 861 642</b>	<b>11 439 195</b>	<b>10 137 959</b>
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>								
Infrastructure - Road transport	4 053 774	4 291 863	4 758 856	5 011 076	5 131 130	5 428 735	5 732 744	6 048 045
Infrastructure - Electricity	6 125 236	6 316 209	7 003 469	7 374 653	7 551 333	7 989 310	8 436 712	8 900 731
Infrastructure - Water	3 480 224	4 027 280	4 465 484	4 702 155	4 814 808	5 094 067	5 379 334	5 675 198
Infrastructure - Other	1 566 698	1 427 532	1 582 860	1 666 752	1 706 683	1 805 671	1 906 789	2 011 662
Infrastructure	15 225 932	16 062 884	17 810 670	18 754 636	19 203 954	20 317 783	21 455 579	22 635 636
Community	767 188	926 247	1 027 031	1 081 464	1 107 373	1 171 601	1 237 210	1 305 257
Heritage assets	91 377	92 590	102 665	108 106	110 696	117 116	123 675	130 477
Investment properties	1 306 552	1 304 565	1 271 254	1 311 585	1 272 704	1 274 154	1 275 654	1 277 204
Other assets	20 008 389	22 428 960	22 745 214	25 273 044	26 243 528	32 430 347	38 640 850	43 074 433
Intangibles	820 334	682 900	492 541	770 289	494 041	644 041	795 141	947 341
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>38 219 772</b>	<b>41 498 146</b>	<b>43 449 375</b>	<b>47 299 123</b>	<b>48 432 295</b>	<b>55 955 042</b>	<b>63 528 109</b>	<b>69 370 347</b>
<b>EXPENDITURE OTHER ITEMS</b>								
<b>Depreciation &amp; asset impairment</b>	1 649 979	1 799 840	2 018 660	2 345 443	2 345 443	2 795 813	3 294 173	3 788 822
<b>Repairs and Maintenance by Asset Class</b>	1 644 345	1 571 540	2 016 416	3 034 104	3 067 545	3 342 011	3 621 527	3 806 567
Infrastructure - Road transport	552 965	672 964	260 490	654 551	722 564	738 700	828 992	730 300
Infrastructure - Electricity	305 540	258 385	434 445	468 910	472 647	511 877	540 542	570 272
Infrastructure - Water			333 153	376 100	380 738	408 399	423 050	438 017
Infrastructure - Sanitation			356 049	354 677	358 909	361 188	374 082	387 314
Infrastructure - Other			29 264	18 797	19 154	36 416	37 716	39 050
Infrastructure	858 505	931 349	1 413 401	1 873 035	1 954 012	2 056 580	2 204 382	2 164 953
Community	84 884	108 602	9 286	137 255	66 244	156 845	182 532	89 519
Other assets	700 956	531 589	593 729	1 023 814	1 047 289	1 128 586	1 234 613	1 552 095
<b>TOTAL EXPENDITURE OTHER ITEMS</b>	<b>3 294 324</b>	<b>3 371 380</b>	<b>4 035 076</b>	<b>5 379 547</b>	<b>5 412 988</b>	<b>6 137 824</b>	<b>6 915 700</b>	<b>7 595 389</b>
<b>Renewal of Existing Assets as % of total capex</b>		36.6%	30.4%	59.2%	59.8%	47.4%	45.0%	42.5%
<b>Renewal of Existing Assets as % of deprecn"</b>		73.3%	62.4%	191.7%	196.2%	184.0%	156.1%	113.6%
<b>R&amp;M as a % of PPE</b>	4.6%	4.0%	4.8%	6.7%	6.6%	6.2%	5.9%	5.7%
<b>Renewal and R&amp;M as a % of PPE</b>	4.0%	7.0%	8.0%	16.0%	16.0%	15.0%	14.0%	12.0%

**Notes:**

- Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
- NT has recommended that municipalities should allocate at least 40% of their capital budget to the renewal of existing assets and allocations to repairs and maintenance should be 8% of PPE.

Table A10: Consolidated Basic Service Delivery Measurement

Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Household service targets</b>								
<b>Water:</b>								
Piped water inside dwelling	972 657	972 657	1 096 966	972 657	1 292 571	1 292 571	1 292 571	1 292 571
Piped water inside yard (but not in dwelling)	49 306	49 306	49 306	49 828	29 448	29 448	29 448	29 448
Using public tap (at least min.service level)	165 527	165 576	168 425	168 425	92 121	95 483	98 670	101 692
<i>Minimum Service Level and Above sub-total</i>	1 187 490	1 187 539	1 314 697	1 190 910	1 414 140	1 417 502	1 420 689	1 423 711
Other water supply (< min.service level)	25 754	25 705	22 856	22 856	15 788	12 426	9 239	6 217
No water supply	536	386	366	386	4 928	4 928	4 928	4 928
<i>Below Minimum Service Level sub-total</i>	26 290	26 091	23 222	23 242	20 716	17 354	14 167	11 145
<b>Total number of households</b>	<b>1 213 780</b>	<b>1 213 630</b>	<b>1 337 919</b>	<b>1 214 152</b>	<b>1 434 856</b>	<b>1 434 856</b>	<b>1 434 856</b>	<b>1 434 856</b>
<b>Sanitation/sewerage:</b>								
Flush toilet (connected to sewerage)	972 657	972 657	1 112 591	972 657	1 292 571	1 292 571	1 292 571	1 292 571
Chemical toilet	58 079	56 986	56 753	55 629	60 558	57 623	54 935	52 408
Pit toilet (ventilated)	70 393	72 180	72 928	74 895	47 762	50 622	53 310	55 837
Other toilet provisions (> min.service level)	7 549	7 549	7 399	7 549	9 446	9 521	9 521	9 521
<i>Minimum Service Level and Above sub-total</i>	1 108 678	1 109 372	1 249 671	1 110 730	1 410 337	1 410 337	1 410 337	1 410 337
No toilet provisions	45 971	45 558	45 108	44 201	24 519	24 519	24 519	24 519
<i>Below Minimum Service Level sub-total</i>	45 971	45 558	45 108	44 201	24 519	24 519	24 519	24 519
<b>Total number of households</b>	<b>1 154 649</b>	<b>1 154 930</b>	<b>1 294 779</b>	<b>1 154 931</b>	<b>1 434 856</b>	<b>1 434 856</b>	<b>1 434 856</b>	<b>1 434 856</b>
<b>Energy:</b>								
Electricity (at least min.service level)	216 019	249 213	263 163	268 285	268 285	295 113	324 624	357 087
Electricity - prepaid (min.service level)	177 571	158 268	147 516	161 003	161 003	152 952	137 657	130 774
<i>Minimum Service Level and Above sub-total</i>	393 590	407 481	410 679	429 288	429 288	448 065	462 281	487 861
<b>Total number of households</b>	<b>393 590</b>	<b>407 481</b>	<b>410 679</b>	<b>429 288</b>	<b>429 288</b>	<b>448 065</b>	<b>462 281</b>	<b>487 861</b>
<b>Refuse:</b>								
Removed at least once a week	960 000	969 000	958 000	967 000	967 000	982 000	996 000	1 010 000
<i>Minimum Service Level and Above sub-total</i>	960 000	969 000	958 000	967 000	967 000	982 000	996 000	1 010 000
Using communal refuse dump	-	-	-	-	-	-	-	-
Using own refuse dump	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-
<b>Total number of households</b>	<b>960 000</b>	<b>969 000</b>	<b>958 000</b>	<b>967 000</b>	<b>967 000</b>	<b>982 000</b>	<b>996 000</b>	<b>1 010 000</b>
<b>Households receiving Free Basic Service</b>								
Water (6 kilolitres per household per month)	1 187 490	1 187 539	1 314 697	1 190 388	1 190 388	1 193 101	1 190 663	1 187 865
Sanitation (free minimum level service)	246 836	280 384	1 375 486	285 776	285 776	288 066	320 228	353 967
Electricity/other energy (50kwh per household per month)	28 094	28 671	28 595	38 547	24 473	26 920	29 612	32 573
Refuse (removed at least once a week)	200 000	210 000	198 000	208 000	208 000	229 000	240 000	252 000
<b>Cost of Free Basic Services provided (R'000)</b>								
Water (6 kilolitres per household per month)	35 545	33 070	40 417	40 427	40 427	43 320	46 069	48 933
Sanitation (free sanitation service)	3 484	3 676	4 321	5 512	5 512	5 828	6 074	6 323
Electricity/other energy (50kwh per household per month)	1 601	2 777	3 496	5 140	5 140	5 499	5 884	6 296
Refuse (removed once a week)	62 000	67 600	66 900	73 800	73 800	85 400	93 900	103 300
<b>Total cost of FBS provided (minimum social package)</b>	<b>102 630</b>	<b>107 123</b>	<b>115 134</b>	<b>124 879</b>	<b>124 879</b>	<b>140 047</b>	<b>151 927</b>	<b>164 852</b>
<b>Highest level of free service provided</b>								
Property rates (R value threshold)	150 000	150 000	150 000	200 000	200 000	200 000	200 000	200 000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6
Electricity (kwh per household per month)	150	150	150	150	150	150	150	150
Refuse (average litres per week)	34 000	35 700	33 700	35 400	35 400	39 000	40 800	42 900
<b>Revenue cost of free services provided (R'000)</b>								
Property rates (R15 000 threshold rebate)	362 622	431 766	466 330	759 655	759 655	891 211	941 119	992 880
Property rates (other exemptions, reductions and rebates)	153 352	175 495	182 759	13 418	13 418	26 033	27 491	29 003
Water	313 627	224 802	227 023	227 598	227 598	236 681	246 701	247 252
Sanitation	76 946	54 634	65 787	72 414	72 414	84 729	99 111	106 918
Electricity/other energy	4 559	4 963	5 206	6 099	6 099	6 525	6 982	7 471
Refuse	9 565	23 112	23 113	86 371	86 371	102 436	108 172	114 122
Housing - top structure subsidies	53 056	112 539	137 590	129 132	410 132	400 000	440 000	484 000
<b>Total revenue cost of free services provided (total social package)</b>	<b>973 727</b>	<b>1 027 311</b>	<b>1 107 808</b>	<b>1 294 687</b>	<b>1 575 687</b>	<b>1 747 615</b>	<b>1 869 576</b>	<b>1 981 646</b>

Note:

1. Table A10 provides an overview of free basic services and service delivery levels, including backlogs (below minimum service level), for each of the main services.

## **Statement of tariff- setting**

Tariff-setting is a pivotal and strategic part of the compilation of any budget. The City annually reviews its tariffs to ascertain whether they are still capable of producing the required revenue envelope, taking note of the prevailing trends. This process of tariff setting takes place within the framework of the City's tariff policy. The tariff policy is premised on principles of financial sustainability, social considerations as relates to the affordability of services, economic soundness and environmental considerations.

The National Treasury (NT), on one hand, continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases in excess of the 6 per cent upper boundary of the South African Reserve Bank's inflation target. NT cautions that excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

On the other hand, NT encourages municipalities to set cost- reflective tariffs especially for trading services such as water and sanitation, electricity and refuse removal. In its MFMA Circular No 66, the NT notes that municipalities are increasingly under- recovering the cost associated with trading services. Tariffs for these services are informed by increases in bulk purchases rather than inflation. The percentage increases of both Eskom and Rand Water bulk tariffs are far beyond the mentioned inflation target. Given that these tariff increases are determined by external agencies, the impact they have on the municipality's electricity and water tariffs is largely outside the control of the City.

It must also be appreciated that the Consumer Price Index (CPI) is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity and water, petrol, diesel, chemicals, cement etc. The current challenge facing the City is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions.

When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account. Tariffs were set with a view of striking a balance between the interests of poor households, other customers and ensuring the financial sustainability of the municipality.

Within this framework the City has undertaken the tariff setting process relating to service charges as follows:

### **Property Rates**

Property rates fund approximately 40% of the total revenue requirement of the City. Services funded from property rates include road infrastructure, parks, zoo, health, transportation, public safety as well as other community related services. Determining the appropriate property rate tariff is therefore a crucial part of the City's budgeting process.

The following stipulations in the Property Rates Policy are highlighted:

- The first R200 000 of the value of all residential property shall be exempted from rating;
- Reduction in the ratio between residential and business rates from 1:3 to 1:2.8;
- Reduction in the ratio between residential and agricultural rates from 1:1 to 1:0.9;
- Municipal- owned properties are zero rated;



- Different rebates are given to residential property owners who are registered on the City’s Expanded Social Package, dependent on points rating;
- Pensioner owners with gross monthly household incomes of less than R7 000 and property values not more than R2 million are given 100% rebate, while those with gross monthly incomes higher than R7 000 but less than R12 000 qualify for 50%;
- Residential sectional title rebate has dropped from 15% to 10%; and
- 100% rebates are given to organisations responsible for animal protection, 20% rebate for heritage sites, 100% to child headed households with property value not exceeding R2 million, 40% for private sports clubs, 50% to vacant land, 50% to property owned by organisations in terms of the Housing Development Scheme for Retired Persons Act.

Rebates are subject to conditions as detailed in the Property Rates Policy.

The City of Johannesburg is implementing an updated property valuation roll as from 1 July 2013. The categories of rateable properties and the rates for 2014/15 financial year based on a 5.0% increase from 1 July 2014 are outlined below:

**Comparison of rates to be levied for the 2014/15 financial year**

No	Category	Ratio 2013/2014	Tariff 2013/2014  (Cents in the Rand)	Ratio 2014/2015	Proposed Tariff 2014/2015  (Cents in the Rand)	% increase
1	Agricultural Residential	0.9	0.005281	0.9	0.005545	5
2	Agricultural Business	3.0	0.017604	2.8	0.017252	-2
3	Agricultural other	0.9	0.005868	0.9	0.005545	5
4	Residential	1	0.005868	1	0.006161	5
5	Consent use	1.2	0.011736	1.2	0.012322	5
6	Business and Commercial	3.0	0.017604	2.8	0.017252	-2
7	Sectional title business	3.0	0.017604	2.8	0.017252	-2
8	Sectional title residential	1	0.005868	1	0.006161	5
9	Sectional title other	1	0.005868	1	0.006161	5
10	Municipal property	0	0	0	0	5
11	Farming	0.25	0.001467	0.25	0.001540	5
12	Mining land	3.0	0.017604	2.8	0.017252	-2
13	Vacant land	4	0.023472	4	0.026464	5

No	Category	Ratio 2013/2014	Tariff 2013/2014  (Cents in the Rand)	Ratio 2014/2015	Proposed Tariff 2014/2015  (Cents in the Rand)	% increase
14	PSI	0.25	0.001467	0.25	0.001540	5
15	PSI privately owned	0.25	0.001467	0.25	0.001540	5
16	Private open spaces	0.25	0.001467	0.25	0.001540	5
17	State	1.5	0.008802	1.5	0.009242	5
18	Public benefit	0.25	0.001467	0.25	0.001540	5
19	Education	0.25	0.001467	0.25	0.001540	5
20	Religious	0	0	0	0	0
21	Multipurpose Residential	1	0.005868	1	0.006161	5
22	Multipurpose Business	3.0	0.017604	2.8	0.017252	-2
23	Unauthorised use	4	0.023472	4	0.024645	5

### **Water and Sewerage and Sanitation Services**

South Africa faces similar challenges with regards to water supply as it did with electricity, since demand growth outstrips supply. Consequently, NT is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of bulk purchases, cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

In addition NT has urged all municipalities to ensure that water tariff structures are cost reflective by 2014.

It is expected that Rand Water will increase its bulk tariffs by 7.1 per cent from 1 July 2014.

Taking these factors into account, the City is proposing an average tariff increase of 8.9 per cent from 1 July 2014 for water and sewerage and sanitation services. 6 kℓ water per 30-day period will again be granted free of charge to all residents. Registered indigents will continue to receive free water and sanitation as per the City’s ESP Policy.

The proposed average increase is smoothed across the various bands of the tariff structure as follows:

0 to 6kl	Free
Greater than 6 up to 10kl	5.8%
Greater than 10 up to 15kl	7.5%
Greater than 15 up to 20kl	8.9%
Greater than 20 up to 30kl	9.5%
Greater than 30 up to 40kl	10.0%
In excess of 40kl	10.5%
Institutional and commercial	
Up to 200kl	8.9%
More than 200kl	9.5%
Others	8.9%

The tables below present the proposed water and sewerage and sanitation services for 2014/15.

**Proposed water tariffs**

CATEGORY	CURRENT TARIFFS 2013/14	PROPOSED TARIFFS 2014/15
	Rand per kℓ	Rand per kℓ
<b>Residential (Metered areas)</b>		
0 to 6kl	Free	Free
Greater than 6 up to 10kl	5.84	6.18
Greater than 10 up to 15kl	9.27	9.97
Greater than 15 up to 20 kl	12.91	14.06
Greater than 20 up to 30kl	16.86	18.46
Greater than 30 up to 40kl	17.88	19.67
In excess of 40kl	21.91	24.21
<b>Residential (Previously deemed consumption areas fitted with metered connections as per the Soweto Infrastructure Project)</b>		
0 to 6kl	Free	Free
Greater than 6 up to 10kl	4.52	4.78
Greater than 10 up to 15kl	5.91	6.35
Greater than 15 up to 20kl	10.70	11.65
Greater than 20 up to 30kl	16.14	17.67
Greater than 30 up to 40kl	17.13	18.84
In excess of 40kl	21.73	24.01
<b>Non- residential</b>		
<b>Institutional</b>		
Consumption up to 200kl	15.17	16.52
Consumption exceeding 200kl	15.71	17.20

CATEGORY	CURRENT TARIFFS 2013/14	PROPOSED TARIFFS 2014/15
	Rand per kℓ	Rand per kℓ
<b>Industrial/ Commercial</b>		
Consumption up to 200kl	20.96	22.83
Consumption exceeding 200kl	21.72	23.78

In line with the City's ESP policy, registered indigents will receive FBW as follows:

**Proposed water tariffs for indigents as part of the ESP:**

Indigent Category	Score on Prevailing COJ Poverty Index	Allocation of additional free water per person per day (litres)	Monthly allocation cap of free water per household in which at least 50% of registered social package recipients qualify for the band in question (Kilo-litre)
<b>Band 1</b>	1-34	25l.	10kl.
<b>Band 2</b>	35-70	35l.	12kl.
<b>Band 3</b>	70-100	50l.	15kl

Note:

- Band 3 refers to individuals/ households with no formal income from either grants or employment, or incomes below the individual survival level of R744.49 per month
- Band 2 refers to individuals/ households with some formal income that nonetheless falls below the survival range threshold set by the approved index.
- Band 1 refers to individuals / households within the vulnerability range defined by the approved index

The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling-house:

<b>Comparison between current water charges and increases (domestic- metered)</b>				
Monthly consumption kℓ	Current amount payable R	Proposed amount payable R	Difference (Increase) R	Percentage change
15	69.71	74.57	4.86	6.97
20	134.26	144.87	10.61	7.9
25	218.56	237.17	18.61	8.5
30	302.86	329.47	26.61	8.79
40	481.66	526.17	44.51	9.24
50	700.76	768.27	67.51	9.6

## Proposed private dwelling domestic sanitation tariffs

ERF Size (m <sup>2</sup> )	2013/14 Tariff (R/erf/month)	2014/15 Tariff (R/erf/month)
Up to and including 300m <sup>2</sup>	108.39	118.04
Larger than 300m <sup>2</sup> to 1000m <sup>2</sup>	211.00	229.78
Larger than 1000m <sup>2</sup> to 2000m <sup>2</sup>	319.21	347.62
Larger than 2000m <sup>2</sup>	459.94	500.87

## Proposed domestic sanitation tariffs in previously deemed consumption areas fitted with prepaid meter connections

Kilolitres per connection per month	2013/14 Tariff Subsidised measured (R/kl)	2014/15 Tariff Subsidised measured (R/kl)
0-6	Free	Free
>6-10	2.52	2.67
>10-15	3.24	3.48
>15-20	6.04	6.58
>20-30	9.30	10.18
>30-40	9.86	10.85
>40-50	12.31	13.60
>50	16.30	18.01

## Proposed sanitation tariffs for indigents as part of the ESP:

Indigent Category	Score on Prevailing COJ Poverty Index	Reduction in sewerage tariff charge for applicable indigent band
<b>Band 1</b>	1-34	70%
<b>Band 2</b>	35-70	100%
<b>Band 3</b>	70-100	100%

Note:

- Band 3 refers to individuals/ households with no formal income from either grants or employment, or incomes below the individual survival level of R744.49 per month
- Band 2 refers to individuals/ households with some formal income that nonetheless falls below the survival range threshold set by the approved index.
- Band 1 refers to individuals / households within the vulnerability range defined by the approved index

## **Electricity Services**

The City applies a stepped tariff structure for electricity services. The effect thereof is that the higher the consumption, the higher the cost per kWh. The aim is to reduce electricity usage and to subsidise the lower consumption users (mostly the poor). NT urges municipalities to design an IBT structure that is suitable, appropriate to its specific circumstances, and ensures an appropriate balance between low income customers and other domestic, commercial and business customers, and the financial interests of the municipality.

NT encourages municipalities to implement cost- reflective electricity tariffs. In the same vein, NERSA has called on municipalities to conduct cost of sales studies. Accordingly, the City is in the process to launch a formal cost of supply study which will be completed before the end of June 2014. The cost of bulk purchases remains the main driver of the City’s electricity services- direct costs contribute about 70% of City Power’s operating budget. In line with NERSA’s guideline, the City is proposing an average tariff increase of 7.05%.

Registered indigents will continue to receive free electricity as per the City’s ESP Policy.

The table below depicts the proposed increases (percent) for the various categories of the tariff structure.

<b>Tariff category</b>	<b>2014/15</b>	<b>2015/16</b>	<b>2016/17</b>
TOU-MV	9.73	8.07	7.65
TOU-LV	0.17	7.82	5.32
LPU-MV	7.41	7.24	7.39
LPU-LU	7.37	7.21	7.40
Commercial	4.79	5.89	4.55
Agricultural	7.17	7.31	7.32
Domestic- billed	7.36	7.35	7.35
Domestic- prepaid	7.45	7.36	7.37
Reseller- commercial	5.79	5.82	4.45
Reseller- domestic	2.37	7.64	7.76
Aggregate	7.05	7.21	7.14

The table below shows the proposed tariffs.

SEGMENT	Supply Position	Units	Block	Service Charge R/month	Capacity Charge R/month	Maximum Demand		Energy Charge	
						Summer R/kVA	Winter R/kVA	Summer c/kWh	Winter c/kWh
Large Customer - TOU	HV	kVA	Peak	1 041.03	13 468.13	142.41	142.41	94.11	233.14
		kWh	Standard					73.21	89.34
		kWh	Off-peak					56.24	60.82
Large Customer - TOU	MV	kVA	Peak	1 032.32	13 355.44	142.41	142.41	101.67	251.74
		kWh	Standard					79.02	96.49
		kWh	Off-peak					60.74	65.65
Large Customer - TOU	LV	kVA	Peak	750.78	9 575.11	142.41	142.41	101.67	251.74
		kWh	Standard					79.02	96.49
		kWh	Off-peak					60.74	65.65
Large Customer	MV	kVA		563.08	3 011.19	142.41	142.41	88.98	106.46
Large Customer	LV	kVA		469.24	723.66	142.41	142.41	95.32	112.79
Large Customer Reactive Energy	c/kVArh							14.91	
Business	400 V	kVA	< 50	281.54	269.94				
		kWh	0 - 500					137.40	152.15
		kWh	501 - 1000					150.81	165.56
		kWh	1001 - 2000	158.15	172.90				
		kWh	2001 - 3000	163.92	178.67				
		kWh	> 3000	169.24	183.99				
		kVA	< 100	281.54	385.75				
		kWh	0 - 500					137.40	152.15
		kWh	501 - 1000					150.81	165.56
		kWh	1001 - 2000	158.15	172.90				
		kWh	2001 - 3000	163.92	178.67				
		kWh	> 3000	169.24	183.99				
		kVA	< 500	281.54	612.86				
		kWh	0 - 500					137.40	152.15
		kWh	501 - 1000					150.81	165.56
kWh	1001 - 2000	158.15	172.90						
kWh	2001 - 3000	163.92	178.67						
kWh	> 3000	169.24	183.99						
kVA	> 500	281.54	1 039.23						
kWh	0 - 500					137.40	152.15		
kWh	501 - 1000					150.81	165.56		
kWh	1001 - 2000	158.15	172.90						
kWh	2001 - 3000	163.92	178.67						
kWh	> 3000	169.24	183.99						
Business Prepaid	400 V	kVA	< 50						
		kWh	0 - 500					141.09	141.09
		kWh	501 - 1000					154.50	154.50
		kWh	1001 - 2000	161.84	161.84				
		kWh	2001 - 3000	167.61	167.61				
		kWh	> 3000	172.93	172.93				
		kVA	> 50						
		kWh	0 - 500					141.09	141.09
		kWh	501 - 1000					154.50	154.50
		kWh	1001 - 2000	161.84	161.84				
kWh	2001 - 3000	167.61	167.61						
kWh	> 3000	172.93	172.93						

SEGMENT	Supply Position	Units	Block	Service Charge R/month	Capacity Charge R/month	Maximum Demand		Energy Charge			
						Summer R/kVA	Winter R/kVA	Summer c/kWh	Winter c/kWh		
Reseller Business (Conventional)	400 V	kVA	< 50	281.54	269.94						
		kWh	0 - 500					133.40	148.15		
		kWh	501 - 1000					146.81	161.56		
		kWh	1001 - 2000					154.15	168.90		
		kWh	2001 - 3000					159.92	174.67		
		kWh	> 3000					165.24	179.99		
Reseller Business (Prepaid)	400 V	kWh	0 - 500					137.09	137.09		
		kWh	501 - 1000					150.50	150.50		
		kWh	1001 - 2000					157.84	157.84		
		kWh	2001 - 3000					163.61	163.61		
		kWh	> 3000					168.93	168.93		
		Non-profit organisations	230 V	A	60	93.85	0.00				
A	80			93.85	0.00						
kWh	0 - 500							90.63	90.63		
kWh	501 - 1000							104.01	104.01		
kWh	1001 - 2000							111.68	111.68		
kWh	2001 - 3000							117.83	117.83		
Agricultural	400 V	kVA	< 50	281.54	378.70			105.41	123.14		
		kVA	> 50	281.54	378.70			105.41	123.14		
		Domestic TOU 3 Ø	230 V	A	60	93.85	344.40				
				A	80	93.85	378.70				
				kWh	Peak					109.89	262.09
				kWh	Standard					86.93	104.65
kWh	Off-peak					68.39	73.38				
Domestic TOU 1 Ø	230 V	A	60	93.85	276.47						
		A	80	93.85	304.00						
		kWh	Peak					109.89	262.09		
		kWh	Standard					86.93	104.65		
kWh	Off-peak					68.39	73.38				
Domestic 3 Ø Seasonal	230 V	A	60	93.85	344.40						
		A	80	93.85	378.70						
		kWh	0 - 500					86.20	103.92		
		kWh	501 - 1000					99.58	117.30		
		kWh	1001 - 2000					107.25	124.97		
		kWh	2001 - 3000					113.40	131.12		
Domestic 1 Ø Seasonal	230 V	A	60	93.85	276.47						
		A	80	93.85	304.00						
		kWh	0 - 500					86.20	103.92		
		kWh	501 - 1000					99.58	117.30		
		kWh	1001 - 2000					107.25	124.97		
		kWh	2001 - 3000					113.40	131.12		
Domestic 3 Ø	230 V	A	60	93.85	344.40						
		A	80	93.85	378.70						
		kWh	0 - 500					90.63	90.63		
		kWh	501 - 1000					104.01	104.01		
		kWh	1001 - 2000					111.68	111.68		
		kWh	2001 - 3000					117.83	117.83		
Domestic 1 Ø	230 V	A	60	93.85	276.47						
		A	80	93.85	304.00						
		kWh	0 - 500					90.63	90.63		
		kWh	501 - 1000					104.01	104.01		
		kWh	1001 - 2000					111.68	111.68		
		kWh	2001 - 3000					117.83	117.83		



SEGMENT	Supply Position	Units	Block	Service Charge R/month	Capacity Charge R/month	Maximum Demand		Energy Charge	
						Summer R/kVA	Winter R/kVA	Summer c/kWh	Winter c/kWh
Domestic Prepaid	230 V	kWh	0 - 500					94.26	94.26
		kWh	501 - 1000					107.09	107.09
		kWh	1001 - 2000					114.99	114.99
		kWh	2001 - 3000					129.90	129.90
		kWh	> 3000					140.77	140.77
Reseller Domestic (Conventional)	230 V	A	60	93.85	344.40				
		A	80	93.85	378.70				
		kWh	0 - 500					86.63	86.63
		kWh	501 - 1000					100.01	100.01
		kWh	1001 - 2000					107.68	107.68
		kWh	2001 - 3000					113.83	113.83
Reseller Domestic (Prepaid)	230 V	kWh	0 - 500					90.27	90.27
		kWh	501 - 1000					103.09	103.09
		kWh	1001 - 2000					110.99	110.99
		kWh	2001 - 3000					125.90	125.90
		kWh	> 3000					136.77	136.77
Life Line Conventional	230V								
Life Line Energy	230 V								
Robot Intersections							175.85	175.85	
Streetlights & Billboard per Luminaire							197.13	197.13	
City Power consumption							0.00	0.00	
AEL sales							72.04	87.97	

The following shows the impact of the proposed increases on electricity bills of domestic customers.

**Comparison between current electricity charges and increases (domestic)**

Monthly consumption Kwh	Current amount Payable	Proposed amount payable	Difference
350	252.33	271.89	19.56
500	838.98	823.47	15.47
700	1 021.75	1 098.39	76.64
1000	1 282.18	1 437.95	155.77
2000	2 262.48	2 631.45	368.97

**Waste Removal Services**

NT acknowledges that waste removal usually operates at a deficit (MFMA Circular 66). The CoJ is no exception to this trend. NT encourages municipalities to have cost- reflective waste removal tariffs by 2015. Municipalities are further encouraged to explore alternative methodologies to manage solid waste, including recycling and incineration in plants that use heat energy to generate electricity.

For the 2014/15 financial year the City will increase refuse removal services by 6% for domestic customers and 8% for businesses and commercial customers. The proposed increases are expected to generate sufficient revenue for Pikitup to fund its operating budget. The operating budget is critical in ensuring that the City is able

to sustain its current service levels as well as improve and extend services to new areas and housing developments.

Properties valued at less than R200 000.00 and households registered for the City’s ESP will continue to receive free refuse removal services. The City intends to continue levying commercial or business customers across the City, irrespective of the service provider, through city cleaning levy which contributes towards the cost of rendering non-billable services.

The following tables present the proposed tariffs for refuse removal services for 2014/15.

**Domestic customers  
Domestic RCR**

Property value	2013/14	2014/15
Less than R200,000	R 0.00	R 0.00
R200,001 - R300,000	<b>R91.42</b>	<b>R110.47</b>
R300,001 - R500,000	<b>R106.46</b>	<b>R128.65</b>
R500,001 - R700,000	<b>R121.47</b>	<b>R146.78</b>
R701,000 - R1,500,000	<b>R160.30</b>	<b>R193.71</b>
Greater than R1,500,000	<b>R222.93</b>	<b>R269.39</b>

**Non- domestic customers  
Business city cleaning levy**

Property value	2013/14	2014/15
Less than R 2 mil	<b>R122.88</b>	<b>R153.94</b>
R 2 mil to R 5 mil	<b>R178.03</b>	<b>R223.04</b>
R 5 mil to R 10 mil	<b>R282.10</b>	<b>R353.41</b>
R 10 mil to R 30 mil	<b>R376.13</b>	<b>R471.22</b>
Above R 30 mil	<b>R476.43</b>	<b>R596.87</b>

**Business RCR**

Type of bin	2013/14	2014/15
85l bin (per bin per month collected once per week)	<b>R106.53</b>	<b>R133.46</b>
240l bin (per bin per month collected once per week)	<b>R245.49</b>	<b>R307.55</b>
1 100l bin tariff per lift	<b>R328.23</b>	<b>R411.21</b>

**Institutions RCR**

Description	2013/14	2014/15
Refuse removed once per week (per bin)	<b>R 74.46</b>	<b>R89.98</b>

**Business dailies**

<b>Type of Bin</b>	<b>2013/14</b>	<b>2014/15</b>
85l bin (per bin per month collected once per week)	<b>R575.09</b>	<b>R720.47</b>
120l bin (per bin per month collected once per week)	<b>R783.34</b>	<b>R981.37</b>
240l bin (per bin per month collected once per week)	<b>R1 557.03</b>	<b>R1 950.65</b>

**Disposal fees**

<b>Waste category</b>	<b>2013/14</b>	<b>2014/15</b>
Disposal - excl. special indus. waste (per 500 kg)	<b>R77.24</b>	<b>R95.10</b>
Disposal - special industrial waste (per 250 kg)	<b>R77.24</b>	<b>R95.10</b>
Disposal - excl. special indus. waste done after hours (per 500 kg)	<b>R93.78</b>	<b>R115.46</b>
Disposal - green or organic waste (per 500 kg)	<b>R82.74</b>	<b>R101.87</b>
Disposal -soil and material suitable for covering landfills (per Ton)	<b>R0.00</b>	<b>R0.00</b>
Disposal - excl. special indus. waste (per 500 kg)- for customers outside the City	<b>R115.85</b>	<b>R142.63</b>

**Overall impact of tariff increases on households**

The following table shows the overall expected impact of the proposed tariff increases on various households.

Table SA14: Household bills

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15 % incr.	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Rand/cent</b>										
<b>Monthly Account for Household - 'Middle Income Range'</b>	1									
<b>Rates and services charges:</b>										
Property rates		225.87	240.99	255.43	244.50	244.50	5.0%	256.71	277.25	296.65
Electricity: Basic levy		274.14	307.04	322.39	369.95	369.95	7.5%	397.85	427.09	458.48
Electricity: Consumption		597.40	806.50	911.30	970.50	970.50	7.2%	1 040.10	1 116.50	1 198.60
Water: Consumption		224.02	248.89	278.24	302.86	302.86	8.8%	329.47	358.72	383.91
Sanitation		147.19	167.80	192.13	211.00	211.00	8.9%	229.78	250.46	267.99
Refuse removal		97.00	103.50	110.43	121.47	121.47	6.0%	128.75	139.05	152.96
<b>sub-total</b>		<b>1 565.62</b>	<b>1 874.72</b>	<b>2 069.92</b>	<b>2 220.28</b>	<b>2 220.28</b>	<b>7.3%</b>	<b>2 382.66</b>	<b>2 569.07</b>	<b>2 758.59</b>
VAT on Services		187.57	228.72	254.03	276.61	276.61	7.6%	297.63	320.85	344.67
<b>Total large household bill:</b>		<b>1 753.19</b>	<b>2 103.44</b>	<b>2 323.95</b>	<b>2 496.89</b>	<b>2 496.89</b>	<b>7.3%</b>	<b>2 680.29</b>	<b>2 889.92</b>	<b>3 103.26</b>
<b>% increase/-decrease</b>		<b>-</b>	<b>20.0%</b>	<b>10.5%</b>	<b>7.4%</b>	<b>-</b>	<b>-</b>	<b>7.3%</b>	<b>7.8%</b>	<b>7.4%</b>
<b>Monthly Account for Household - 'Affordable Range'</b>	2									
<b>Rates and services charges:</b>										
Property rates		143.73	153.36	162.55	146.70	146.70	5.0%	154.03	166.35	177.99
Electricity: Basic levy		274.14	307.04	322.39	353.55	353.55	4.7%	370.32	397.54	426.76
Electricity: Consumption		293.75	396.55	448.10	472.70	472.70	(4.1%)	453.15	486.45	522.20
Water: Consumption		164.12	181.39	201.49	218.56	218.56	8.5%	237.17	257.57	275.16
Sanitation		75.61	86.20	98.70	108.39	108.39	8.9%	118.04	128.66	137.67
Refuse removal		85.00	90.70	96.78	106.46	106.46	6.0%	112.85	121.88	134.07
<b>sub-total</b>		<b>1 036.35</b>	<b>1 215.24</b>	<b>1 330.01</b>	<b>1 406.36</b>	<b>1 406.36</b>	<b>2.8%</b>	<b>1 445.56</b>	<b>1 558.45</b>	<b>1 673.85</b>
VAT on Services		124.97	148.66	163.44	176.35	176.35	2.5%	180.81	194.89	209.42
<b>Total small household bill:</b>		<b>1 161.32</b>	<b>1 363.90</b>	<b>1 493.45</b>	<b>1 582.71</b>	<b>1 582.71</b>	<b>2.8%</b>	<b>1 626.37</b>	<b>1 753.34</b>	<b>1 883.27</b>
<b>% increase/-decrease</b>		<b>-</b>	<b>17.4%</b>	<b>9.5%</b>	<b>6.0%</b>	<b>-</b>	<b>-</b>	<b>2.8%</b>	<b>7.8%</b>	<b>7.4%</b>
<b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b>	3									
<b>Rates and services charges:</b>										
Property rates							-			
Electricity: Basic levy							-			
Electricity: Consumption		195.89	211.56	234.84	265.41	265.41	6.5%	282.78	303.6	325.98
Water: Basic levy							-			
Water: Consumption		104.22	113.89	124.71	134.26	134.26	7.9%	144.87	156.42	166.41
Sanitation							-			
Refuse removal							-			
Other							-			
<b>sub-total</b>		<b>300.11</b>	<b>325.45</b>	<b>359.55</b>	<b>399.67</b>	<b>399.67</b>	<b>7.0%</b>	<b>427.65</b>	<b>460.02</b>	<b>492.39</b>
VAT on Services		42.02	45.56	50.34	55.95	55.95	7.0%	59.87	64.4	68.93
<b>Total small household bill:</b>		<b>342.13</b>	<b>371.01</b>	<b>409.89</b>	<b>455.62</b>	<b>455.62</b>	<b>7.0%</b>	<b>487.52</b>	<b>524.42</b>	<b>561.32</b>
<b>% increase/-decrease</b>		<b>-</b>	<b>8.4%</b>	<b>10.5%</b>	<b>11.2%</b>	<b>-</b>	<b>-</b>	<b>7.0%</b>	<b>7.6%</b>	<b>7.0%</b>

**Free Basic Services: Basic Social Services Package**

The ESP assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services households are required to register in terms of the City's Expanded Social Package Policy. About 120 527 households are currently registered and the number is expected to increase to around 220 000 over the medium term.

Details relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement are contained in Table A10 (Basic Service Delivery Measurement).

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

## Council Resolutions

### OPERATING BUDGET

#### IT IS RECOMMENDED

1. That the draft consolidated operating revenue of R38.5 billion, operating expenditure of R36.5 billion, taxation of R528.8 million and capital grants and contributions of R3.2 billion for the City of Johannesburg for the financial year 2014/15, and the indicatives for the projected medium term period 2015/16 to 2016/17 be noted as set out in the following attachments:
  - 1.1 The draft consolidated operating budget for the City, Core Administration and Municipal Entities as reflected in Annexure A, B and C.
  - 1.2 The draft operating revenue and expenditure budget by vote for the City as reflected in Annexure D.
2. That the subsidies payable by Core Administration to the following Municipal Entities be noted: –

Municipal Entity	Adjusted Budget 2013/14	Budget 2014/15	Estimate 2015/16	Estimate 2016/17
	R 000	R 000	R 000	R 000
Pikitup	564 569	592 918	596 671	594 545
Johannesburg Roads Agency	651 103	684 323	704 778	728 802
Metrobus	329 703	350 637	357 226	363 158
Johannesburg City Parks and Zoo	568 075	609 389	625 836	645 676
Johannesburg Development Agency	24 977	26 739	27 716	27 882
Johannesburg Property Company	25 282	-	-	-
Johannesburg Social and Housing Company	18 397	19 970	20 626	21 451
Joburg City Theatres	56 504	59 223	61 999	64 479
<b>Total subsidies to ME's</b>	<b>2 238 610</b>	<b>2 343 199</b>	<b>2 394 852</b>	<b>2 445 993</b>

3. That the supporting information contained in the 2014/15 – 2016/17 Draft Medium Term Revenue and Expenditure Budget document as required in terms of Section 17(3) of the Municipal Finance Management Act (Act 56 of 2003) be considered in conjunction with this report.
4. That the Accounting Officer:
  - 4.1 in accordance with chapter 4 of the Systems Act:
    - (a) make public the annual consolidated operating budget and other documents referred to in section 17(3) of the MFMA;
    - (b) invite the local community to submit representations in connection with the annual consolidated operating budget;
  - 4.2 submit the annual consolidated operating budget:

- (a) in both printed and electronic formats to the National and Provincial Treasury;
- (b) in either format to any prescribed national or provincial organs of state and to such other municipalities as may be affected by the budget.

That the annual consolidated operating budget, together with such representations received as a result of the processes followed in terms of paragraph 4 above, be presented to Council for consideration and approval in terms of Sections 23(1) and 24(1) of the MFMA.

## CAPITAL BUDGET

### IT IS RECOMMENDED

1. That the draft capital budget of R10 861 642 000 for the year 2014/15, R11 439 195 000 for the year 2015/16 and R10 137 959 000 for the year 2016/17 of the City of Johannesburg be considered in terms of Section 16 (3) of the MFMA as set out in the following schedules:
  - 1.1 Capital budget by vote for each of the Municipal Entities and Core Administration as reflected in Annexure A.
  - 1.2 Capital budget by project for each of the Municipal Entities and Core Administration as reflected in Annexure B.
2. That the Accounting Officer:
  - 2.1 in accordance with chapter 4 of the Systems Act:
    - (a) make public the annual consolidated operating budget and other documents referred to in section 17(3) of the MFMA;
    - (b) invite the local community to submit representations in connection with the annual consolidated operating budget;
  - 2.2 submit the annual consolidated operating budget:
    - (a) in both printed and electronic formats to the National and Provincial Treasury;
    - (b) in either format to any prescribed national or provincial organs of state and to such other municipalities as may be affected by the budget.
3. That the annual consolidated capital budget, together with such representations received as a result of the processes followed in terms of paragraph 2 above, be presented to Council for consideration and approval in terms of Sections 23(1) and 24(1) of the MFMA.

TARIFFS

IT IS RECOMMENDED

1. That the tariff of charges for the 2014/15 budget, as tabled, be considered.
2. That the Accounting Officer:
  - 2.1 in accordance with chapter 4 of the Systems Act:
    - (a) make public the proposed tariffs;
    - (b) invite the local community to submit comments or representations in connection with the proposed tariffs;
3. That, in terms Section 22(b)(i) and (ii) of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) a copy of the notice and documents be sent forthwith to the National and Provincial Treasury; MEC for Local Government; as well as other organ of state or municipality affected by the budget to solicit their views.
4. That the Executive Director: Finance in conjunction with the Director: Legal and Compliance, in consultation with Council's relevant Departments and all interested parties, report on the comments received in terms of paragraph 2 above with recommendations on the final draft of the Tariffs of Charges for approval.



## Part 2 – Supporting Documentation

### 2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in Section 53 of the Act.

The Budget Steering Committee (BSC) consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The purpose of the Budget Steering Committee is to ensure that:

- The process followed to compile the budget complies with legislation and good budget practices;
- There is proper alignment between the policy and service delivery priorities set out in the City’s IDP and the Budget, taking into account the need to protect the financial sustainability of the municipality;
- The municipality’s revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- The various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

In addition to the BSC, the City has established the Technical Budget Steering Committee (TBSC). The TBSC focuses on the technical analysis of budget proposals and is intended to augment the work of the BSC.

#### 2.1.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2012) a time schedule that sets out the process to revise the IDP and prepare the Budget.

Key dates applicable to the process were:

Budget and tariff process 2014/15	Timeframe	Status
Mayoral Lekgotla 1	21-23 October 2013	✓
Issuing of budget and tariffs guidelines	28 October 2013	✓
Presentation of budget proposals to Technical Budget Steering Committee	10-17 January 2014	✓
Budget Steering Committee meetings	23-24 January 2014	✓
Budget Lekgotla 2	11-13 February 2014	✓
Issuing of final budget alloctions	14 February 2014	✓
National Treasury Engagements (Mid-year)	11-12 February 2014	✓

<b>Budget and tariff process 2014/15</b>	<b>Timeframe</b>	<b>Status</b>
Tabling of draft Budget, tariffs and IDP reports to Mayoral Committee	20 March 2014	√
Tabling of the draft Budget, tariffs and IDP at Council	26 March 2014	√
Public participation period is 30 days	26 March - 30 April 2014	
Approval of final IDP and Budget by Mayoral Committee	13 May 2014	
Council approval of final Budget and IDP, and Budget Day	29-30 May 2014	

The process for 2014/15 MTB commenced with the 1<sup>st</sup> Mayoral Lekgotla that was held on 21-23 October 2013. The objectives of the GDS Lekgotla were to reflect on the progress made in relation to the service delivery imperatives and to reach an agreement on key focus areas and interventions that shall drive the attainment of Joburg 2040 and key deliverables for the current term of office.

Subsequent to the Mayoral Lekgotla, Budget Guidelines were issued to departments and municipal entities (MEs), in line with the recommendations of the 1<sup>st</sup> Mayoral Lekgotla. Departments and MEs presented their budget proposals to the Technical Budget Steering Committee hearings held on 10-17 January 2014 and to the Budget Steering Committee held on 23-24 January 2014. The objective of the hearings was to assess the budget proposals in terms of the City’s priorities.

The assessment of the Budget Steering Committee hearings was then presented to the second Budget Lekgotla held on 11-13 February 2014. Draft Medium Term Budget allocations were also determined at the second Budget Lekgotla. Departments and MEs were requested to prepare their draft budgets in line with the allocations and to align the budget to the key strategic priorities/programmes.

### **2.1.2. IDP and Service Delivery and Budget Implementation Plan**

The City’s IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The Process Plan applicable to this revision cycle included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Compilation of the SDBIP; and
- The review of the performance management and monitoring processes

The IDP has been taken into a business and financial planning process leading up to the 2014/15 MTB, based on the approved 2013/14 MTB, Mid-year Review and adjustment budget. The business planning process has

subsequently been refined in the light of current economic circumstances and the resulting revenue projections.

With the compilation of the 2014/15 MTB, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year and third quarter performance against the 2013/14 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

### **2.1.3 Financial Modelling and Key Planning Drivers**

Extensive financial modelling was undertaken as part of the compilation of the 2014/15 MTB to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2014/15 MTB:

- City growth;
- Ten key priorities of the City;
- 15 Point Financial Development Plan
- Asset maintenance;
- Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns)
- Performance trends;
- The approved 2013/14 adjustment budget and performance against the SDBIP;
- Cash flow management strategy;
- Debtor payment levels;
- Loan and investment possibilities;
- The need for tariff increases versus the ability of the community to pay for services; and
- Improved and sustainable service delivery.

In addition the strategic guidance given in National Treasury's MFMA Circulars 51, 54, 55, 59, 66, 67 and 70 have been taken into consideration in the planning and prioritisation process.

### **2.1.4 Community Consultation**

As per legislative requirements, once the draft budget is tabled in Council, it must be made available for the public to comment on. MFMA guides the public participation process in the City. The tabling of the draft budget in March will mark the commencement of community participation, encourage discussion with all stakeholders and provide an opportunity for feedback. The public participation process will take place throughout April. The outcome of the public participation process on the draft budget and proposed tariffs will be considered in May submission to Council for approval.

## **2.2 Overview of alignment of annual Budget with IDP**

Budgeting takes place within the overall City planning framework. The City's recently revised GDS and IDP are the primary point of reference for the MTB. Accordingly, the 2014/15 MTB addresses the following key programmes in the IDP:

- Financial sustainability and resilience
- Sustainable human settlements
- Agriculture and food security
- SMME and entrepreneurship development and support
- Active and engaged citizenry
- Resource resilience
- Smart City
- Investment attraction, retention and expansion
- Green economy
- Safer City

In addition to the five-year IDP, the City undertakes an extensive planning and developmental strategy which primarily focuses on a longer-term horizon; 15 to 20 years. This is the GDS, and it has just been revised. This process is aimed at influencing the development path by proposing a substantial programme of public-led investment to restructure current patterns of settlement, activity and access to resources in the City so as to promote greater equity and enhanced opportunity. It provides direction to the City's IDP, associated sectoral plans and strategies, and the allocation of resources of the City and other service delivery partners.

The City launched the Joburg 2040 GDS on 21 October 2011, with the vision:

*Johannesburg- a World Class African City of the future- a vibrant, equitable African City, strengthened through diversity; a city that provides real quality of life; a city that provides sustainability for all its citizens; a resilient and adaptive society.*

The following are the GDS outcomes:

- Improved quality of life and development-driven resilience for all;
- Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy;
- An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens; and
- A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region.

The 2014/15 MTB has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

**Table SA4: Reconciliation of IDP strategic objectives and budget (revenue)**

Strategic Objective  R thousand	Goal	2014/15 Medium Term Revenue & Expenditure Framework		
		Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Improved quality of life and development-driven resilience for all	Reduced poverty and dependency	53	45	49
Improved quality of life and development-driven resilience for all	Food security that is both improved and safeguarded	352 902	380 163	413 041
Improved quality of life and development-driven resilience for all	Increased literacy, skills and lifelong learning amongst all our citizens	960	1 000	1 059
Improved quality of life and development-driven resilience for all	Substantially reduced HIV prevalence and non-communicable diseases – and a society characterised by healthy living for all	29 153	37 117	39 186
Improved quality of life and development-driven resilience for all	A safe and secure city	729 391	773 904	811 829
Improved quality of life and development-driven resilience for all	A city characterised by social inclusivity and enhanced social cohesion	96 323	94 636	99 732
Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy	Sustainable and integrated delivery of water, sanitation, energy and waste	53 698	17 362	18 515
Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy	Eco-mobility	440 817	499 895	527 516
Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy	Sustainable human settlements	1 881 268	2 025 932	2 168 432
Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy	Climate change resilience and environmental protection	432	457	491
An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens	Job-intensive economic growth	46	–	–
An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens	Promotion and support to small businesses	5 918	6 367	6 854
An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens	Increased competitiveness of the economy	42 832	109 952	115 852
An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens	A 'smart' City of Johannesburg, that is able to deliver quality services to citizens in an efficient and reliable manner	7 510 143	8 163 691	8 735 090
A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region	An active and effective citizen focussed Global City Region	41 985	43 976	46 393
A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region	A responsive, accountable, efficient and productive metropolitan government	28 069	62 309	60 880
A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region	Financially and administratively sustainable and resilient city	27 223 753	29 453 993	31 606 974
A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region	Meaningful citizen participation and empowerment	62	62	61
A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region	Guaranteed customer and citizen care and service	–	–	–
Other	Other	3 237 936	3 319 635	3 322 097
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>41 675 742</b>	<b>44 990 496</b>	<b>47 974 050</b>

**Table SA5: Reconciliation of IDP strategic objectives and budget (operating expenditure)**

Strategic Objective  R thousand	Goal	2014/15 Medium Term Revenue & Expenditure Framework		
		Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Improved quality of life and development-driven resilience for all	Reduced poverty and dependency	112 455	106 777	108 674
Improved quality of life and development-driven resilience for all	Food security that is both improved and safeguarded	301 529	329 610	357 987
Improved quality of life and development-driven resilience for all	Increased literacy, skills and lifelong learning amongst all our citizens	149 025	170 861	200 521
Improved quality of life and development-driven resilience for all	Substantially reduced HIV prevalence and non-communicable diseases – and a society characterised by healthy living for all	274 546	286 003	302 426
Improved quality of life and development-driven resilience for all	A safe and secure city	4 560 507	5 003 171	5 056 201
Improved quality of life and development-driven resilience for all	A city characterised by social inclusivity and enhanced social cohesion	2 699 635	2 892 835	3 053 250
Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy	Sustainable and integrated delivery of water, sanitation, energy and waste	15 491 508	16 115 319	17 437 938
Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy	Eco-mobility	1 869 398	2 046 140	2 152 674
Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy	Sustainable human settlements	958 855	1 077 519	1 190 358
Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy	Climate change resilience and environmental protection	428 697	497 760	542 289
An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens	Job-intensive economic growth	18 458	15 064	20 796
An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens	Promotion and support to small businesses	195 872	196 002	214 469
An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens	Increased competitiveness of the economy	116 431	121 230	129 392
An inclusive, job-intensive, resilient and competitive economy that harnesses the potential of citizens	A 'smart' City of Johannesburg, that is able to deliver quality services to citizens in an efficient and reliable manner	649 533	719 301	723 558
A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region	An active and effective citizen focussed Global City Region	387 205	321 470	339 612
A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region	A responsive, accountable, efficient and productive metropolitan government	2 092 769	2 178 215	2 350 882
A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region	Financially and administratively sustainable and resilient city	4 644 859	5 350 057	5 735 161
A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region	Meaningful citizen participation and empowerment	218 552	225 568	234 662
A high performing metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive Gauteng City Region	Guaranteed customer and citizen care and service	517 106	545 077	566 663
Other	Other	825 625	853 845	906 871
<b>Total Expenditure</b>		<b>36 512 567</b>	<b>39 051 825</b>	<b>41 624 384</b>

**Table SA6: Reconciliation of IDP strategic objectives and budget (capital expenditure)**

Strategic Objective	Goal	2014/15 Medium Term Revenue & Expenditure Framework		
		Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand				
Improved quality of life and development-driven resilience for all	Reduce poverty and dependency	–	2 000	–
Improved quality of life and development-driven resilience for all	Food security that is both improved and safeguarded	220 322	344 240	299 245
Improved quality of life and development-driven resilience for all	Increased literacy, skills and life long learning among all levels of our citizens	26 551	25 400	18 156
Improved quality of life and development-driven resilience for all	Substantially reduced HIV/AIDS prevalence and non-communicable diseases- and a society characterised by healthy living for all	123 500	61 050	29 676
Improved quality of life and development-driven resilience for all	A safe and secure City	164 541	156 464	114 565
Improved quality of life and development-driven resilience for all	A City characterised by social inclusivity and enhanced social cohesion	665 816	910 068	777 969
Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy	Sustainable and integrated delivery of water, sanitation, energy and waste	3 425 006	4 288 565	3 706 058
Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy	Eco-mobility	1 422 762	1 398 063	1 364 347
Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy	Sustainable Human Settlements	3 001 978	3 743 130	3 387 165
Provide a resilient, liveable, sustainable urban environment - underpinned by infrastructure supportive of a low carbon economy	Climate change resilience and environmental protection	39 750	19 500	9 364
An inclusive, job intensive, resilient and competitive economy	Job intensive economic growth	8 461	30 554	63 662
An inclusive, job intensive, resilient and competitive economy	Promotion and support to small businesses	23 949	12 610	16 526
An inclusive, job intensive, resilient and competitive economy	Increased competitiveness of the local economy	125 700	203 000	111 480
An inclusive, job intensive, resilient and competitive economy	A 'smart city' of Johannesburg, that is able to deliver quality services to citizens in an efficient and reliable manner.	1 305 400	42 577	72 635
A leading metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive GCR	An active and effective citizen focused GCR	–	–	–
A leading metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive GCR	A Responsive, accountable, efficient and productive metropolitan government	142 800	–	–
A leading metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive GCR	Financially and administratively sustainable and resilient City	500	1 090	1 280
A leading metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive GCR	Meaningful citizen participation and empowerment	60 000	100 000	82 286
A leading metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive GCR	Guaranteed Customer and citizen care and service	104 606	100 884	83 545
Allocations to other priorities		–	–	–
<b>Total Capital Expenditure</b>		<b>10 861 642</b>	<b>11 439 195</b>	<b>10 137 959</b>

## **2.3 Measurable performance objectives and indicators**

The City is committed to developing a comprehensive system that allows for the management of the performance of the City. This system must form the basis for managing the performance of Core Departments as well as Municipal Entities.

Citywide performance management is therefore the process of strategic planning through which performance objectives for the City of Johannesburg Group are identified, based on the Growth and Development Strategy and the Integrated Development Plan, and then monitored and measured via the City Scorecard (the SDBIP).

Performance management takes place within the context of a broader cooperative governance framework and is informed by national planning (at the level of national Government) and by regional planning (at the level of the Provincial Government).

The corporate governance framework for the city integrates both political as well as administrative accountability for the performance of the city.



The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

**Table SA8: Performance indicators and benchmarks**

Description of financial indicator	Basis of calculation	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Borrowing Management</b>									
Credit Rating		AA-	AA-	AA-	AA-	AA-			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	6.7%	6.7%	7.9%	5.4%	5.8%	7.6%	9.4%	6.9%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	8.6%	7.4%	8.9%	5.8%	6.5%	8.5%	10.3%	7.5%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure ex cl. transfers and grants and contributions	110.6%	100.0%	32.6%	31.6%	44.9%	42.5%	41.9%	36.3%
<b>Liquidity</b>									
Current Ratio	Current assets/current liabilities	0.7	0.9	1.0	1.3	1.1	1.0	1.0	1.0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.7	0.9	1.0	1.3	1.1	1.0	1.0	1.0
Liquidity Ratio	Monetary Assets/Current Liabilities	0.1	0.2	0.4	0.4	0.4	0.3	0.3	0.3
<b>Revenue Management</b>									
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		109.1%	100.0%	99.3%	94.9%	95.4%	95.9%	96.3%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		86.7%	91.3%	90.4%	95.1%	94.1%	94.0%	94.1%	94.5%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	22.9%	31.9%	25.5%	22.0%	24.2%	25.8%	22.0%	27.6%
<b>Other Indicators</b>									
Employee costs	Employee costs/(Total Revenue - capital revenue)	25.4%	21.7%	22.6%	22.5%	22.7%	22.5%	21.6%	21.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	25.7%	22.0%	22.9%	22.8%	23.1%	22.9%	21.9%	21.3%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	6.5%	5.0%	6.1%	8.4%	8.5%	8.7%	8.7%	8.5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	12.5%	10.7%	10.6%	10.3%	10.1%	12.0%	12.9%	13.7%
<b>IDP regulation financial viability indicators</b>									
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	30.2	18.7	36.9	28.6	28.6	16.2	35.6	38.0
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	31.1%	40.7%	31.7%	28.0%	30.7%	32.2%	27.1%	34.4%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0.4	1.1	2.5	1.8	2.7	2.1	1.8	1.6

## **2.3.1 Performance indicators and benchmarks**

### *2.3.1.1 Borrowing Management*

Capital expenditure in local government can be funded by capital grants, own-source revenue and long-term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. As with all other municipalities, the CoJ's borrowing strategy is primarily informed by the affordability of debt repayments. Debt to revenue is estimated to be 45 % over the medium term.

*Capital charges to operating expenditure* is a measure of the cost of borrowing in relation to the operating expenditure. This increase can be attributed to bonds repayments. It is estimated that the cost of borrowing and principal paid as a percentage of the operating expenditure will reach 6.9% in 2016/17. Borrowing is considered a prudent financial instrument in financing capital infrastructure development, this indicator will have to be carefully monitored going forward.

### *2.3.1.2. Liquidity*

*Current ratio* is a measure of the current assets divided by the current liabilities and as a benchmark the City has set a limit of 1:1, hence at no point in time should this ratio be less than 1:1. For the 2014/15 MTB the current ratio is 1:1 over the medium term.

### *2.3.1.3. Revenue Management*

As part of the financial sustainability strategy, the City has developed a Revenue Step Change Project. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

### *2.3.1.4. Creditors Management*

The City has managed to ensure that creditors are settled within the legislated 30 days of invoice. While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure a 100 percent compliance rate to this legislative obligation. This has had a favourable impact on suppliers' perceptions of the risk of doing business with the City, which is expected to benefit the City in the form of more competitive pricing of tenders, as suppliers compete for the City's business.

## **2.3.2 Free Basic Services: Basic social services package for indigent households**

The social package assists residents that have difficulty paying for services and are registered as indigent households in terms of the City's ESP Policy. There are currently about 120 527 households registered for free services and the figure is expected to increase to about 220 000 over the medium term.

The ESP offers differentiated subsidies dependent on scores on the CoJ Poverty Index, as follows:

Band 3 (70- 100 poverty score): Free 50 litres of water per person per day, up to 15 kl per month per household; 30 kWh of electricity per person per month, up to 150 kWh per household; a 100 percent rebate on owner- charged rates and services; 100 percent rebate on refuse; a transport subsidy of 15 percent; and up to R1 500 in rental subsidy.

Band 2 (35- 69 poverty score): Free 35 litres of water per person per day, up to 12 kl per household; 20 kWh of electricity per person per month, up to 100 kWh per household; a 100 percent rebate on owner- charged rates and services; 100 percent rebate on refuse; 15 percent transport subsidy; and up to R1 000 in rental subsidy.

Band 1 (1- 34 poverty score): Free 25 litres of water per person per day, up to 10 kl per household; 10 kWh of electricity per person per month, up to 50 kWh per household; 70 percent rebate on owner- charged rates and services; 70 percent rebate on refuse; and up to R750 in rental subsidy.

Further detail relating to the number of households receiving free basic services, the cost of free basic services, highest level of free basic services as well as the revenue cost associated with the free basic services is contained in MBRR Table A10 (Basic Service Delivery Measurement).

Note that the number of households in informal areas that receive free services and the cost of these services (e.g. the provision of water through stand pipes, water tankers, etc) are not taken into account in the table referred to above.

### **2.3.3 Providing clean water and managing waste water**

The Department of Water Affairs conducts an annual performance rating of water treatment works, presenting a Blue Drop or Green Drop award respectively to potable water treatment works and waste water treatment works that meet certain criteria of excellence.

In the 2009 and 2010 assessments, the City of Johannesburg and its water service provider, Johannesburg Water (Pty) Ltd (JW) attained 100 and 99 per cent ratings respectively and was accordingly awarded Blue Drop status, indicating that the City's drinking water is of exceptional quality. The Blue Drop status was again achieved in 2011, placing the City at the number one spot provincially as well as country wide. A Blue Drop rating score of 98.92 per cent was achieved for 2012.

The City of Johannesburg and its water service provider JW have been awarded the Green Drop certification respectively for 2009, with a rating of 94 per cent, indicating that the City's waste water treatment works meet waste treatment standards of exceptional quality. For 2011 the Green Drop status was achieved for Northern, Goudkoppies, Olifantsvlei and Ennerdale Works. Driefontein and Bushkoppies failed to attain the Green Drop status, but the City has lodged a dispute against this with the DWA. The City is still number one in the province and fifth country wide with regard to waste water treatment works.

JW has a Water Safety Plan in place and the plan was independently assessed by the International Water Association (IWA) against an international assessment model. There were no high-risk problems identified. There are no problems experienced in the management of drinking water and the water continuously complies with the *Drinking Water Standard: SANS 241*.

## **2.4 Budget related-policies**

Budgeting is central to the process of prioritizing for service delivery and the management of the functions of Council. The City's budgeting process is guided by relevant legislation and budget related policies. The following are the key policies that affect or are affected by the annual budget:

### **2.4.1. Budget Management Policy**

The City has developed a Budget Management Policy that provides a framework within which Directors, Managing Directors, Chief Executive Officers, Chief Financial Officers, Finance Directors and Managers can compile, control and review budgets of their respective Departments and Municipal Entities to ensure effective financial management.

This policy incorporates, amongst others, provisions for the shifting of funds within and between votes, adjustment budgets, unforeseen and unavoidable expenditure, and budget management and oversight.

The Budget Management Policy is reviewed on an annual basis.

### **2.4.2. Tariff Policy**

The Municipal Systems Act, Act 32 of 2000, requires a municipality to have a tariff determination policy. The City's Tariff Policy provides a broad framework within which Council can determine fair, transparent and affordable service charges that also promote sustainability of service provision. This Policy is based on principles that address the social, economic and financial imperatives that the process of tariff- setting should take account of. The City revised its Tariff Policy in 2008.

### **2.4.3. Treasury Control Policy**

The City has a Treasury Control Policy in place, which details a strategy and process of risk management that complies with all the relevant legislation, regulations and guidelines. The City needs to manage the risks for strategic considerations such as the protection of vulnerable business units, financial and other assets of the organisation. Further, the measures must ensure the continued financial strength of the organisation by avoiding the occurrence of unnecessary/ uncontrolled losses which could weaken the overall profitability and balance sheet structure.

The Treasury Control Policy is reviewed on an annual basis.

### **2.4.4. Cash Management and Investment Policy**

Section 13 (2) of the MFMA requires that a municipality have a policy dealing with cash management and investment.

The City's Cash Management and Investment policy is developed within the framework of the MFMA, and is contained within its Treasury Policy.

### **2.4.5. Policy on Borrowing**

Chapter six (6) of the MFMA provides a framework for a policy on borrowing.

The City's Policy on Borrowing is contained within its Treasury Policy, and it ascribes to the principles outlined in the Act.

### **2.4.6. Funding and Reserves Policy**

The City's Treasury Policy contains a policy on funding and reserves. The Funding Policy is aimed at ensuring that the City procures sufficient and cost-effective funding in order to achieve its capital expenditure objectives in an optimum manner. The Policy shall be adhered to in the procurement of funding for the City having due regard to the assets and liability maturity profile of the City.

### **2.4.7 Credit Control and Debt Collection Policy**

The City's Credit Control and Debt Collection Policy provides the procedures and mechanisms for credit control and for the collection of debts. The primary objective of this policy is to ensure that all monies due and payable to the City in respect of rates, fees for services, surcharges on such fees, charges, tariffs, interest which has accrued on any amounts due and payable in respect of the foregoing and any collection charges are collected efficiently and promptly.

The policy was revised in 2009, and is available on the City's website.

### **2.4.8 Supply Chain Management Policy**

Municipalities are required in terms of section 111 of the MFMA to have a Supply Chain Management Policy.

The City approved its Supply Chain Management Policy in 2006. This Policy was amended in 2009 in terms of the Municipal Supply Chain Management Regulations, as well as National Treasury guidelines circulated from time to time.

This policy is available on the City's website.

### **2.4.9 The Rates Policy**

The first Rates Policy and General Valuation Roll in terms of the Municipal Property Rates Act (MPRA) was implemented by the City on the 01<sup>st</sup> July 2008.

The City revises its Rates Policy annually as per legislative requirements. The Policy is available on the City's website.

### **2.4.10 The Expanded Social Package Policy**

The City is committed to enhance access to its services by all households. Accordingly, the City revised and expanded its Social Package Policy in 2009. This revised Policy presents significant shifts from how municipal service subsidies were administered in the City. The targeting mechanism has been amended from a household-based means testing to an individually tied poverty index. This is an important step in addressing the challenge of having more than the average people in a household. The poverty index takes into account an individual's factors as well as the characteristics of the area he/ she reside in. This is in line with the logic that

poverty is not only a function of income. The index covers all individuals with income levels less than R3 366 per month.

### **2.4.11 Policies Dealing with Infrastructure Investment and Capital Projects**

The capital investment is dealt with within the budgeting process and is driven by the following:

- The Growth and Development Strategy;
- The Mayoral Priorities;
- Key IDP Interventions;
- The Spatial Development Framework;
- The Growth Management Strategy; and
- Capital Investment Framework

The Capital Investment Framework (CIF) is the framework through which the City identifies and prioritises capital projects for implementation in the forthcoming financial year and the relevant medium term budget.

CIF is produced through two processes. The first is a series of engagements with the sector departments and associated municipal entities to identify critical capital projects, which is informed by the sector's priorities as well as the technical outcomes. The second is the production of a prioritised list of capital projects for the City that meet desired developmental and spatial outcomes of the City as defined in the GDS and GMS.

Responsibility for coordinating CIF and prioritising projects sits with the Development Planning and Facilitation Directorate and the Budget Office. The responsibility for identifying, planning and ensuring the execution of capital projects sits with the relevant departments and municipal entities.

The objectives of CIF are to:

- Contribute towards the eradication of service delivery backlogs especially in poor marginalised areas;
- Ensure the improvement and management of existing infrastructure;
- Improve service delivery through infrastructure and services that are planned, delivered, upgraded or managed in an objective and structured manner;
- Prioritise projects and programmes through a strategic and spatially- linked information system known as the Capital Investment Management System (CIMS); and
- Direct future public and private investment by aligning capital budget requirements of the departments and entities to priority areas of the City defined in the GMS and sector plans.

In order for the City to achieve its GDS objectives and to implement its IDP targets, there has to be a budget linked to the programmes. The City's capital budget is limited and is funded through loans and grants. Discussions between and within departments, and with communities, refine the priority capital projects further.

## **2.5 Overview of budget assumptions**

Key factors that have been taken into consideration in the compilation of the 2014/15 MTB include:

- National Government macro economic targets;
- The general inflationary outlook and the impact on City's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity and water; and
- The increase in the cost of remuneration.

### **2.5.1. External factors**

The uncertainty of the global economic conditions persists. Despite some improvements in the world economy, the outlook remains gloomy due to the continuing risks.

In its 2013 MTBPS, the NT notes the slow pace of growth of the South African economy. Taking into account international developments and domestic factors- labour disputes, constraints in electricity supply and declining business confidence-the NT projects growth of 2.1 percent in 2013, down from 2.5 percent in 2012 and 3.5 percent in 2011(NT: 2013). Noticeable recovery can be expected in 2016 when growth is projected to be 3.5 per cent.

### **2.5.2. General inflation outlook and its impact on the municipal activities**

Inflation, as measured by the CPI, is expected to remain near the upper range of the 3-6 target band over the medium term (NT: 2013). The depreciating rand is, however, a cause for concern. This view is shared by the SARB which indicated in its Statement of the Monetary Policy Committee of January 2014 that the depreciation of the rand could drive inflation above the target range for an extended period (SARB: Jan 2014).

Inflation increases the cost of living of households and thereby increases the vulnerability of low and middle income groups and negatively affects their ability to pay for municipal services.

CPI is projected at 5.8 per cent for 2014/15, 5.6 per cent for 2015/16 and 5.5 per cent for 2016/17.

### **2.5.3. Interest rates for borrowing and investment of funds**

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The CoJ is by far the largest municipal borrower in the country. The City engages in a number of financing arrangements to minimise its interest rate costs and risk. Borrowing will be R3.3 billion in the 2014/15 budget year, reducing to R2.5 billion in the outer year. For the 2014/15 MTB interest on loans is projected to be 9.50 per cent for 2014/15, 10.5 per cent for 2015/16 and 2016/17.

### **2.5.4. Collection rate for revenue services**

The rate of revenue collection is currently expressed as a percentage of annual billings.

For the medium term, collection rates for the various services are assumed as follows:

Property rates: 95%, 95.8% and 97.8%  
Electricity supply: 96.7%, 96.7% and 96.9%  
Water and sanitation: 93%, 94% and 94%  
Refuse removal: 91%, 92% and 92%

The overall budgeted collection rate is 95.4%, 95.9% and 96.3% for 2014/15, 2015/16 and 2016/17 respectively.

### **2.5.5. Salary increases**

The SALGBC reached a multi- year collective agreement regarding salaries and wages in August 2012, effective from 1 July 2012 to 30 June 2015. The agreement provides for salary increases for the financial years 2012/13, 2013/14 and 2014/15. For the 2014/15 financial year the agreement provides for a wage increase based on the average CPI for the period 1 February 2013 until 31 January 2014, plus one per cent. In the event that the average CPI for the aforementioned periods is less than five per cent, the average CPI for the period will be deemed to be five per cent and if the average CPI for the periods is more than ten per cent it will be deemed to be ten per cent.

Accordingly, the City is budgeting for a salary increase of 6.8% for 2014/15, 6.7% for 2015/16 and 6.6% for 2016/17.

### **2.5.6. Bulk purchases**

Electricity bulk purchases from Eskom are assumed to increase by 7.3 per cent and the cost of bulk purchases from Rand Water is expected to increase by 7.1 per cent.

Finance charges and depreciation are growing by 26 per cent in the 2014/15 financial year mainly a result of the capital investment over the medium term. Other expenditure categories have been limited below CPI with the aim of implementing operational efficiencies.

### **2.5.7. Credit rating**

CoJ is on AA- national scale in terms of credit ratings. The City's rating reflects the City's status as the business capital and main financial and economic centre for South Africa.

### **2.5.8. Ability of the municipality to spend and deliver on the programmes**

It is estimated that a spending rate of at least 100 per cent is achieved on operating expenditure and 95 percent on the capital programme for the 2014/15 MTB of which performance has been factored into the cash flow budget.



Table SA9: Social, economic and demographic statistics and assumptions

Description of economic indicator	2001 Census	2007 Survey	2011 Census	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework		
				Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
<b>Demographics</b>										
Population	3 225 812	3 888 180	4 434 827	3 748 331	3 767 166	3 786 096	4 434 827	4 567 871	4 704 907	4 846 054
Females aged 5 - 14	235 400	290 767	296 274	-	-	-	300 809	309 833	319 127	328 700
Males aged 5 - 14	232 406	293 728	299 815	-	-	-	297 665	306 594	315 791	325 264
Females aged 15 - 34	661 127	727 627	906 857	-	-	-	900 186	927 191	955 006	983 656
Males aged 15 - 34	708 891	764 750	955 512	-	-	-	945 872	974 248	1 003 475	1 033 579
Unemployment	-	-	-	-	-	-	-	-	-	-
<b>Household/demographics (000)</b>										
Number of people in municipal area	3 225 812	3 888 180	4 434 827	3 748 331	3 767 166	3 786 096	4 434 827	4 567 871	4 704 907	4 846 054
Number of poor people in municipal area	-	-	-	629 677	661 161	664 483	684 417	704 949	726 097	747 879
Number of households in municipal area	1 006 932	1 165 014	1 434 856	1 250 496	1 276 016	1 228 905	1 434 856	1 477 901	1 522 238	1 568
Number of poor households in municipal area	-	-	-	251 465	256 596	259 187	266 962	274 970	283 219	291 715
Definition of poor household (R per month)	-	-	-	-	-	-	-	-	-	-
<b>Economic</b>										
Inflation/inflation outlook (CPIX)	-	-	-	6.3%	5.7%	6.0%	5.3%	5.8%	5.6%	5.5%
Interest rate - borrowing	-	-	-	11.0%	11.5%	11.5%	10.0%	9.5%	10.0%	10.5%
Interest rate - investment	-	-	-	7.0%	7.5%	7.5%	6.0%	6.0%	6.0%	6.5%
Remuneration increases	-	-	-	8.5%	6.1%	5.3%	6.7%	6.8%	6.7%	6.6%
<b>Collection rates</b>										
Property tax/service charges	-	-	-	92.0%	92.5%	92.3%	95.0%	95.9%	96.8%	97.8%

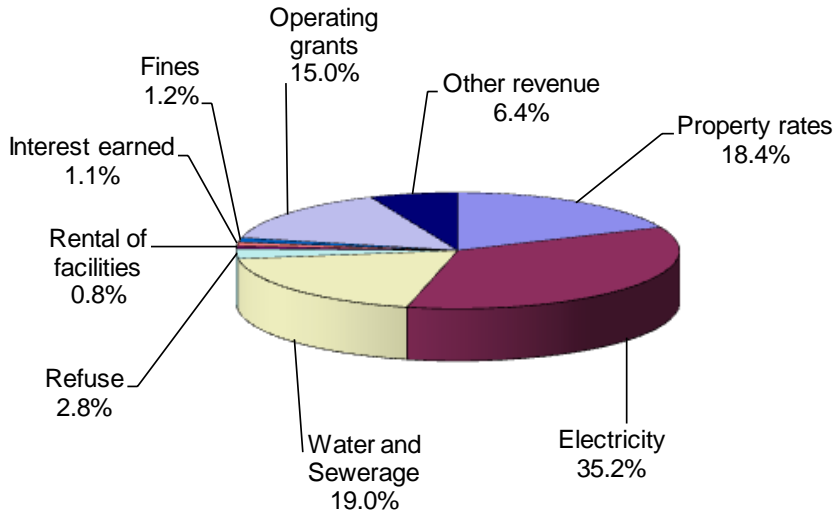
## 2.6 Overview of budget funding

### 2.6.1. Medium-term outlook: Operating revenue

The following is a breakdown of the operating revenue over the medium-term.

Revenue	Adjusted Budget 2013/14 R millions	Budget 2014/15 R millions	%	Estimate 2015/16 R millions	Estimate 2016/17 R millions
Property rates	6 545	7 103	9%	7 742	8 284
Electricity	12 396	13 574	10%	14 795	15 831
Water and Sewerage	6 733	7 331	9%	7 991	8 550
Refuse	987	1 061	8%	1 156	1 237
Rental of facilities	264	294	11%	313	333
Interest earned	305	420	38%	337	356
Fines	324	467	44%	492	517
Operating grants	5 740	5 794	1%	6 337	6 898
Other revenue	2 825	2 479	-12%	2 595	2 737
<b>Total revenue</b>	<b>36 119</b>	<b>38 521</b>	<b>7%</b>	<b>41 759</b>	<b>44 743</b>

The following graph is a breakdown of the operational revenue per main category for the 2014/15 financial year.



The revenue strategy is a function of key components such as:

- Growth in the city and economic development;
- Revenue management and enhancement;
- Achievement of a 95 percent annual collection rate for consumer revenue;
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval;

- Moving towards cost- reflective tariffs, i.e. determining tariff escalation rate by establishing/calculating revenue requirements;
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA); and
- The ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The City derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal, property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc).

The proposed tariff increases for the 2014/15 MTB on the different revenue categories are:

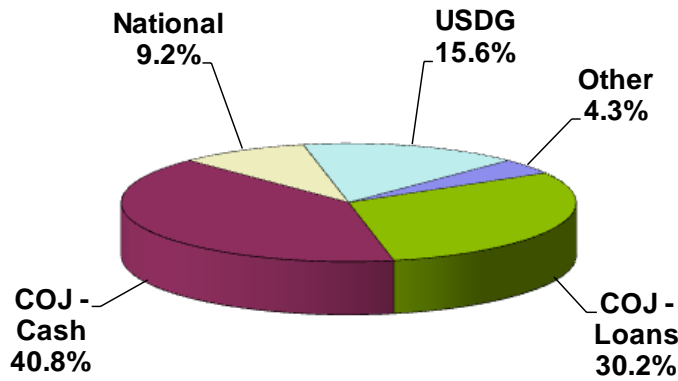
Proposed tariff increases over the medium-term

Revenue category	2014/15 proposed tariff increase	2014/15 Total Budgeted revenue
	%	Rm
Property rates	5	7 103
Solid Waste	6.0	1 061
Water and Sanitation	8.9	7 331
Electricity	7.1	13 574
<b>Total</b>		<b>29 069</b>

### 2.6.2. Medium-term outlook: Capital revenue

The following is a breakdown of the funding composition of the 2014/15 medium-term capital programme.

Funding Source	Adj Bud 2013/14 R 000	Budget 2014/15 R 000	Budget 2015/16 R 000	Budget 2016/17 R 000
Loan Funding	1 458 631	3 276 000	3 440 000	2 506 000
CRR and Surplus Cash	3 147 604	4 431 367	4 767 309	4 401 377
Grants and Contributions	3 094 028	3 154 275	3 231 886	3 230 582
<b>Total</b>	<b>7 700 263</b>	<b>10 861 642</b>	<b>11 439 195</b>	<b>10 137 959</b>



The capital budget of the City projects a spending plan of approximately R32.4 billion over the next three-year period. The capital budget for the 2014/15 financial year amounts to approximately R10.9 billion.

- R3.3 billion of capital will be funded from loans.
- R4.4 billion of capital will be funded through cash.
- R1 billion will be funded from grants received from National (EPWP – R44.1 million, National Electrification – R35 million, NDPG – R60 million and PTIS – R893.7 million).
- R1.7 billion will be funded through the Urban Settlement Development Grant (USDG).
- R463.1 million will be funded from other sources (demand side management levies and public/bulk service contributions).

Table SA15: Investment particulars by type

Investment type	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>								
<b>Parent municipality</b>								
Deposits - Bank	86 644	1 466 213	4 045 187	3 537 026	5 545 187	4 245 187	3 545 187	3 345 187
Guaranteed Endowment Policies (sinking)	2 343 857	2 069 544	2 436 147	3 016 513	2 775 051	2 715 034	4 179 290	3 197 890
<b>Consolidated total:</b>	<b>2 430 501</b>	<b>3 535 757</b>	<b>6 481 334</b>	<b>6 553 539</b>	<b>8 320 238</b>	<b>6 960 221</b>	<b>7 724 477</b>	<b>6 543 077</b>

Table SA16: Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate %	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Closing Balance
	Yrs/Months									
<b>Parent municipality</b>										
RMB R100 Security Deposit	350	Long Term Investment	Yes	Fixed	13.8	Non	None	30 November 2014	11 755	4 286
RMB R100 Amortising Deposit	369	Long Term Investment	Yes	Fixed	16.47	Non	None	30 November 2014	79 278	93 371
RMB R95 Amortising Deposit	369	Long Term Investment	Yes	Fixed	14.32	Non	None	30 November 2014	75 314	88 702
SCMB Loan Stock 121	561	Long Term Investment	Yes	Fixed	12.734126	Non	None	31 August 2013	29 390	(0)
SINKING FUND		Sinking Fund	Yes	variable		Non	None	30 June 2026	3 388 692	4 088 692
ABSA Fixed deposit	12	Fixed Deposit	Yes		4.7-5.6	Non	None	02 August 2013	103 129	103 129
STD Bank Fixed deposit	33days	Fixed Deposit	Yes		5.05	Non	None	09 July 2013	348 000	348 000
Investec Fixed deposit	43days	Fixed Deposit	Yes		4.9-5.05	Non	None	15 July 2013	957 300	957 300
Fixed Deposit Citi Bank	33days	Fixed Deposit	Yes		5	Non	None	05 July 2014	90 000	90 000
Deutsche Fixed Deposit	22days	Fixed Deposit	Yes		4.9-4.95	Non	None	03 July 2013	340 000	340 000
Nedbank Fixed Deposit	57days	Fixed Deposit	Yes		5.07-5.13	Non	None	30 July 2013	510 000	510 000
RMB Fixed Deposit	36days	Fixed Deposit	Yes		4.95-5	Non	None	09 July 2013	382 200	382 200
Standard Bank Call		Call Deposit	Yes		4.5	Non	None	On Call	1 273	1 273
ABSA Call Deposit		Call Deposit	Yes		4.7	Non	None	On Call	1 088	1 088
RMB Call Deposit		Call Deposit	Yes		4.55	Non	None	On Call	1 000	1 000
Investec Call Deposit		Call Deposit	Yes		4.75	Non	None	On Call	31 428	31 428
Nedbank Call Deposit		Call Deposit	Yes		6	Non	None	On Call	442 690	442 690
Citi Bank Call deposit		Call Deposit	Yes		4.85	Non	None	On Call	253 906	253 906
Deutsche Call Deposit		Call Deposit	Yes		4.8	Non	None	On Call	1 500	1 500
TCTA Call Deposit		Call Deposit	Yes		4.7	Non	None	On Call	40 000	40 000
Land Bank Call Deposit		Call Deposit	Yes		4.85	Non	None	On Call	1 050	
<b>TOTAL INVESTMENTS AND INTEREST</b>									<b>7 629 616</b>	<b>8 320 238</b>

Table SA17: Borrowing

Borrowing - Categorized by type R thousand	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Parent municipality</b>								
Long-Term Loans (annuity/reducing balance)	4 362 619	3 796 553	5 225 084	6 289 400	6 066 716	7 401 467	9 941 134	8 947 055
Local registered stock	30 000	30 000	30 000	30 000	30 000	30 000	30 000	30 000
Non-Marketable Bonds	7 451 000	7 451 000	6 144 378	6 584 333	6 341 894	6 709 724	7 085 468	7 475 169
<b>Total Borrowing</b>	<b>11 843 619</b>	<b>11 277 553</b>	<b>11 399 462</b>	<b>12 903 733</b>	<b>12 438 609</b>	<b>14 141 191</b>	<b>17 056 602</b>	<b>16 452 224</b>



Table SA21: Transfers and grants made by the municipality

Description R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Cash Transfers to Organisations</b>									
<i>Economic Development: Subsidies</i>	42 249	8 098	–	22 000	7 171	7 171	7 458	7 756	8 066
<i>Community Development: NGOs</i>	960	939	3 163	1 640	4 004	4 004	2 902	3 064	3 233
<i>Community Development: Marks Park</i>	1 112	1 147	1 147	1 208	1 708	1 708	1 287	1 359	1 434
<i>Social Development: NGOs</i>	–	3 223	3 247	3 350	3 000	3 000	7 748	8 182	8 632
<i>Social Development: City Shelter support</i>	–	–	–	3 000	3 350	3 350	–	–	–
<i>Social Development: City Community Support</i>	–	–	–	1 100	1 100	1 100	–	–	–
<i>Development Planning</i>	–	2	2	2	2	2	2	2	2
<i>JHB Theatre Management Company: City Ballet</i>	–	–	–	8 000	8 000	8 000	8 000	8 000	–
<i>Health: SPCA</i>	9 093	4 883	5 176	5 518	5 518	5 518	5 741	6 060	6 393
<i>Office of the Executive Mayor</i>	–	78	–	–	1 515	1 515	188	199	210
<i>Health: Ekhaya Cardiac Gym</i>	–	–	–	384	384	384	397	422	445
<i>Health: Wits Cardiology</i>	60	60	60	63	63	63	65	69	73
<i>Other</i>	2 155	(0)	–	–	–	–	–	–	–
<i>Transport</i>	–	747	–	–	80	80	–	–	–
<i>Joburg Market: EPWP</i>	–	–	–	–	10 146	10 146	–	–	–
<i>Housing: Top Structures</i>	56 164	113 781	141 160	129 132	410 132	410 132	459 573	499 573	543 573
<b>TOTAL CASH TRANSFERS AND GRANTS</b>	<b>111 793</b>	<b>132 957</b>	<b>153 955</b>	<b>175 397</b>	<b>456 173</b>	<b>456 173</b>	<b>493 362</b>	<b>534 686</b>	<b>572 061</b>

## Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provided for as cash inflow based on actual performance. In other words the *actual collection rate* of billed revenue; and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).



Table A7: Consolidated Budgeted Cash Flows

Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>								
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>								
<b>Receipts</b>								
Ratepayers and other	22 198 651	26 266 305	27 582 024	29 304 523	28 842 971	30 336 581	32 982 359	35 387 241
Government - operating	4 763 945	5 006 227	4 847 290	5 146 290	5 739 960	5 793 524	6 336 527	6 898 233
Government - capital	2 371 021	2 534 159	1 976 587	2 524 743	2 628 950	2 691 210	2 766 321	2 882 167
Interest	297 948	309 013	405 433	348 933	418 191	527 803	449 311	470 528
<b>Payments</b>								
Suppliers and employees	-25 513 504	-27 675 696	-25 961 660	-28 530 701	-28 812 966	-29 878 850	-31 686 956	-34 014 056
Finance charges	-1 523 057	-1 598 227	-1 477 487	-1 403 071	-1 316 433	-1 809 644	-2 083 169	-2 327 391
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>2 595 004</b>	<b>4 841 781</b>	<b>7 372 187</b>	<b>7 390 718</b>	<b>7 500 672</b>	<b>7 660 624</b>	<b>8 764 393</b>	<b>9 296 722</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>								
<b>Receipts</b>								
Proceeds on disposal of PPE	91 733	301 072	246 057	-50	-20	20 000	39 950	39 950
Decrease (increase) other non-current receivables	1 277	-19 403	-10 331	-21 089	-24 558	-25 164	-25 705	-26 660
Decrease (increase) in non-current investments	83 939	-497 294	108 430	-654 171	-633 387	-839 983	-230 922	-1 751 601
<b>Payments</b>								
Capital assets	-3 842 338	-3 736 546	-4 226 183	-7 215 320	-7 315 250	-10 318 560	-10 867 240	-9 631 060
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>-3 665 389</b>	<b>-3 952 171</b>	<b>-3 882 027</b>	<b>-7 890 629</b>	<b>-7 973 215</b>	<b>-11 163 707</b>	<b>-11 083 918</b>	<b>-11 369 371</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>								
<b>Receipts</b>								
Borrowing long term/refinancing	1 512 029	1 000 208	703 000	1 458 631	2 066 631	3 276 000	3 440 000	2 506 000
Increase (decrease) in consumer deposits	219 762	11 560	8 038					
<b>Payments</b>								
Repayment of borrowing	-266 499	-376 074	-1 020 184	-415 151	-670 755	-981 893	-1 573 418	-524 589
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>1 465 292</b>	<b>635 694</b>	<b>-309 146</b>	<b>1 043 480</b>	<b>1 395 876</b>	<b>2 294 107</b>	<b>1 866 582</b>	<b>1 981 411</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>394 907</b>	<b>1 525 304</b>	<b>3 181 014</b>	<b>543 569</b>	<b>923 334</b>	<b>-1 208 976</b>	<b>-452 943</b>	<b>-91 238</b>
Cash/cash equivalents at the year begin:	299 693	694 600	2 219 904	3 752 720	5 400 918	6 324 252	5 115 276	4 662 333
Cash/cash equivalents at the year end:	694 600	2 219 904	5 400 918	4 296 289	6 324 252	5 115 276	4 662 333	4 571 095

### 2.6.3. Funding compliance measurement

National Treasury requires that a municipality assesses its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table SA10: Funding compliance measurement

Description	MFMA section	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Funding measures</b>									
Cash/cash equivalents at the year end - R'000	18(1)b	694 600	2 219 904	5 400 918	4 296 289	6 324 252	5 115 276	4 662 333	4 571 095
Cash + investments at the yr end less applications - R'000	18(1)b	(1 735 460)	431 463	997 298	2 362 224	1 272 281	151 646	22 896	547 569
Cash year end/monthly employee/supplier payments	18(1)b	0.4	1.1	2.5	1.8	2.7	2.1	1.8	1.6
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	1 121 888	4 997 079	3 511 962	5 333 859	4 990 155	5 163 175	5 938 671	6 349 666
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	22.8%	1.4%	4.1%	(8.6%)	3.0%	2.9%	1.0%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	109.1%	100.1%	99.3%	94.9%	95.9%	94.0%	94.1%	94.5%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	15.0%	9.2%	11.1%	5.1%	6.1%	4.9%	4.3%	4.0%
Capital payments % of capital expenditure	18(1)c;19	100.1%	103.6%	102.0%	95.0%	95.0%	95.0%	95.0%	95.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	103.1%	93.3%	32.5%	28.8%	40.8%	40.1%	39.7%	34.5%
Grants % of Govt. legislated/gazetted allocations	18(1)a						100.0%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	68.5%	(16.1%)	(2.8%)	6.7%	14.3%	(8.3%)	35.6%
Long term receivables % change - incr(decr)	18(1)a	N.A.	379.7%	(33.8%)	(62.5%)	182.9%	5.8%	5.6%	5.5%
R&M % of Property Plant & Equipment	20(1)(vi)	4.6%	4.0%	4.8%	6.7%	6.6%	6.2%	5.9%	5.7%
Asset renewal % of capital budget	20(1)(vi)		36.6%	30.4%	59.2%	59.8%	47.4%	45.0%	42.5%

### 2.6.3.1. Cash/cash equivalent position

The City's forecasted cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTB would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality's forecasted cash position is negative, for any year of the medium term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short term debt at the end of the financial year. Cash and cash equivalents are forecasted at R5.1 billion at the end of 2014/15, and reducing to R4.5 billion in 2016/17.

### 2.6.3.2. Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table A8. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

### 2.6.3.3. Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. For the 2014/15 MTB the indicative outcome is a surplus of R2 billion, R2.7 billion and R3.1 billion before capital transfers and taxation.

### 2.6.3.4. Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTB to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen that the outcome is at 95.4, 95.9 and 96.3 percent for

each of the respective financial years. This measure and performance objective will have to be meticulously managed.

*2.6.3.5. Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)*

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded. The liquidity of the City has improved and therefore the City has increased the spending from own funds.

*2.6.3.6. Transfers/grants revenue as a percentage of Government transfers/grants available*

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 percent could indicate that not all grants as contained in the Division of Revenue Act (DORA) have been budgeted for. The City has budgeted for all transfers.

*2.6.3.7. Consumer debtors change (Current and Non-current)*

The purpose of these measures is to ascertain whether budgeted reductions in outstanding debtors are realistic. There are two measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position. Both measures show a relatively stable trend in line with the City's policy of settling debtor accounts within 30 days.

*2.6.3.8. Repairs and maintenance expenditure level*

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the revenue budget is not being protected.

*2.6.3.9. Asset renewal/rehabilitation expenditure level*

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. Further details in this regard are contained in Table SA34b.



## 2.8 Monthly targets for revenue, expenditure and cash flow

Table SA25: Consolidated budgeted monthly revenue and expenditure

Description	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>															
<b>Revenue By Source</b>															
Property rates	591 888	591 888	591 888	591 888	591 888	591 888	591 888	591 888	591 888	591 888	591 888	591 888	7 102 653	7 741 892	8 283 824
Property rates - penalties & collection charges	8 604	8 604	8 604	8 604	8 604	8 604	8 604	8 604	8 604	8 604	8 604	8 604	103 246	106 756	114 097
Service charges - electricity revenue	1 097 307	1 193 607	1 071 274	1 019 329	985 451	980 025	1 046 820	1 095 000	1 149 750	1 217 025	1 326 525	1 391 508	13 573 620	14 795 246	15 830 913
Service charges - water revenue	228 485	332 741	557 315	469 410	384 805	371 806	308 543	393 097	393 097	393 097	393 097	393 098	4 618 593	5 034 266	5 386 665
Service charges - sanitation revenue	170 602	184 384	322 976	242 502	227 670	226 363	155 063	236 590	236 590	236 590	236 590	236 589	2 712 507	2 956 633	3 163 597
Service charges - refuse revenue	88 346	88 636	88 392	88 579	88 408	88 051	88 015	88 413	88 613	88 510	88 613	88 346	1 060 922	1 156 405	1 237 353
Service charges - other	34 803	35 125	36 022	34 909	40 153	40 192	40 140	40 108	40 089	40 044	40 038	46 117	467 740	479 997	505 306
Rental of facilities and equipment	17 765	17 730	18 002	17 733	17 805	17 805	17 805	17 805	17 805	17 805	17 805	97 726	293 594	312 805	333 382
Interest earned - external investments	35 010	35 010	35 010	35 010	35 010	35 010	35 010	35 010	35 010	35 010	35 010	35 010	420 118	337 328	355 781
Interest earned - outstanding debtors	8 974	8 974	8 974	8 974	8 974	8 974	8 974	8 974	8 974	8 974	8 974	8 971	107 685	111 983	114 747
Fines	35 833	37 065	42 055	36 630	38 873	39 529	41 075	40 070	39 071	37 635	39 993	38 709	466 534	492 209	516 817
Licences and permits	58	58	58	58	58	58	58	58	58	58	58	69	707	743	780
Agency services	46 837	44 597	43 597	46 711	47 253	52 314	46 376	48 096	49 585	46 799	43 591	53 918	569 677	612 569	647 507
Transfers recognised - operational	465 103	434 155	434 155	465 103	600 820	467 488	465 103	465 104	500 824	567 488	434 155	494 027	5 793 524	6 336 527	6 898 233
Other revenue	85 414	89 201	87 633	97 406	96 175	90 046	85 481	88 567	94 015	89 863	93 323	213 219	1 210 347	1 243 251	1 314 466
Gains on disposal of PPE												20 000	20 000	40 000	40 000
<b>Total Revenue (excluding capital transfers and</b>	<b>2 915 029</b>	<b>3 101 775</b>	<b>3 345 955</b>	<b>3 162 845</b>	<b>3 171 946</b>	<b>3 018 153</b>	<b>2 938 955</b>	<b>3 157 384</b>	<b>3 253 973</b>	<b>3 379 390</b>	<b>3 358 264</b>	<b>3 717 799</b>	<b>38 521 467</b>	<b>41 758 610</b>	<b>44 743 468</b>
<b>Expenditure By Type</b>															
Employee related costs	681 670	681 670	681 670	681 670	1 174 999	681 670	681 670	681 670	681 670	681 670	681 670	681 670	8 673 375	9 023 975	9 387 365
Remuneration of councillors	10 889	10 889	10 889	10 889	10 889	10 889	10 889	10 889	10 889	10 889	10 889	10 889	130 667	138 290	147 616
Debt impairment	121 569	121 569	121 569	121 569	121 569	121 569	121 569	121 569	121 586	121 569	121 569	122 532	1 459 813	1 407 334	1 376 817
Depreciation & asset impairment	229 558	229 558	229 558	230 847	230 847	230 847	232 372	232 372	232 393	233 448	233 448	250 571	2 795 813	3 294 173	3 788 822
Finance charges	150 804	150 804	150 804	150 804	150 804	150 804	150 804	150 804	150 804	150 804	150 804	150 804	1 809 644	2 083 169	2 327 391
Bulk purchases	1 029 312	1 105 785	1 023 489	995 973	959 651	942 894	1 007 245	987 943	1 024 748	1 069 974	1 143 585	1 187 270	12 477 870	13 350 164	14 324 943
Other materials	3 745	3 745	3 745	3 745	3 745	3 745	3 745	3 745	3 745	3 745	3 745	3 745	44 945	47 417	50 025
Contracted services	264 580	272 520	276 592	278 094	269 719	278 369	278 218	271 802	274 964	277 609	278 450	449 547	3 470 463	3 691 765	3 863 893
Transfers and grants	1 030	1 706	3 667	1 706	168 371	43 047	1 706	1 706	70 336	135 039	3 668	61 383	493 362	534 686	572 061
Other expenditure	348 931	366 361	369 767	375 331	376 393	377 061	370 372	378 310	386 187	379 933	389 794	1 038 175	5 156 615	5 480 802	5 785 401
Loss on disposal of PPE														50	50
<b>Total Expenditure</b>	<b>2 842 089</b>	<b>2 944 607</b>	<b>2 871 750</b>	<b>2 850 628</b>	<b>3 466 988</b>	<b>2 840 895</b>	<b>2 858 589</b>	<b>2 840 810</b>	<b>2 957 323</b>	<b>3 064 679</b>	<b>3 017 621</b>	<b>3 956 586</b>	<b>36 512 567</b>	<b>39 051 825</b>	<b>41 624 384</b>
<b>Surplus/(Deficit)</b>	<b>72 939</b>	<b>157 167</b>	<b>474 204</b>	<b>312 217</b>	<b>-295 041</b>	<b>177 258</b>	<b>80 366</b>	<b>316 574</b>	<b>296 650</b>	<b>314 710</b>	<b>340 642</b>	<b>-238 787</b>	<b>2 008 900</b>	<b>2 706 785</b>	<b>3 119 084</b>
Transfers recognised - capital	77 135	61 000	113 957	171 853	173 679	176 043	194 390	219 218	276 054	323 966	442 997	460 922	2 691 210	2 766 321	2 882 167
Contributions recognised - capital	25 000	259	50 800	744	65 867	989	100 504	1 484	151 966	61 098	2 130	2 224	463 065	465 565	348 415
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>175 074</b>	<b>218 426</b>	<b>638 961</b>	<b>484 813</b>	<b>-55 496</b>	<b>354 290</b>	<b>375 260</b>	<b>537 275</b>	<b>724 670</b>	<b>699 774</b>	<b>785 769</b>	<b>224 359</b>	<b>5 163 175</b>	<b>5 938 671</b>	<b>6 349 666</b>
Taxation	2 166	2 166	2 166	2 166	2 166	2 166	4 060	2 166	2 166	2 166	445 278	59 977	528 805	648 787	729 052
<b>Surplus/(Deficit)</b>	<b>172 908</b>	<b>216 260</b>	<b>636 795</b>	<b>482 648</b>	<b>-57 661</b>	<b>352 124</b>	<b>371 200</b>	<b>535 110</b>	<b>722 504</b>	<b>697 608</b>	<b>340 491</b>	<b>164 382</b>	<b>4 634 370</b>	<b>5 289 884</b>	<b>5 620 614</b>





Table SA28: Consolidated budgeted monthly capital expenditure (municipal vote)

Description R thousand	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
<b>Multi-year expenditure to be appropriated</b>																
Vote 1 - Economic Development	-	-	-	12 164	-	-	12 164	20 000	-	12 164	-	22 389	78 881	15 470	13 466	
Vote 2 - Environment, Infrastructure and Services	-	830	6 000	3 000	5 500	3 300	5 900	3 700	5 600	5 950	3 590	3 460	46 830	18 380	7 294	
Vote 3 - Transport	-	-	-	-	21 000	32 500	50 000	68 000	92 000	137 000	271 000	300 011	971 511	1 080 663	1 107 737	
Vote 4 - Community Development	-	-	-	600	1 200	4 000	11 400	15 500	10 800	14 150	42 201	10 185	110 036	105 435	91 775	
Vote 5 - Health	10 000	18 000	17 345	4 000	6 000	11 890	3 791	3 000	4 000	3 500	1 000	2 500	85 026	22 926	19 956	
Vote 6 - Social Development	-	500	2 675	1 750	2 000	825	4 000	1 500	3 925	1 011	2 014	-	20 200	14 400	12 534	
Vote 7 - Office of the Executive Mayor	-	665	7 805	5 658	7 805	5 614	10 940	5 780	5 955	5 820	5 680	6 238	67 960	68 380	88 620	
Vote 8 - Speaker: Legislative Arm of Council	-	798	150	-	5 100	271	3 797	465	6 120	9 200	5 019	-	30 920	70 970	844	
Vote 9 - Group Finance	-	-	-	750	749	500	-	500	500	200	-	-	3 199	3 499	3 047	
Vote 10 - Group Corporate and Shared Services	-	-	-	123 200	123 200	80 000	80 000	225 000	230 000	230 000	230 000	109 868	1 431 268	24 494	21 321	
Vote 11 - Housing	-	-	40 000	50 000	75 000	66 400	94 500	101 500	118 363	126 812	129 913	140 874	943 362	844 702	839 726	
Vote 12 - Development Planning	-	-	10 000	20 000	60 000	25 000	27 000	82 000	112 000	112 000	40 000	11 508	499 508	521 134	573 846	
Vote 13 - Public Safety: EMS	-	-	8 450	-	-	30 683	-	-	30 683	-	-	-	32 872	102 688	99 741	66 298
Vote 14 - Public Safety: JMPD	-	-	2 500	5 800	6 400	2 200	3 500	6 500	7 000	8 000	8 212	10 000	60 112	66 652	58 017	
Vote 15 - Municipal Entities Accounts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 16 - City Power	223 357	180 607	220 607	206 357	309 779	200 907	292 539	26 000	288 750	188 947	79 912	4 000	2 221 762	2 704 776	2 328 075	
Vote 17 - Johannesburg Water	-	8 321	25 686	71 474	75 421	91 771	46 311	98 357	123 150	141 534	155 866	253 694	1 091 585	1 538 761	1 339 415	
Vote 18 - Pikitup	-	4 000	8 500	25 000	14 500	27 600	33 000	27 800	15 000	11 000	15 000	19 650	201 050	144 026	125 368	
Vote 19 - Johannesburg Roads Agency	32 996	46 367	173 808	139 176	168 546	16 182	88 466	132 699	106 574	121 040	166 478	230 878	1 423 210	2 343 975	2 040 315	
Vote 20 - Metrobus	-	4 000	200	15 000	1 650	3 000	28 861	440	2 000	2 500	32 500	110 000	200 151	65 870	5 110	
Vote 21 - Johannesburg City Parks and Zoo	-	-	5 475	-	-	5 475	-	-	32 850	-	-	122 600	166 400	107 700	93 748	
Vote 22 - Johannesburg Development Agency	-	1 500	2 400	3 020	4 890	7 805	20 400	50 000	50 000	50 000	38 000	6 674	234 689	203 500	174 360	
Vote 23 - Johannesburg Property Company	-	-	2 500	2 500	5 000	10 375	10 375	10 375	10 375	10 375	10 375	52 250	124 500	241 200	141 266	
Vote 24 - Joburg Market	-	-	7 500	9 500	14 318	16 318	19 600	23 318	23 000	27 000	29 700	38 068	208 322	334 938	291 547	
Vote 25 - Johannesburg Social Housing Company	19 117	43 987	134 271	53 615	20 781	41 631	36 955	31 955	27 955	43 955	46 955	28 995	530 172	791 403	688 877	
Vote 26 - Joburg City Theatres	-	-	-	2 000	2 000	500	-	2 000	1 000	800	-	-	8 300	6 200	5 397	
<b>Total Capital Expenditure</b>	<b>285 470</b>	<b>309 575</b>	<b>675 872</b>	<b>754 564</b>	<b>930 839</b>	<b>684 747</b>	<b>883 499</b>	<b>936 389</b>	<b>1 307 600</b>	<b>1 262 958</b>	<b>1 313 415</b>	<b>1 516 714</b>	<b>10 861 642</b>	<b>11 439 195</b>	<b>10 137 959</b>	



Table SA29: Consolidated budgeted monthly capital expenditure (standard classification)

Description	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Capital Expenditure - Standard</b>															
<i>Governance and administration</i>	-	1 463	10 455	132 108	141 854	96 760	105 112	242 120	252 950	255 595	251 074	168 356	1 657 847	408 543	255 098
Executive and council	-	1 463	7 955	5 658	12 905	5 885	14 737	6 245	12 075	15 020	10 699	6 238	98 880	139 350	89 464
Budget and treasury office	-	-	-	750	749	500	-	500	500	200	-	-	3 199	3 499	3 047
Corporate services	-	-	2 500	125 700	128 200	90 375	90 375	235 375	240 375	240 375	240 375	162 118	1 555 768	265 694	162 587
<i>Community and public safety</i>	29 117	62 487	210 716	117 765	113 381	163 604	154 146	161 955	236 576	198 228	230 295	348 026	2 026 296	2 059 159	1 876 328
Community and social services	-	500	2 675	4 350	5 200	5 325	15 400	19 000	15 725	15 961	44 215	10 185	138 536	126 035	109 706
Sport and recreation	-	-	5 475	-	-	5 475	-	-	32 850	-	-	122 600	166 400	107 700	93 748
Public safety	-	-	10 950	5 800	6 400	32 883	3 500	6 500	37 683	8 000	8 212	42 872	162 800	166 393	124 315
Housing	19 117	43 987	174 271	103 615	95 781	108 031	131 455	133 455	146 318	170 767	176 868	169 869	1 473 534	1 636 105	1 528 603
Health	10 000	18 000	17 345	4 000	6 000	11 890	3 791	3 000	4 000	3 500	1 000	2 500	85 026	22 926	19 956
<i>Economic and environmental services</i>	32 996	52 697	199 908	201 860	275 904	104 105	252 391	380 157	391 174	467 654	581 268	722 988	3 663 102	4 583 930	4 213 675
Planning and development	-	1 500	19 900	44 684	79 208	49 123	79 164	175 318	185 000	201 164	107 700	78 639	1 021 400	1 075 042	1 053 219
Road transport	32 996	50 367	174 008	154 176	191 196	51 682	167 327	201 139	200 574	260 540	469 978	640 889	2 594 872	3 490 508	3 153 162
Environmental protection	-	830	6 000	3 000	5 500	3 300	5 900	3 700	5 600	5 950	3 590	3 460	46 830	18 380	7 294
<i>Trading services</i>	223 357	192 928	254 793	302 831	399 700	320 278	371 850	152 157	426 900	341 481	250 778	277 344	3 514 397	4 387 563	3 792 858
Electricity	223 357	180 607	220 607	206 357	309 779	200 907	292 539	26 000	288 750	188 947	79 912	4 000	2 221 762	2 704 776	2 328 075
Water	-	4 993	15 412	42 884	45 253	55 063	27 787	59 014	73 890	84 920	93 520	152 216	654 951	923 257	803 649
Waste water management	-	3 328	10 274	28 590	30 168	36 708	18 524	39 343	49 260	56 614	62 346	101 478	436 634	615 504	535 766
Waste management	-	4 000	8 500	25 000	14 500	27 600	33 000	27 800	15 000	11 000	15 000	19 650	201 050	144 026	125 368
<i>Other</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Standard</b>	<b>285 470</b>	<b>309 575</b>	<b>675 872</b>	<b>754 564</b>	<b>930 839</b>	<b>684 747</b>	<b>883 499</b>	<b>936 389</b>	<b>1 307 600</b>	<b>1 262 958</b>	<b>1 313 415</b>	<b>1 516 714</b>	<b>10 861 642</b>	<b>11 439 195</b>	<b>10 137 959</b>
<b>Funded by:</b>															
National Government	42 984	22 134	99 958	138 152	152 511	137 524	156 366	248 145	333 734	358 332	526 524	474 847	2 691 210	2 766 321	2 882 167
Transfers recognised - capital	42 984	22 134	99 958	138 152	152 511	137 524	156 366	248 145	333 734	358 332	526 524	474 847	2 691 210	2 766 321	2 882 167
Public contributions & donations	25 000	259	50 800	1 144	66 267	1 789	100 504	1 984	152 766	62 098	3 330	(2 876)	463 065	465 565	348 415
Borrowing	264 921	137 790	422 762	278 105	338 099	204 925	232 656	317 786	311 422	381 341	340 289	45 905	3 276 000	3 440 000	2 506 000
Internally generated funds	235 842	277 031	326 330	291 876	323 464	203 162	284 624	399 707	353 267	517 242	397 729	821 093	4 431 367	4 767 309	4 401 377
<b>Total Capital Funding</b>	<b>568 748</b>	<b>437 213</b>	<b>899 850</b>	<b>709 276</b>	<b>880 341</b>	<b>547 400</b>	<b>774 150</b>	<b>967 622</b>	<b>1 151 188</b>	<b>1 319 012</b>	<b>1 267 872</b>	<b>1 338 969</b>	<b>10 861 642</b>	<b>11 439 195</b>	<b>10 137 959</b>



## **2.9 Legislation compliance status**

The promulgation of the Municipal Finance Management Act (The Act) in 2003 has brought in proficiency and control measures to local government in terms of budgeting, monitoring and accounting on public funds. The Act has had a profound effect on local government operations that required transformation in financial discipline and planning processes. The budget preparation for 2014/15- 2016/17 complies with most of these key requirements.

The Act has created clear reporting standards for local government that conforms to international standards. In addition to providing for improved reporting by local government, the Act stipulates that new accounting and financial standards must be complied with.

Compliance with MFMA implementation requirements has been substantially adhered to through the following activities:

- a) In- year reporting  
The City's electronic reporting to National Treasury has been complied with and has also improved over time. The monthly and quarterly returns to NT have been submitted on time.
- b) MFMA training  
The City of Johannesburg, in its strides to comply with the Act, has in its plan of compliance instructed departments to train all finance and non-finance officials on MFMA from 2005. This has resulted in mass training programme for officials in all sectors including the municipal entities. This massive training schedule was also boosted by the on line training provided by National Treasury. Compliance on all critical elements of the MFMA is enhanced due the fact that most officials are aware of the Act.
- c) Accounting standards  
The reform agenda set out through the Municipal Finance Management Act includes new accounting standards, which includes national standards such as Generally Recognised Accounting Practice (GRAP) and Generally Accepted Municipal Accounting Practice (GAMAP). The above mentioned accounting practices have been adhered to during the development of the budget.  
The City's consolidated financial statements were prepared to comply with GAMAP since the 2004/05 financial year. The municipal entities financial statements were also prepared in line with GAAP.
- d) Municipal Budget and Reporting Regulations  
Budgeting in the CoJ is done in accordance with the MFMA: Municipal Budget and Reporting Regulations promulgated in 2009. Other directives from the National Treasury, for example in the form of budget circulars, are also taken into cognizance.
- e) Budget and Treasury Office  
The Budget and Treasury Office has been established in accordance with the MFMA.
- f) Audit Committee  
An Audit Committee has been established and is fully functional.
- g) Annual Report  
Annual report is compiled in terms of the MFMA and NT requirements.

h) SDBIP

The detail SDBIP document is at a draft stage and will be finalized after approval of the 2014/15 budget, directly aligned and informed by the 2014/15 budget.

i) Budget Steering Committee

A Budget Steering Committee has been established in accordance with MBRR and is fully functional.

j) Alignment of Budget with development priorities

There is clear linkage between the budget and the IDP. In turn, the IDP is developed from the GDS and Mayoral priorities. The City is implementing programme budgeting to ensure that the development programmes identified in the IDP are appropriately funded.

k) Public participation

In accordance with the Act, the City's draft budget is made public immediately after tabling in Council to allow for the public to comment on it. The budget has a strong political oversight.



Table SA3: Supporting detail to 'Budgeted Financial Position

Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>								
<b>ASSETS</b>								
<b>Call investment deposits</b>								
Call deposits < 90 days	86 644	1 466 213	4 045 187	3 537 026	5 545 187	4 245 187	3 545 187	3 345 187
<b>Total Call investment deposits</b>	<b>86 644</b>	<b>1 466 213</b>	<b>4 045 187</b>	<b>3 537 026</b>	<b>5 545 187</b>	<b>4 245 187</b>	<b>3 545 187</b>	<b>3 345 187</b>
<b>Consumer debtors</b>								
Consumer debtors	15 390 025	17 747 079	18 929 576	22 356 241	20 580 619	22 049 420	23 602 034	25 084 013
Less: Provision for debt impairment	-11 122 866	-13 360 488	-14 440 605	-16 199 302	-16 089 379	-17 463 241	-18 792 450	-20 083 469
<b>Total Consumer debtors</b>	<b>4 267 159</b>	<b>4 386 591</b>	<b>4 488 971</b>	<b>6 156 939</b>	<b>4 491 240</b>	<b>4 586 179</b>	<b>4 809 584</b>	<b>5 000 544</b>
<b>Debt impairment provision</b>								
Balance at the beginning of the year								
Contributions to the provision								
<b>Balance at end of year</b>								
<b>Property, plant and equipment (PPE)</b>								
PPE at cost/v valuation (ex cl. finance leases)	43 723 715	48 631 203	51 562 111	58 217 763	58 887 524	69 054 634	79 769 274	89 246 584
Less: Accumulated depreciation	7 630 829	9 120 522	9 876 531	13 000 514	12 221 974	15 017 787	18 311 960	22 100 782
<b>Total Property, plant and equipment (PPE)</b>	<b>36 092 886</b>	<b>39 510 681</b>	<b>41 685 580</b>	<b>45 217 249</b>	<b>46 665 550</b>	<b>54 036 847</b>	<b>61 457 314</b>	<b>67 145 802</b>
<b>LIABILITIES</b>								
<b>Current liabilities - Borrowing</b>								
Current portion of long-term liabilities	366 309	1 523 336	625 164	835 923	981 893	1 573 418	524 589	3 110 378
<b>Total Current liabilities - Borrowing</b>	<b>366 309</b>	<b>1 523 336</b>	<b>625 164</b>	<b>835 923</b>	<b>981 893</b>	<b>1 573 418</b>	<b>524 589</b>	<b>3 110 378</b>
<b>Trade and other payables</b>								
Trade and other creditors	7 318 952	10 240 685	10 832 691	7 789 135	12 076 027	12 026 959	12 065 545	11 863 987
Unspent conditional transfers	493 711	807 011	1 410 169	550 000	550 000	600 000	650 000	650 000
<b>Total Trade and other payables</b>	<b>8 654 188</b>	<b>11 743 180</b>	<b>12 769 565</b>	<b>8 872 175</b>	<b>13 159 067</b>	<b>13 212 075</b>	<b>13 332 842</b>	<b>13 162 149</b>
<b>Non current liabilities - Borrowing</b>								
Borrowing	11 843 619	11 277 553	11 399 462	12 903 733	12 438 609	14 141 191	17 056 602	16 452 224
<b>Total Non current liabilities - Borrowing</b>	<b>11 843 619</b>	<b>11 277 553</b>	<b>11 399 462</b>	<b>12 903 733</b>	<b>12 438 609</b>	<b>14 141 191</b>	<b>17 056 602</b>	<b>16 452 224</b>
<b>Provisions - non-current</b>								
Other	3 909 568	4 789 731	4 959 515	4 849 368	5 257 086	5 611 997	5 976 269	6 304 963
<b>Total Provisions - non-current</b>	<b>3 909 568</b>	<b>4 789 731</b>	<b>4 959 515</b>	<b>4 849 368</b>	<b>5 257 086</b>	<b>5 611 997</b>	<b>5 976 269</b>	<b>6 304 963</b>
<b>CHANGES IN NET ASSETS</b>								
<b>Accumulated Surplus/(Deficit)</b>								
Surplus/(Deficit)	850 781	4 614 751	3 436 230	4 782 988	4 490 656	4 634 370	5 289 884	5 620 614
Other adjustments	21 825 752	22 486 091	27 039 210	30 823 769	30 478 516	35 124 548	39 939 597	45 419 740
<b>Accumulated Surplus/(Deficit)</b>	<b>22 676 533</b>	<b>27 100 842</b>	<b>30 475 440</b>	<b>35 606 757</b>	<b>34 969 172</b>	<b>39 758 918</b>	<b>45 229 482</b>	<b>51 040 355</b>
<b>Reserves</b>								
Other reserves	-26 033	-94 065	-54 928	156 584	-58 004	-61 368	-64 743	-68 304
<b>Total Reserves</b>	<b>-26 033</b>	<b>-94 065</b>	<b>-54 928</b>	<b>156 584</b>	<b>-58 004</b>	<b>-61 368</b>	<b>-64 743</b>	<b>-68 304</b>
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>22 650 500</b>	<b>27 006 777</b>	<b>30 420 512</b>	<b>35 763 341</b>	<b>34 911 168</b>	<b>39 697 550</b>	<b>45 164 738</b>	<b>50 972 050</b>

Table SA22: Summary councillor and staff benefits

Summary of Employee and Councillor remuneration  R thousand	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
	A	B	C	D	E	G	H	I
<b>Councillors (Political Office Bearers plus Others)</b>								
Basic Salaries and Wages	60 423	79 544	81 632	101 811	102 630	107 679	113 762	121 469
Pension and UIF Contributions	7 667	9 494	10 300	10 769	10 254	10 951	11 685	12 456
Medical Aid Contributions			19	4 176	3 977	4 247	4 532	4 831
Motor Vehicle Allowance	11 400	9 253	18 460		290	292	311	332
Cellphone Allowance				2 673	2 545	2 718	2 900	3 092
Other benefits and allowances	1 156			4 435	4 475	4 779	5 100	5 436
<b>Sub Total - Councillors</b>	<b>80 646</b>	<b>98 291</b>	<b>110 411</b>	<b>124 154</b>	<b>124 154</b>	<b>130 667</b>	<b>138 290</b>	<b>147 616</b>
<b>Senior Managers of the Municipality</b>								
Basic Salaries and Wages	20 976	22 759	24 147	25 427	27 130	28 080	29 147	30 284
Pension and UIF Contributions	1 242	1 348	1 430	1 506	1 607	1 716	1 831	1 952
Medical Aid Contributions	295	320	340	358	362	408	435	464
Performance Bonus	1 677	1 819	1 930	2 032	2 169	2 316	2 471	2 634
Motor Vehicle Allowance	1 402	1 522	1 614	1 700	1 814	1 937	2 067	2 203
Cellphone Allowance	3	3	4	4	4	4	5	5
Housing Allowances	61	66	70	74	79	84	90	96
Other benefits and allowances	224	243	258	271	290	309	330	352
<b>Sub Total - Senior Managers of Municipality</b>	<b>25 880</b>	<b>28 080</b>	<b>29 793</b>	<b>31 372</b>	<b>33 474</b>	<b>34 855</b>	<b>36 376</b>	<b>37 990</b>
<b>Other Municipal Staff</b>								
Basic Salaries and Wages	2 586 596	2 537 228	2 783 837	3 019 366	3 001 765	3 245 977	3 406 861	3 580 069
Pension and UIF Contributions	267 679	317 783	335 733	393 646	392 440	441 940	449 342	469 649
Medical Aid Contributions	168 353	212 775	200 742	246 587	249 159	273 262	284 362	302 218
Overtime	159 825	69 610	114 028	105 873	105 082	113 303	120 142	127 317
Performance Bonus	129 815	168 182	195 576	249 873	263 076	251 690	265 235	274 635
Motor Vehicle Allowance	30 610	44 295	21 113	6 906	257 339	267 712	279 513	279 141
Cellphone Allowance	164 904	205 450	223 286	243 344	1 616	1 729		
Housing Allowances	4 359	21 829	5 307	1 509	18 460	19 636	20 759	21 780
Other benefits and allowances	166 207	90 072	22 937	19 362	203 026	229 768	255 623	271 339
Payments in lieu of leave	94 370	195 443	165 614	178 839	18 296	10 377	9 142	9 711
Long service awards	4 482	17 870	22 702	25 145				
<b>Sub Total - Other Municipal Staff</b>	<b>3 777 199</b>	<b>3 880 536</b>	<b>4 090 875</b>	<b>4 490 450</b>	<b>4 510 260</b>	<b>4 855 394</b>	<b>5 090 981</b>	<b>5 335 858</b>
<b>Total Parent Municipality</b>	<b>3 883 726</b>	<b>4 006 908</b>	<b>4 231 079</b>	<b>4 645 976</b>	<b>4 667 888</b>	<b>5 020 916</b>	<b>5 265 647</b>	<b>5 521 464</b>
<b>Board Members of Entities</b>								
Basic Salaries and Wages	3 702	3 150	4 235	4 588	4 588	4 725	4 905	5 096
Pension and UIF Contributions	240	742	293	500	500	515	535	555
Medical Aid Contributions	158	415	193	321	321	331	343	357
Motor Vehicle Allowance	137	84	168	250	250	258	267	278
Cellphone Allowance		69		85	85	88	91	94
Other benefits and allowances	78	703	95	100	100	103	107	111
Board Fees	8 714	9 750	11 533	11 870	11 786	12 140	12 601	13 092
<b>Sub Total - Board Members of Entities</b>	<b>13 533</b>	<b>14 913</b>	<b>16 517</b>	<b>17 714</b>	<b>17 630</b>	<b>18 159</b>	<b>18 849</b>	<b>19 584</b>
<b>Senior Managers of Entities</b>								
Basic Salaries and Wages	85 397	88 955	97 823	102 867	103 935	107 053	111 121	115 455
Pension and UIF Contributions	25 633	28 289	31 490	33 589	34 446	35 480	36 828	38 264
Medical Aid Contributions	16 153	16 406	17 500	19 884	19 897	20 494	21 273	22 103
Performance Bonus	21 070	19 323	25 736	26 872	26 865	27 671	28 722	29 843
Motor Vehicle Allowance	4 402	3 104	4 729	4 871	4 981	5 131	5 326	5 533
Cellphone Allowance	317	49	458	98	104	107	111	115
Other benefits and allowances	11 277	11 170	15 800	20 359	20 370	20 981	21 778	22 627
<b>Sub Total - Senior Managers of Entities</b>	<b>164 839</b>	<b>167 303</b>	<b>193 535</b>	<b>208 540</b>	<b>210 598</b>	<b>216 916</b>	<b>225 159</b>	<b>233 940</b>
<b>Other Staff of Entities</b>								
Basic Salaries and Wages	1 609 203	1 783 952	2 008 578	2 266 879	2 279 719	2 273 749	2 424 261	2 471 647
Pension and UIF Contributions	201 280	209 837	285 849	330 840	338 013	330 229	352 149	376 218
Medical Aid Contributions	122 695	122 102	151 259	160 218	175 060	206 809	192 721	201 862
Overtime	215 180	227 077	206 115	173 200	187 347	213 278	200 258	207 262
Performance Bonus	117 753	182 934	197 691	175 676	178 773	231 102	211 258	218 957
Motor Vehicle Allowance	79 217	85 247	90 514	102 073	104 427	108 502	102 059	105 485
Cellphone Allowance	1 673	331	4 194	4 980	5 370	5 510	6 625	6 908
Housing Allowances	12 738	10 393	33 666	32 772	32 774	37 109	14 109	14 828
Other benefits and allowances	124 799	145 085	138 956	158 387	128 467	136 376	145 127	152 528
Payments in lieu of leave	2 935	11 141	3 067	1 161	3 430	3 240	1 304	1 382
Post-retirement benefit obligations		7 221	75	1 429	1 622	2 147	2 739	2 917
<b>Sub Total - Other Staff of Entities</b>	<b>2 487 372</b>	<b>2 785 320</b>	<b>3 119 962</b>	<b>3 407 615</b>	<b>3 435 001</b>	<b>3 548 051</b>	<b>3 652 610</b>	<b>3 759 994</b>
<b>Total Municipal Entities</b>	<b>2 665 744</b>	<b>2 967 536</b>	<b>3 330 014</b>	<b>3 633 869</b>	<b>3 663 229</b>	<b>3 783 126</b>	<b>3 896 618</b>	<b>4 013 518</b>
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>	<b>6 549 470</b>	<b>6 974 444</b>	<b>7 561 093</b>	<b>8 279 845</b>	<b>8 331 117</b>	<b>8 804 042</b>	<b>9 162 265</b>	<b>9 534 981</b>
<b>TOTAL MANAGERS AND STAFF</b>	<b>6 468 824</b>	<b>6 876 153</b>	<b>7 450 682</b>	<b>8 155 691</b>	<b>8 206 963</b>	<b>8 673 375</b>	<b>9 023 975</b>	<b>9 387 365</b>

Table SA23: Salaries, allowances &amp; benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Salary	Contributions	Allowances	Performance Bonuses	Total Package
Rand per annum		1.			2.
<b>Councillors</b>					
Speaker	941 404		25 938		967 342
Chief Whip	881 394		25 938		907 332
Executive Mayor	837 244	137 280	175 183		1 149 707
Deputy Executive Mayor					
Executive Committee	8 817 537		259 380		9 076 917
Total for all other councillors	112 273 824		6 291 878		118 565 702
<b>Total Councillors</b>	<b>123 751 403</b>	<b>137 280</b>	<b>6 778 317</b>		<b>130 667 000</b>
<b>Senior Managers of the Municipality</b>					
Municipal Manager (MM)	2 741 284	1 910	137 108	403 242	3 283 544
Chief Operation Officer	2 456 836	133 785	154 080	384 258	3 128 959
Executive Director : Economic Development	1 742 235		19 200	249 478	2 010 913
Executive Director : Environment, Infrastructure and Services	1 678 434	47 590	97 200	255 251	2 078 475
Executive Director : Transport	1 806 072	253 188	73 200		2 132 460
Executive Director : Community Development	1 524 000	172 000	120 000		1 816 000
<i>List of each official with packages &gt;= senior manager</i>					
Executive Director : Health	1 987 095			215 127	2 202 222
Executive Director : Social Development	1 352 000	32 000		194 000	1 578 000
Group CFO	2 500 000				2 500 000
Group Corporate and Shared Services	1 789 000	90 000	148 000	132 000	2 159 000
Executive Director : Housing	927 000	216 000	183 991	103 000	1 429 991
Executive Director : Development Planning	1 373 247	102 984	573 996		2 050 227
Executive Director : JMPD	851 000	91 000	134 000	71 000	1 147 000
Executive Director : EMS	1 116 000	60 000			1 176 000
Group Marketing and Communications	1 499 763	76 309	213 879	250 593	2 040 544
Group Audit, Risk and Compliance	1 467 138	37 130	308 079	253 889	2 066 237
Group Strategy and Monitoring	1 034 882	103 000	110 000	177 000	1 424 882
Group Citizen Relations and Urban Management	1 280 000	39 000		185 000	1 504 000
Director : Office of the City Manager	1 216 543	58 871		178 558	1 453 972
<b>Total Senior Managers of the Municipality</b>	<b>30 342 530</b>	<b>1 514 767</b>	<b>2 272 733</b>	<b>3 052 397</b>	<b>37 182 426</b>
<b>A Heading for Each Entity</b>					
List each member of board by designation					
Chief Executive Officer : City Power	1 652 000	302 000	850 000		2 804 000
Chief Executive Officer : Johannesburg Water	1 429 587	208 741	409 582	267 951	2 315 861
Chief Executive Officer : Pikitup	2 063 000	105 000		217 000	2 385 000
Chief Executive Officer : Johannesburg Roads Agency	1 183 481	93 132	567 099		1 843 712
Chief Executive Officer : Metrobus	934 160	98 140	527 700	130 782	1 690 782
Chief Executive Officer : Johannesburg Parks and Zoo	1 712 092		166 068	252 862	2 131 022
Chief Executive Officer : Johannesburg Development Agency	1 636 833			130 947	1 767 780
Chief Executive Officer : Johannesburg Property Company	1 236 427		250 000	123 869	1 610 295
Chief Executive Officer : Joburg Market	1 605 000	87 000	237 000	256 000	2 185 000
Chief Executive Officer : Johannesburg Social Housing Company	1 572 347		82 816	137 930	1 793 093
Chief Executive Officer : Johannesburg City Theaters	1 412 400	23 000		292 000	1 727 400
<b>Total for municipal entities</b>	<b>16 437 327</b>	<b>917 013</b>	<b>3 090 265</b>	<b>1 809 341</b>	<b>22 253 945</b>
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>	<b>170 531 259</b>	<b>2 569 059</b>	<b>12 141 315</b>	<b>4 861 737</b>	<b>190 103 371</b>



Table SA24: Summary of personnel numbers

Summary of Personnel Numbers Number	2012/13			Current Year 2013/14			Budget Year 2014/15		
	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>									
Councillors (Political Office Bearers plus Other Councillors)	261	–	261	260	–	272	260	–	271
Board Members of municipal entities	77	10	55	77	10	44	66	20	54
<b>Municipal employees</b>									
Municipal Manager and Senior Managers	163	81	62	165	92	58	182	86	56
Other Managers	1 710	953	415	2 311	1 459	237	2 148	1 414	264
Professionals	7 130	4 989	389	5 419	5 145	9	7 352	5 368	69
<i>Finance</i>	2 345	2 137	213	124	2 031	4	2 503	1 958	54
<i>Spatial/town planning</i>	403	213	–	403	250	–	403	206	–
<i>Information Technology</i>	64	44	2	61	45	1	61	46	2
<i>Roads</i>	1 250	953	11	1 250	873	–	1 250	1 250	–
<i>Electricity</i>	304	155	–	304	152	–	304	216	4
<i>Water</i>	33	31	–	32	25	–	32	26	1
<i>Sanitation</i>	25	22	–	26	25	–	26	25	–
<i>Other</i>	2 706	1 434	163	3 219	1 744	4	2 773	1 641	8
Technicians	4 645	3 443	109	4 447	2 787	41	3 696	2 820	256
<i>Finance</i>	88	56	20	92	47	1	49	42	1
<i>Spatial/town planning</i>	–	–	–	–	–	–	–	–	–
<i>Information Technology</i>	40	25	11	38	21	2	38	33	2
<i>Roads</i>	370	360	–	370	–	–	370	370	–
<i>Electricity</i>	724	339	–	724	339	–	724	514	–
<i>Water</i>	132	121	–	137	120	–	137	120	–
<i>Sanitation</i>	25	20	1	24	23	–	24	23	–
<i>Refuse</i>	210	198	12	–	–	–	–	–	–
<i>Other</i>	3 056	2 324	65	3 062	2 237	38	2 354	1 718	253
Clerks (Clerical and administrative)	5 238	3 732	318	4 843	3 215	497	4 536	3 551	321
Service and sales workers	4 584	3 387	–	4 906	3 593	22	4 768	3 280	42
Skilled agricultural and fishery workers	122	113	–	205	176	–	205	176	–
Craft and related trades	365	306	–	457	357	16	457	380	36
Plant and Machine Operators	2 533	2 219	–	2 804	2 280	14	2 902	2 497	14
Elementary Occupations	8 361	7 380	7	8 512	7 265	33	8 677	7 705	46
<b>TOTAL PERSONNEL NUMBERS</b>	<b>35 189</b>	<b>26 613</b>	<b>1 616</b>	<b>34 406</b>	<b>26 379</b>	<b>1 243</b>	<b>35 249</b>	<b>27 297</b>	<b>1 429</b>

Table SA31: Aggregated entity budget

Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R million</b>									
<b>Financial Performance</b>									
Service charges	14 120 833	16 311 271	17 722 550	21 158 925	20 274 157	20 274 157	22 131 825	24 118 045	25 803 676
Investment revenue	70 560	62 424	153 375	47 680	116 938	116 938	111 485	117 177	120 127
Transfers recognised - operational	607	11 986	5 856	12 913	23 059	23 059	–	–	–
Other own revenue	1 318 826	2 159 582	2 195 664	1 521 917	1 762 634	1 762 634	1 194 314	1 280 074	1 367 501
Contributions recognised - capital & contributed assets	662 167	629 304	774 190	934 445	929 445	929 445	820 476	877 065	795 315
<b>Total Revenue (excluding capital transfers and grants)</b>	<b>16 172 993</b>	<b>19 174 567</b>	<b>20 851 635</b>	<b>23 675 880</b>	<b>23 106 233</b>	<b>23 106 233</b>	<b>24 258 100</b>	<b>26 392 361</b>	<b>28 086 619</b>
Employee costs	2 642 578	2 931 406	3 302 362	3 616 155	3 645 599	3 645 599	3 783 126	3 872 151	4 013 518
Remuneration of Board Members	13 533	24 513	27 653	17 714	17 630	17 630	0	24 466	–
Depreciation & asset impairment	504 207	504 134	640 783	642 556	670 655	670 655	737 554	837 378	968 482
Finance charges	42 461	53 764	51 902	48 418	47 620	47 620	81 816	74 543	66 296
Materials and bulk purchases	8 176 936	10 142 866	11 034 269	12 315 394	11 635 213	11 635 213	12 477 870	13 350 164	14 324 943
Transfers and grants	–	6 261	8 695	8 000	18 146	18 146	8 000	8 000	–
Other expenditure	4 886 399	5 226 789	5 208 856	5 736 251	5 925 193	5 925 193	6 119 445	6 336 659	6 664 449
<b>Total Expenditure</b>	<b>16 266 114</b>	<b>18 889 733</b>	<b>20 274 519</b>	<b>22 384 488</b>	<b>21 960 056</b>	<b>21 960 056</b>	<b>23 207 811</b>	<b>24 503 362</b>	<b>26 037 687</b>
<b>Surplus/(Deficit)</b>	<b>(93 121)</b>	<b>284 834</b>	<b>577 116</b>	<b>1 291 392</b>	<b>1 146 177</b>	<b>1 146 177</b>	<b>1 050 289</b>	<b>1 888 999</b>	<b>2 048 932</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>2 226 208</b>	<b>1 843 773</b>	<b>111 552</b>	<b>4 479 967</b>	<b>4 444 191</b>	<b>4 444 191</b>	<b>6 410 141</b>	<b>8 482 349</b>	<b>7 233 478</b>
Transfers recognised - operational	433 205	613 080	864 618	993 543	1 006 035	1 006 035	850 027	954 252	1 018 189
Public contributions & donations	266 565	406 307	369 372	442 495	442 495	442 495	463 065	465 565	348 415
Borrowing	1 323 200	816 575	1 032 773	685 930	1 103 430	1 103 430	2 629 437	3 284 873	2 338 412
Internally generated funds	203 238	7 811	261 326	2 357 999	1 892 231	1 892 231	2 467 612	3 777 659	3 528 462
<b>Total sources</b>	<b>2 226 208</b>	<b>1 843 773</b>	<b>2 528 089</b>	<b>4 479 967</b>	<b>4 444 191</b>	<b>4 444 191</b>	<b>6 410 141</b>	<b>8 482 349</b>	<b>7 233 478</b>

Table SA34a: Consolidated capital expenditure on new assets by asset class

Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>								
<b>Capital expenditure on new assets by Asset Class</b>								
<b>Infrastructure</b>	2 253 275	1 841 560	2 415 310	2 570 365	2 570 365	2 287 920	2 910 367	2 718 547
Infrastructure - Road transport	1 063 326	1 141 872	1 162 038	1 012 185	1 012 185	575 960	751 300	621 037
<i>Roads, Pavements &amp; Bridges</i>	1 063 326	1 141 872	1 162 038	1 012 185	1 012 185	575 960	751 300	621 037
Infrastructure - Electricity	452 740	494 924	587 891	332 151	332 151	820 007	1 163 528	1 189 558
<i>Transmission &amp; Reticulation</i>	452 740	494 924	587 891	332 151	332 151	820 007	1 163 528	1 189 558
Infrastructure - Water	678 899	127 396	584 581	579 467	579 467	741 903	884 263	800 834
<i>Reticulation</i>	678 899	127 396	584 581	579 467	579 467	741 903	884 263	800 834
Infrastructure - Other	58 310	77 368	80 800	646 562	646 562	150 050	111 276	107 118
<i>Other</i>	58 310	77 368	80 800	646 562	646 562	150 050	111 276	107 118
<b>Community</b>	313 510	326 288	357 690	381 451	381 451	767 993	858 783	677 429
Parks & gardens	12 297							
Other	301 213	326 288	357 690	381 451	381 451	767 993	858 783	677 429
<b>Heritage assets</b>								
<b>Other assets</b>	1 215 711	120 113	110 289	147 000	147 000	2 662 024	2 526 938	2 436 317
<b>Intangibles</b>	55 461							
<b>Total Capital Expenditure on new assets</b>	<b>3 837 957</b>	<b>2 287 961</b>	<b>2 883 290</b>	<b>3 098 816</b>	<b>3 098 816</b>	<b>5 717 937</b>	<b>6 296 088</b>	<b>5 832 293</b>

Table SA34b: Consolidated capital expenditure on existing assets by asset class

Description	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>							
<b>Capital expenditure on renewal of existing assets</b>							
<b>Infrastructure</b>	939 902	920 594	3 882 805	4 105 511	2 649 687	3 821 171	3 114 626
Infrastructure - Road transport	114 362	132 930	680 677	706 831	847 250	1 592 675	1 419 278
<i>Roads, Pavements &amp; Bridges</i>	114 362	132 930	680 677	706 831	847 250	1 592 675	1 419 278
Infrastructure - Electricity	275 400	509 446	1 394 907	1 394 907	1 401 755	1 541 248	1 138 517
<i>Transmission &amp; Reticulation</i>	275 400	509 446	1 394 907	1 394 907	1 401 755	1 541 248	1 138 517
Infrastructure - Water	412 236	177 651	440 816	440 816	349 682	654 498	538 581
<i>Reticulation</i>	412 236	177 651	440 816	440 816	349 682	654 498	538 581
Infrastructure - Other	137 904	100 567	1 366 405	1 562 957	51 000	32 750	18 250
<i>Other</i>	137 904	100 567	1 366 405	1 562 957	51 000	32 750	18 250
<b>Community</b>	340 318	266 789	455 277	293 500	515 092	421 544	364 283
Other	340 318	266 789	455 277	293 500	515 092	421 544	364 283
<b>Other assets</b>	38 314	72 784	158 175	202 436	1 978 926	900 392	826 757
Other	38 314	72 784	158 175	202 436	1 978 926	900 392	826 757
<b>Total Capital Expenditure on renewal of existing assets</b>	<b>1 318 534</b>	<b>1 260 167</b>	<b>4 496 257</b>	<b>4 601 447</b>	<b>5 143 705</b>	<b>5 143 107</b>	<b>4 305 666</b>

Table SA34c: Consolidated repairs and maintenance by asset class

Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>								
<b>Repairs and maintenance expenditure by Asset Class</b>								
<b>Infrastructure</b>	<b>858 505</b>	<b>931 349</b>	<b>1 413 401</b>	<b>1 873 035</b>	<b>1 954 012</b>	<b>2 056 580</b>	<b>2 204 382</b>	<b>2 164 953</b>
Infrastructure - Road transport	552 965	672 964	260 490	654 551	722 564	738 700	828 992	730 300
<i>Roads, Pavements &amp; Bridges</i>	466 991	541 991	218 966	640 000	613 064	516 200	518 100	425 800
<i>Storm water</i>	85 974	130 973	41 524	14 551	109 500	222 500	310 892	304 500
Infrastructure - Electricity	305 540	258 385	434 445	468 910	472 647	511 877	540 542	570 272
<i>Street Lighting</i>	8 037	2 865	12 771	13 835	13 835	14 987	16 235	17 587
Infrastructure - Water			333 153	376 100	380 738	408 399	423 050	438 017
<i>Dams &amp; Reservoirs</i>			47 894	53 696	54 715	64 464	66 765	69 126
<i>Reticulation</i>			285 259	322 404	326 023	343 935	356 285	368 891
Infrastructure - Sanitation			356 049	354 677	358 909	361 188	374 082	387 314
<i>Reticulation</i>			285 321	276 177	278 919	285 633	295 830	306 294
<i>Sewerage purification</i>			70 728	78 500	79 990	75 555	78 252	81 020
Infrastructure - Other			29 264	18 797	19 154	36 416	37 716	39 050
<i>Other</i>			29 264	18 797	19 154	36 416	37 716	39 050
<b>Community</b>	<b>84 884</b>	<b>108 602</b>	<b>9 286</b>	<b>137 255</b>	<b>66 244</b>	<b>156 845</b>	<b>182 532</b>	<b>89 519</b>
Parks & gardens	8 415	9 066	1 832	7 426	6 536	7 055	7 612	8 201
Sportsfields & stadia	264	526		6 870		8 519	10 555	
Swimming pools	4 781	4 226		6 272		7 779	9 638	
Libraries	755	698						
Recreational facilities	16 006	32 908		49 708		61 638	76 370	
Fire, safety & emergency	6 631	4 142	19	8 894	1 503	3 283	3 714	2 256
Buses	43 589	53 714		45 073	45 073	53 444	57 185	60 616
Clinics	2 212	2 028	2 361	7 163	6 785	7 168	8 173	9 399
Museums & Art Galleries		94						
Cemeteries	167	125	930	101	1 358	1 461	1 572	1 690
Other	2 064	1 075	2 128	5 748	1 951	2 731	3 042	2 429
<b>Other assets</b>	<b>700 906</b>	<b>531 531</b>	<b>593 729</b>	<b>1 023 747</b>	<b>1 047 289</b>	<b>1 128 586</b>	<b>1 234 613</b>	<b>1 552 095</b>
Specialised vehicles								
Plant & equipment	11 288	7 377	3 966	8 849	7 515	8 352	8 573	7 769
Computers - hardware/equipment	2 680	1 386	805	4 239	1 759	6 927	7 434	6 928
Furniture and other office equipment	822	556	839	1 809	1 845	24 979	25 974	26 971
Civic Land and Buildings	1 002	1 422	6 033	27 695	27 402	29 131	31 042	1 728
Other Buildings	24 670	13 719	11 573	30 891	51 906	54 887	63 882	67 388
Other	660 444	507 070	570 390	950 264	956 762	1 004 204	1 097 597	1 441 194
<b>Intangibles</b>	<b>50</b>	<b>58</b>		<b>67</b>				
Computers - software & programming	50	58		67				
<b>Total Repairs and Maintenance Expenditure</b>	<b>1 644 345</b>	<b>1 571 540</b>	<b>2 016 416</b>	<b>3 034 104</b>	<b>3 067 545</b>	<b>3 342 011</b>	<b>3 621 527</b>	<b>3 806 567</b>
<b>R&amp;M as a % of PPE</b>	<b>4.6%</b>	<b>4.0%</b>	<b>4.8%</b>	<b>6.7%</b>	<b>6.6%</b>	<b>6.2%</b>	<b>5.9%</b>	<b>5.7%</b>
<b>R&amp;M as % Operating Expenditure</b>	<b>6.1%</b>	<b>5.3%</b>	<b>6.4%</b>	<b>8.9%</b>	<b>9.0%</b>	<b>9.2%</b>	<b>9.3%</b>	<b>9.1%</b>

Table SA34d: Consolidated depreciation by asset class

Description	2010/11	2011/12	2012/13	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>R thousand</b>								
<b>Depreciation by Asset Class/Sub-class</b>								
<b>Infrastructure</b>	<b>424 004</b>	<b>429 121</b>	<b>568 344</b>	<b>571 005</b>	<b>598 005</b>	<b>658 945</b>	<b>750 616</b>	<b>837 029</b>
Infrastructure - Road transport	12 495	12 783	14 522	12 000	24 000	25 806	26 000	27 430
<i>Roads, Pavements &amp; Bridges</i>	12 495	12 783	14 522	12 000	24 000	25 806	26 000	27 430
Infrastructure - Electricity	206 485	222 587	332 488	258 473	258 473	277 857	306 590	334 181
<i>Generation</i>	206 485	222 587	332 488	258 473	258 473	277 857	306 590	334 181
Infrastructure - Water	96 526	93 824	99 848	134 786	134 786	135 784	158 994	188 379
<i>Water purification</i>	96 526	93 824	99 848	134 786	134 786	135 784	158 994	188 379
Infrastructure - Other	44 148	37 378	54 921	75 889	90 889	128 976	153 036	161 453
<i>Waste Management</i>	44 148	37 378	54 921	75 889	90 889	128 976	153 036	161 453
<b>Community</b>	<b>160 348</b>	<b>276 856</b>	<b>281 966</b>	<b>282 614</b>	<b>282 614</b>	<b>289 118</b>	<b>287 195</b>	<b>297 673</b>
Parks & gardens								
Sportsfields & stadia	44 850	196 512	211 156	217 280	217 280	215 164	205 778	209 111
Libraries	18 783	13 993	8 281	7 408	7 408	7 391	7 278	8 128
Fire, safety & emergency	9 416	7 561	8 570	6 967	6 967	8 712	11 116	11 541
Security and policing	17 579	12 599	13 960	10 505	10 505	13 505	16 262	17 857
Buses	49 461	35 029	32 276	31 168	31 168	31 792	32 427	34 372
Clinics	19 311	10 203	6 857	8 327	8 327	11 544	13 271	15 548
Social rental housing	948	959	866	959	959	1 010	1 063	1 116
<b>Other assets</b>	<b>1 065 627</b>	<b>1 093 863</b>	<b>1 168 350</b>	<b>1 491 824</b>	<b>1 464 824</b>	<b>1 847 750</b>	<b>2 256 362</b>	<b>2 654 120</b>
Other	1 065 627	1 093 863	1 168 350	1 491 824	1 464 824	1 847 750	2 256 362	2 654 120
<b>Total Depreciation</b>	<b>1 649 979</b>	<b>1 799 840</b>	<b>2 018 660</b>	<b>2 345 443</b>	<b>2 345 443</b>	<b>2 795 813</b>	<b>3 294 173</b>	<b>3 788 822</b>

## 2.11 Annual Budget per Department and Municipal Entity

### 2.11.1 Medium Term Operating Budget

#### Medium Term Expenditure and Revenue per Cluster

For purposes of this section the expenditure growth percentage of the various departments within the Core Administration is based on direct expenditure (excluding internal transfers) and for the MEs it is based on total expenditure (including taxation) or subsidies received.

Sustainable Cluster	Adjusted Budget	Budget	Estimate	Estimate
Revenue	2013/14	2014/15	2015/16	2016/17
	R 000	R 000	R 000	R 000
Environment And Infrastructure	65 830	52 860	17 360	18 512
Housing	463 815	521 369	559 665	607 149
City Power	13 338 462	13 879 418	15 185 772	16 289 985
Johannesburg Water	6 801 956	7 408 380	8 074 060	8 639 657
Pikitup	1 643 298	1 750 655	1 855 509	1 939 971
Johannesburg Social And Housing Company	109 236	135 044	142 163	149 656
<b>Total Revenue</b>	<b>22 422 597</b>	<b>23 747 726</b>	<b>25 834 529</b>	<b>27 644 930</b>

The Sustainable Cluster's revenue budget increases by 5.9% from the 2013/14 financial year.

Sustainable Cluster	Adjusted Budget	Budget	Estimate	Estimate
Expenditure	2013/14	2014/15	2015/16	2016/17
	R 000	R 000	R 000	R 000
Environment And Infrastructure	143 118	140 293	149 212	156 775
Housing	915 115	1 046 025	1 154 851	1 307 861
City Power	12 520 067	13 315 847	14 168 187	14 995 256
Johannesburg Water	6 001 760	6 393 402	6 720 766	7 190 746
Pikitup	1 643 298	1 750 655	1 855 509	1 939 971
Johannesburg Social And Housing Company	109 236	135 044	142 163	149 656
<b>Total Expenditure</b>	<b>21 332 594</b>	<b>22 781 266</b>	<b>24 190 688</b>	<b>25 740 265</b>

The Sustainable Cluster's expenditure budget increases by 6.8% from the 2013/14 financial year. Below follow details of the expenditure budget per department and municipal entity within the sustainable cluster:

#### Environment and Infrastructure

Environment and Infrastructure Services revenue budget decreased by 19.7% from R65.8 million to R52.8 million in the 2014/15 financial year mainly as a result of the reduction of the Urban Settlement Development Grant. Expenditure budget decreased by 2% from R143.1 million to R140.2 million for the 2014/15 financial

year in line with the reduction of the Urban Settlement Development Grant (USDG). Below is a highlight of programmes that are within the budget:

- Biodiversity Conservation;
- Integrated Waste Management;
- Intergovernmental relations;
- Sustainable Human Settlements Urbanization Plan (SHSUP);
- Air Quality;
- Climate Change and Energy Diversification; and
- Urban Waste management.

### **Housing**

The 2014/15 revenue of the Housing department increased by 12.4% to R521.3 million due to the increased operating grant from the Gauteng Provincial Government in respect of the housing top structure projects and the Human Settlement Capacity Grant. The expenditure budget increases by 14.3% to R1 billion in the 2014/15 financial year. Below is a highlight of programmes that are within the budget:

- Comprehensive Upgrade of existing informal settlement (in Situ);
- Comprehensive Upgrade of existing informal settlement (Relocation);
- Inclusive Mixed Use (IMU) Precinct Inner City and Urban Core;
- Hostel Refurbishment and upgrade;
- Integrated Residential Development Programme;
- Assignment of Housing Function;
- Management and maintenance of Housing Stock; and
- Promotion of security of tenure.

### **City Power**

City Power's expected surplus excluding capital grants, taxation and contributions amounts to R1.1 billion. The expenditure increased by 6.4% from R12.5 billion to R13.3 billion. Below is a highlight of programmes that are within the budget:

- Improve Network Performance and Quality of supply;
- Refurbishment of ageing infrastructure;
- Revenue step change;
- Extension and strengthening of network;
- Improve customer centricity and people network;
- Demand side management; and
- Continuous improvement of services.

### **Johannesburg Water**

Joburg Water is budgeting for a surplus of R1 billion (excluding capital grants and contributions) in the 2014/15 financial year. Below is a highlight of programmes that are addressed within the budget:

- Alleviation of living environment deprivation;
- Citizen participation, empowerment and citizen / customer care;

- Urban Water Management;
- Sustainable Human Settlements Urbanisation Plan (SHSUP);
- Sector Diversification, Productivity and Competitiveness Support - Green Economy; and
- Urban Water Management.

**Pikitup**

Pikitup’s revenue increases by 6.5% to R1.7 billion in the 2014/15 financial year. The expenditure budget increases by 6.5% from the 2013/14 financial year. Below is a highlight of programmes that are addressed within the budget:

- Integrated Waste Management: Separation at source, food for waste; garden sites and cleaning of informal settlements;
- Street sweeping;
- Removal of illegal dumping;
- Round collected refuse - Business and domestic;
- Bulk commercial services and the daily waste services; and
- Landfills

**Johannesburg Social and Housing Company (JOSHCO)**

JOSHCO’s revenue budget increases by 23.6% to R135 million in the 2014/15 financial year. The increase is attributed to the increased rental of City Housing Stock and commission earned on capital construction costs. Expenditure increases by 23.6% to R135 million. Below is a highlight of programmes that are within the budget:

- Sustainable Human Settlements Urbanisation Plan (SHSUP) – Repair and maintenance of CoJ property;
- Alleviation of living environment deprivation - Secure supply of utilities to housing projects;
- Project management of housing development;
- Administer tenant leases and support tenant development programmes; and
- Revenue administration and collection.

**HUMAN AND SOCIAL DEVELOPMENT CLUSTER**

Human and Social Development Cluster Revenue	Adjusted Budget 2013/14 R 000	Budget 2014/15 R 000	Estimate 2015/16 R 000	Estimate 2016/17 R 000
Community Development	44 161	28 806	31 732	33 155
Health	148 236	129 500	136 596	144 041
Social Development	475	798	823	865
Public Safety	718 555	877 508	926 515	964 580
Johannesburg City Parks And Zoo	692 875	727 796	750 902	777 648
Joburg City Theatres	97 419	109 512	121 912	123 649
<b>Total Revenue</b>	<b>1 701 721</b>	<b>1 873 920</b>	<b>1 968 480</b>	<b>2 043 938</b>

The revenue budget of the Human and Social Development Cluster increases by 10.1% from the 2013/14 financial year.



Human and Social Development Cluster Expenditure	Adjusted Budget 2013/14 R 000	Budget 2014/15 R 000	Estimate 2015/16 R 000	Estimate 2016/17 R 000
Community Development	899 042	922 758	962 264	997 240
Health	630 000	664 716	691 239	720 640
Social Development	147 796	157 350	168 132	175 284
Public Safety	2 355 079	2 568 017	2 674 550	2 779 040
Johannesburg City Parks And Zoo	692 875	727 796	750 902	777 648
Joburg City Theatres	96 776	109 512	121 912	123 649
<b>Total Expenditure</b>	<b>4 821 568</b>	<b>5 150 149</b>	<b>5 368 999</b>	<b>5 573 501</b>

The expenditure budget of the Human and Social Development Cluster increases by 6.8% from the 2013/14 financial year. Below follows the budget per department and municipal entity within the human and social development cluster.

### **Community Development**

Community Development’s revenue decreases by 34.8% from R44.1 million to R28.8 million in the 2014/15 financial year mainly due to a decrease in the operating grants. The expenditure budget increases by 2.6% from R899 million to R922.7 million. Below is a highlight of programmes that are within the budget:

- Citizen participation, empowerment and customer care;
- Alleviation of living environment deprivation;
- On-going clean audit;
- Service delivery support;
- Integrated/intelligent smart technology;
- Improve the quality of service delivery;
- Sector diversification, productivity and competitiveness;
- Support – Green Economy;
- Trade and investment promotion, business retention, expansion and aftercare;
- Library information services;
- Sport and recreation development and outreach; and
- Museums and Galleries programmes and services.

### **Health**

Revenue budget for Health department decreases by 12.6% from R148.2 million to R129.5 million. The reduction is as a result of roll over grant received from Provincial Department of Health in the 2013/14 financial year. The expenditure increases by 5.5% from R630 million to R664.7 million mainly for the appointment of Environmental Health Practitioners. Below is a highlight of programmes that are within the budget:

- Long and healthy life for all (Child health, Chronic Disease programme, PHC strengthening, HIV and TB, Environmental health promotion and Women maternal & reproductive) ; and
- Creating a safe and secure city (Communicable disease control and Environmental Health pollution prevention).

## **Social Development**

Social Development's revenue increases by 68% from R475 thousand to R798 thousand in the 2014/15 financial year. The increase is as a result of operational grant received from Gauteng Department of Agriculture. Expenditure budget increases by 6.5% from R147.7 million to R157.3 million. The increase is as a result of staff transferred from other departments and grant allocation from Gauteng Department of Agriculture. Below is a highlight of programmes that are within the budget:

- Urban Farmer Support;
- Healthy Life Style ;
- Single window for services to the poor and vulnerable;
- Support to schools and lifelong learning;
- Targeting deprived spaces; and
- Access to food.

## **Public Safety**

The revenue budget of Public Safety increases by 22.1% from R718.6 million to R877.5 million. The increase is mainly due to the increase in estimated fine revenue that will result from the implementation of the Administrative Adjudication of Road Traffic Offences Act (AARTO). The expenditure budget increases by 9% from the 2013/14 financial year. Below is a highlight of programmes that are addressed within the budget:

### **Emergency Management Services (EMS)**

- Creating a law abiding and regulated City;
- Improved public safety and disaster readiness;
- Creating a safe and secure City;
- Long and healthy life for all;
- Emergency rapid response; and
- Organisational effectiveness and continuous business improvement.

### **Johannesburg Metropolitan Police Department (JMPD)**

- Ward based deployment - Crime prevention, traffic management, By-Law enforcement and community outreach;
- Joburg City Safety – Stakeholder management, monitoring and evaluation, research and development; and
- Licensing and testing.

### **Johannesburg City Parks and Zoo**

The subsidy allocation to Parks and Zoo increases by 7.3% from the 2013/14 financial year. Below is a highlight of programmes that are addressed within the budget:

- Long and healthy life for all;
- Technical and horticulture;
- Support to schools and lifelong learning;
- Public open space management -Parks, conservation management and special projects;

- Target deprived spaces and communities – Tree planting and Masibambisane project;
- Conservation and research;
- New development; and
- Animal husbandry and upkeep.

**Joburg City Theatres**

The Joburg City Theatre’s subsidy increases by 4.8% from R56.5 million to R59.2 million. The main programmes of the Theatres are citizen participation, empowerment and customer care.

**ECONOMIC GROWTH CLUSTER**

Economic Growth Cluster Revenue	Adjusted Budget 2013/14 R 000	Budget 2014/15 R 000	Estimate 2015/16 R 000	Estimate 2016/17 R 000
Economic Development	8 704	22	23	
Transport	620 616	344 104	401 290	423 361
Development Planning	57 335	64 168	67 762	71 491
Joburg Market	334 796	351 137	379 170	411 952
Johannesburg Property Company	423 152	546 865	577 944	610 240
Johannesburg Development Agency	62 242	64 876	67 253	69 570
Johannesburg Roads Agency	781 044	826 582	853 292	885 484
Metrobus	483 159	513 272	529 847	551 371
<b>Total Revenue</b>	<b>2 771 048</b>	<b>2 711 026</b>	<b>2 876 581</b>	<b>3 023 469</b>

The revenue budget of the Economic Growth Cluster decreases by 2.2%. The decrease is mainly attributed to the decrease in Public Transport Network Operations Grant mainly to cater for the Phase 1B empowerment premium. National Treasury has not yet approved an amount of R288.2 million in the 2013/14 financial year and Transport Department has requested National Treasury to consider this amount during the 2014/15 adjustment budget as a roll-over from the 2013/14 financial year.

Economic Growth Cluster Expenditure	Adjusted Budget 2013/14 R 000	Budget 2014/15 R 000	Estimate 2015/16 R 000	Estimate 2016/17 R 000
Economic Development	105 899	108 300	112 908	121 011
Transport	1 223 553	1 222 375	1 356 189	1 409 398
Development Planning	262 691	274 852	291 349	354 308
Joburg Market	285 844	298 811	340 014	388 968
Johannesburg Property Company	419 152	424 575	440 052	456 080
Johannesburg Development Agency	62 242	64 876	67 253	69 570
Johannesburg Roads Agency	781 044	826 582	853 292	885 484
Metrobus	483 159	513 272	529 847	551 371
<b>Total Expenditure</b>	<b>3 623 584</b>	<b>3 733 643</b>	<b>3 990 904</b>	<b>4 236 190</b>

The expenditure budget of the Economic Growth Cluster increases by 3% from the 2013/14 financial year. Below follows the budget per department and municipal entity within the economic development cluster.

## **Economic Development**

Revenue for the Economic Development department decreases by 99.7% from R8.7 million to R22 thousand in the 2014/15 financial year. The decrease is due to the decrease in the Expanded Public Works Program (EPWP) operating grant. The expenditure budget increases by 2.3% to R108.3 million in the 2014/15 financial year. The programmes that are within the budget are highlighted below:

- Inner City Property Scheme (ICPS);
- Investment Promotion and Facilitation;
- Trade Promotion and Development;
- Business Expansion Retention and Aftercare;
- Urban Development Zone (UDZ);
- Transit Oriented Development (TOD);
- Jozi Rising programme;
- Support informal sector;
- Multi-level skills development;
- Buy sell, invest and visit initiative;
- Regional economic development; and
- Green manufacturing and infrastructure.

## **Transportation**

Transportation's revenue budget decreases by 44.6% to R344.1 million in the 2014/15 financial year. The decrease is mainly attributed to the decrease in Public Transport Network Operations Grant mainly to cater for the Phase 1B empowerment premium. National Treasury has not yet approved an amount of R288.2 million (transfer from capital to operating) in the 2013/14 financial year and Transport Department has requested National Treasury to consider this amount during the 2014/15 adjustment budget as a roll-over from the 2013/14 financial year. The expenditure budget decreases by 0.1% to R1.2 billion mainly due to the reasons as discussed under revenue. Below is a highlight of programmes that are within the budget:

- Integrated Transport Planning;
- Rea Vaya Bus Rapid Transport rollout;
  - Phase 1B: trunk from Noordgesig to Parktown;
  - Phase 1C: trunk from Parktown to Alexandra, and then Sandton;
- Transit Oriented Development – priority areas (corridors/nodes);
  - Complete streets: Cycle lanes;
  - Re-fleeting of Metrobus; and
  - Phase 1C bus purchase.

## **Development Planning**

Development Planning's revenue budget increases by 11.9% from R57.3 million to R64.1 million in the 2014/15 financial year mainly as a result of increased service charges. Planning's expenditure budget increases by 4.6% from R262.7 million to R274.8 million for the 2014/15 financial year mainly as a result of the increase in depreciation. Below is a highlight of programmes that are within the budget:

- Transit oriented development;
- Implementation of the inner city road map;

- Sustainable Human Settlements Urbanization Plan (SHSUP);
- Revenue completeness; and
- New revenue sources.

### **Joburg Market**

The Joburg Markets' revenue increases by 4.9% to R351.1 million in the 2014/15 financial year. The expenditure budget increases by 4.5% to R298.8 million. Below is a highlight of the programmes that are within the budget:

- Access to food;
- Expenditure Management;
- SMME and Entrepreneurial Development;
- Trade and investment promotion, business retention, expansion and aftercare; and
- Sector diversification, productivity and competitiveness support – Green Economy.

### **Johannesburg Property Company (JPC)**

The JPC's revenue increases by 29.2% to R546.8 million in the 2014/15 financial year. The increase is mainly attributed to internal transfers (charges for rental and maintenance of corporate buildings) and other revenue. The expenditure budget increases by 1.3% to R424.6 million. Below is a highlight of the programmes that are within the budget:

- New revenue sources, management oversight and monitoring and control systems, finalise inner city charter process and strategic interventions (precinct approach);
- Access to food;
- SMME and Entrepreneurial Development;
- Sustainable Human Settlements Urbanisation Plan;
- Revenue Completeness;
- Sector Diversification, Productivity and Competitiveness Support - Green Economy; and
- Transit Oriented Development - Priority areas (corridors / nodes)

### **Johannesburg Development Agency**

Johannesburg Development Agency's subsidy increases by 7.1% from R24.9 million to R26.7 million. Below is a highlight of programmes that are within the budget:

- Implementation of the inner city road map;
- Transit orientated development;
- Sustainable human settlements;
- Rea Vaya BRT roll-out;
- Development facilitation; and
- Administrative function.

**Johannesburg Roads Agency**

Revenue for the Johannesburg Roads Agency increases by 5.8% to R826.6 million in 2014/15. The expenditure budget increases by 5.8% to R826.6 million in the 2014/15 financial year. Below is a highlight of programmes that are within the budget:

- Stormwater maintenance;
- Routine road maintenance;
- Traffic signal mobility management;
- Bridge maintenance; and
- Gravel roads maintenance.

**Metrobus**

Revenue for the Metrobus increases by 6.2% to R513.3 million in 2014/15. The expenditure budget increases by 6.2% to R513.3 million in line with the increase in revenue. Below is a highlight of programmes that are within the budget:

- Sector diversification;
- Productivity and competitiveness support;
- Green economy; and
- Revenue completeness.

**GOOD GOVERNANCE CLUSTER**

Good Governance Cluster Revenue	Adjusted Budget 2013/14 R 000	Budget 2014/15 R 000	Estimate 2015/16 R 000	Estimate 2016/17 R 000
Office Of The Executive Mayor	55 501	57 335	60 204	63 517
Group Finance	11 633 218	12 833 703	13 841 352	14 917 096
Group Corporate And Shared Services	27 688	15 554	16 425	17 328
Speaker: Legislative Arm Of Council				
Municipal Entities Accounts	97 781	158 116	183 567	191 069
<b>Total Revenue</b>	<b>11 814 188</b>	<b>13 064 708</b>	<b>14 101 548</b>	<b>15 189 010</b>

The revenue budget of the Good Governance Cluster increases by 10.6%. The reason for the increase mainly relates to the revenue increase in Group Finance and the JPC portfolio account.

Good Governance Cluster Expenditure	Adjusted Budget 2013/14 R 000	Budget 2014/15 R 000	Estimate 2015/16 R 000	Estimate 2016/17 R 000
Office Of The Executive Mayor	805 181	865 395	905 051	945 479
Group Finance	2 890 533	3 240 706	3 520 874	3 760 147
Group Corporate And Shared Services	784 163	814 456	946 995	1 076 479
Speaker: Legislative Arm Of Council	264 986	281 402	299 776	321 945
Municipal Entities Accounts	1 334 863	1 526 916	1 963 859	2 190 141
<b>Total Expenditure</b>	<b>6 079 726</b>	<b>6 728 875</b>	<b>7 636 555</b>	<b>8 294 191</b>

The expenditure budget of the Good Governance Cluster increases by 10.7%. Below follows the budget per department within the good governance cluster.

### **Office of the Executive Mayor**

Revenue for Office of the Executive Mayor increases by 3.3% in the 2014/15 financial year. The expenditure budget increases by 7.5%. Below is a highlight of key programmes that are within the budget:

#### **Group Audit, Risk and Compliance:**

- On-going clean Audits.

#### **City Manager:**

- Access and connectivity: A 'smart' City that is able to deliver quality services to citizens in an efficient and reliable manner;
- On-going clean audits;
- Stakeholder Management & Outreach;
- Media Relations and Engagement;
- Strengthening City's participation in international and intergovernmental forums;
- Political and Administration interface;
- Capital Project Management : Integrated Project Management Office (IPMO) and Engineering Centre of Excellence; and
- Revenue Completeness.

#### **Group Strategy and Monitoring:**

- Community Based Planning and Budgeting (CBP);
- Citizen participation, empowerment and citizen / customer care;
- Intergovernmental relations;
- Integrated/ intelligent smart technology;
- SMME and Entrepreneurial Development ;
- Integrated Planning;
- Strategic Information and Research;
- Monitoring and Evaluation;
- Group Monitoring and Evaluation Framework;
- Key Knowledge Management Programmes ; and
- Conceptualisation and development of a CoJ App and Communication.

#### **Citizen Relations and Urban Management:**

- Sustainable Human Settlements Urbanisation Plan (SHSUP);
- Creating a Safe and Secure City;
- Engaged active citizenry Citizen participation, empowerment and citizen / customer care;
- Investment attraction, retention and expansion ; and
- Smart City: Integrated/ intelligent smart technology.

**Group Legal and Contracts:**

- Expenditure Management: Contract administration & monitoring, legal advocacy; and
- Governance risk and compliance: Legal support.

**Group Marketing and Communication:**

- Expenditure Management: Bidding for and supporting strategic conferences for Johannesburg;
- Community Based Planning and Budgeting (CBP): Publicity and PR activities; and
- Other day to day programmes supporting Tourism, Events, Marketing and Communications.

**Executive Mayor:**

- Intergovernmental relations (Mayoral communication and stakeholder relations programme, co-ordination between spheres of government, city region and the global arena);
- On-going clean audits; and
- Citizen participation, empowerment and citizen / customer care.

**ME Governance MC Support:**

- Smart and efficient procurement processes: Development and implementation of a group governance protocol as well as Enhanced Group Committee System and processes.

**Group Finance**

Group Finance's revenue budget increases by 10.3% from R11.6 billion to R12.8 billion. The main reason for the increase is attributed to an increase in the interest earned from external investments coupled with the increase in municipal tariffs for 2014/15. The expenditure increases by 12.1% from R2.9 billion to R3.2 billion. The increase is mainly attributable to in finance charges being costs on new bonds and loans to be raised in the 2014/15 financial year. Below is a highlight of programmes that are within the budget:

- Expenditure management;
- On-going clean audits;
- Capital project management;
- Smart and efficient procurement;
- Business innovation; and
- Revenue completeness.

**Group Corporate and Shared Services**

Group Corporate Shared Service's revenue budget decreases by 43.8% from R27.6 to R15.5 mainly due to the fluctuation in the training revenue received from LG SETA. The Expenditure budget increases by 3.9% from R784.1 million to R814.4 million mainly due to the budget allocation set aside for the filling of strategic appointments. Below is a highlight of programmes that are within the budget:

- Management services;
- Safety, health and logistical administration;
- Expenditure management; and



- Information communication technology.

**Speaker: Legislative Arm of Council**

Speaker's expenditure increased by 6.2% from the 2013/14 financial year. Below is a highlight of key programmes that are within the budget:

- Citizen participation, empowerment and citizen / customer care;
- Community based planning and budgeting;
- Entrenched oversight and scrutiny;
- Improved support for ward committees;
- Empowered role player and stakeholders;
- Strengthening capacity of the legislature; and
- Remuneration and support of office bearers through strengthening caucuses.

**Municipal Entities Accounts**

The revenue for the municipal entities accounts increases by 61.7% to R158.1 million. The increase mainly relates to the JPC portfolio account. The expenditure for the municipal entities accounts increases by 14.4%. The increase mainly relates to depreciation due to increased capital investment.

## 2.11.2 Medium Term Capital Budget per Cluster

The level of capital expenditure and borrowing are based on the principles of affordability, prudential indicators and sustainability (debt ratio, current ratio, operating surplus and the impact or return of the capital investment on the operating account).

The proposed capital budget projects a spending plan of approximately R32.4 billion over the next three year period. Below follows a high level summary of the Capital Budget per Cluster.

### SUSTAINABLE CLUSTER

Sustainable Cluster Capital	Adjusted Budget 2013/14 R 000	Budget 2014/15 R 000	Budget 2015/16 R 000	Budget 2016/17 R 000
Environment And Infrastructure	25 760	46 830	18 380	7 294
Housing	570 938	943 362	844 702	839 726
City Power	1 727 058	2 221 762	2 704 776	2 328 075
Johannesburg Water	1 020 283	1 091 585	1 538 761	1 339 415
Pikitup	181 405	201 050	144 026	125 368
Johannesburg Social And Housing Company	440 253	530 172	791 403	688 877
<b>Total Capital</b>	<b>3 965 697</b>	<b>5 034 761</b>	<b>6 042 048</b>	<b>5 328 755</b>

The three year medium-term capital budget of the Sustainable Cluster amounts to approximately R16.4 billion. Detailed capital projects are reflected at the end of this document section 2.11 - Annual budget per department and municipal entity.

### HUMAN AND SOCIAL DEVELOPMENT CLUSTER

Human and Social Development Cluster Capital	Adjusted Budget 2013/14 R 000	Budget 2014/15 R 000	Budget 2015/16 R 000	Budget 2016/17 R 000
Community Development	115 831	110 036	105 435	91 775
Health	45 685	85 026	22 926	19 956
Social Development	19 700	20 200	14 400	12 534
Public Safety	165 194	162 800	166 393	124 315
Johannesburg City Parks And Zoo	102 270	166 400	107 700	93 748
Joburg City Theatres	14 638	8 300	6 200	5 397
<b>Total Capital</b>	<b>463 318</b>	<b>552 762</b>	<b>423 054</b>	<b>347 725</b>

The three year medium-term capital budget of the Human Development Cluster amounts to approximately R1.3 billion. Detailed capital projects are reflected at the end of this document section 2.11 - Annual budget per department and municipal entity.

**ECONOMIC GROWTH CLUSTER**

Economic Growth Cluster Capital	Adjusted Budget 2013/14 R 000	Budget 2014/15 R 000	Budget 2015/16 R 000	Budget 2016/17 R 000
Economic Development	72 014	78 881	15 470	13 466
Transport	965 639	971 511	1 080 663	1 107 737
Development Planning	413 625	499 508	521 134	573 846
Joburg Market	59 727	208 322	334 938	291 547
Johannesburg Property Company	94 680	124 500	241 200	141 266
Johannesburg Development Agency	50 500	234 689	203 500	174 360
Johannesburg Roads Agency	737 700	1 423 210	2 343 975	2 040 315
Metrobus	15 677	200 151	65 870	5 110
<b>Total Capital</b>	<b>2 409 562</b>	<b>3 740 772</b>	<b>4 806 750</b>	<b>4 347 647</b>

The three year medium-term capital budget of the Economic Growth Cluster amounts to approximately R12.9 billion. Detailed capital projects are reflected at the end of this document section 2.11 - Annual budget per department and municipal entity.

**GOOD GOVERNANCE CLUSTER**

Good Governance Cluster Capital	Adjusted Budget 2013/14 R 000	Budget 2014/15 R 000	Budget 2015/16 R 000	Budget 2016/17 R 000
Office Of The Executive Mayor	73 754	67 960	68 380	88 620
Group Finance	10 059	3 199	3 499	3 047
Group Corporate And Shared Services	772 423	1 431 268	24 494	21 321
Speaker: Legislative Arm Of Council	5 450	30 920	70 970	844
<b>Total Capital</b>	<b>861 686</b>	<b>1 533 347</b>	<b>167 343</b>	<b>113 832</b>

The three year medium-term capital budget of the Good Governance Cluster amounts to approximately R1.8 billion. Detailed capital projects are reflected at the end of this document section 2.11 - Annual budget per department and municipal entity.

The tables that follow present detailed operating and capital budgets of departments and MEs.

# Operating Core Administration

**CORE ADMINISTRATION**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates	4 940 756	5 529 153	6 018 666	6 395 445	6 545 445	7 102 653	7 741 892	8 283 824
Property rates - penalties & collection charges	76 451	76 258	110 334	91 169	91 169	103 246	106 756	114 097
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse	673 546	724 144	786 394					
Service charges - other	189 447	222 450	261 073	274 544	279 294	301 557	304 502	320 158
Rental of facilities and equipment	29 552	36 881	39 196	132 071	132 071	129 809	138 459	146 427
Interest earned - external investments	271 543	284 020	414 557	301 253	301 253	416 318	332 134	350 401
Interest earned - outstanding debtors								
Fines	315 669	435 336	320 336	574 741	323 741	466 534	492 209	516 817
Licences and permits	806	803	958	674	674	707	743	780
Agency services	168 166	194 642	199 813	221 818	221 818	237 345	253 960	260 290
Operating grants	4 627 726	4 958 690	4 831 395	5 133 377	5 716 901	5 793 524	6 336 527	6 898 233
Other revenue	282 796	383 453	287 902	454 647	329 549	512 150	496 132	521 137
Gains on disposal of PPE		16 890	96 540			20 000	40 000	40 000
<b>Revenue</b>	<b>11 576 458</b>	<b>12 862 720</b>	<b>13 367 165</b>	<b>13 579 739</b>	<b>13 941 915</b>	<b>15 083 843</b>	<b>16 243 314</b>	<b>17 452 164</b>
Interest income (Sweeping Account)				6 749	6 749	21 277	22 491	23 761
Interest on loans (Core)	721 450	764 204	709 270	695 403	674 970	800 600	884 084	855 092
Internal recoveries (ME's )	286 681	581 534	460 924	482 642	453 678	528 502	575 716	606 772
Internal recoveries (Core)	283 101	333 184	254 876	146 220	135 045	155 002	164 072	173 097
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>	<b>1 291 232</b>	<b>1 678 922</b>	<b>1 425 070</b>	<b>1 331 014</b>	<b>1 270 442</b>	<b>1 505 381</b>	<b>1 646 363</b>	<b>1 658 722</b>
<b>Total Revenue</b>	<b>12 867 690</b>	<b>14 541 642</b>	<b>14 792 235</b>	<b>14 910 753</b>	<b>15 212 357</b>	<b>16 589 224</b>	<b>17 889 677</b>	<b>19 110 886</b>
<b>Expenditure By Type</b>								
Employee related costs	3 782 117	3 845 505	4 288 239	4 521 822	4 543 734	4 890 249	5 127 357	5 373 848
Remuneration of councillors	80 646	98 290	115 292	124 154	124 154	130 667	138 290	147 616
Debt impairment	1 204 326	408 084	1 071 622	378 083	385 433	354 891	309 793	250 613
Depreciation & asset impairment	504 470	982 120	947 180	1 702 887	1 674 788	2 058 259	2 456 795	2 820 340
Repairs and maintenance	118 799	100 826	129 371	315 531	313 176	390 218	506 305	533 162
Finance charges	1 462 835	1 484 927	1 332 923	1 354 653	1 268 813	1 727 828	2 008 626	2 261 095
Bulk purchases								
Contracted services	1 281 133	1 288 622	1 172 893	1 560 622	1 770 776	1 691 411	1 780 651	1 875 514
Grants and subsidies	109 638	132 958	155 004	167 397	438 027	485 362	526 686	572 061
Other expenditure	1 349 543	1 334 637	1 611 132	2 089 137	2 330 093	2 185 260	2 411 459	2 553 566
Contributions to/(from) provisions	(52 259)	56 327	73 896	(86 975)	(86 975)	(80 584)	(68 711)	(72 066)
Loss on disposal of PPE	972	21 043	9 617					
<b>Expenditure</b>	<b>9 842 221</b>	<b>9 753 338</b>	<b>10 907 168</b>	<b>12 127 311</b>	<b>12 762 019</b>	<b>13 833 561</b>	<b>15 197 250</b>	<b>16 315 748</b>
Interest (Sweeping Account)				66 097	74 990	146 015	218 901	280 119
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)	278 779	369 247	307 607	259 685	277 251	384 517	404 531	426 681
Internal charges (Core)	316 298	280 027	212 880	146 220	135 045	155 002	164 072	173 097
Operating grants & subsidies to ME's	2 316 325	2 485 787	2 622 256	2 153 610	2 238 610	2 343 199	2 394 852	2 445 993
<b>Total Internal Transfers</b>	<b>2 911 402</b>	<b>3 135 062</b>	<b>3 142 743</b>	<b>2 625 612</b>	<b>2 725 896</b>	<b>3 028 733</b>	<b>3 182 356</b>	<b>3 325 890</b>
<b>Total Expenditure</b>	<b>12 753 623</b>	<b>12 888 400</b>	<b>14 049 911</b>	<b>14 752 923</b>	<b>15 487 915</b>	<b>16 862 294</b>	<b>18 379 606</b>	<b>19 641 638</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>114 067</b>	<b>1 653 242</b>	<b>742 324</b>	<b>157 830</b>	<b>(275 558)</b>	<b>(273 070)</b>	<b>(489 929)</b>	<b>(530 752)</b>
<b>Transfers recognised</b>								
Capital grants	1 227 484	712 635	626 342	1 996 193	2 105 400	2 333 799	2 354 821	2 435 267
Capital contributions			40	42 975	59 183			
<b>Surplus/(Deficit)</b>	<b>1 341 551</b>	<b>2 365 877</b>	<b>1 368 706</b>	<b>2 196 998</b>	<b>1 889 025</b>	<b>2 060 729</b>	<b>1 864 892</b>	<b>1 904 515</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>1 341 551</b>	<b>2 365 877</b>	<b>1 368 706</b>	<b>2 196 998</b>	<b>1 889 025</b>	<b>2 060 729</b>	<b>1 864 892</b>	<b>1 904 515</b>

**ECONOMIC DEVELOPMENT**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants	123 628	13 970	7 468	4 612	8 683			
Other revenue	41	239	1	21	21	22	23	
Gains on disposal of PPE		41						
<b>Revenue</b>	<b>123 669</b>	<b>14 250</b>	<b>7 469</b>	<b>4 633</b>	<b>8 704</b>	<b>22</b>	<b>23</b>	
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>								
<b>Total Revenue</b>	<b>123 669</b>	<b>14 250</b>	<b>7 469</b>	<b>4 633</b>	<b>8 704</b>	<b>22</b>	<b>23</b>	
<b>Expenditure By Type</b>								
Employee related costs	57 418	59 075	52 967	60 387	58 508	60 263	62 071	63 933
Remuneration of councillors								
Debt impairment								
Depreciation & asset impairment	2 095	86 046	4 307	4 622	4 622	7 373	8 561	13 111
Repairs and maintenance	36 423	7 170	751	1 142	500	775	792	824
Finance charges	537	80	48					
Bulk purchases								
Contracted services	29 114	4 518	5 584	3 093	6 043	6 285	6 536	6 797
Grants and subsidies	42 249	8 098	(1 948)	22 000	7 171	7 458	7 756	8 066
Other expenditure	66 794	18 622	24 129	12 463	29 055	26 146	27 192	28 280
Contributions to/(from) provisions								
Loss on disposal of PPE	9	180	14					
<b>Expenditure</b>	<b>234 639</b>	<b>183 789</b>	<b>85 852</b>	<b>103 707</b>	<b>105 899</b>	<b>108 300</b>	<b>112 908</b>	<b>121 011</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)			37	117	117	124	130	137
Internal charges (Core)	584	1 704	966	2 131	2 131	2 257	2 375	2 506
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>584</b>	<b>1 704</b>	<b>1 003</b>	<b>2 248</b>	<b>2 248</b>	<b>2 381</b>	<b>2 505</b>	<b>2 643</b>
<b>Total Expenditure</b>	<b>235 223</b>	<b>185 493</b>	<b>86 855</b>	<b>105 955</b>	<b>108 147</b>	<b>110 681</b>	<b>115 413</b>	<b>123 654</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(111 554)</b>	<b>(171 243)</b>	<b>(79 386)</b>	<b>(101 322)</b>	<b>(99 443)</b>	<b>(110 659)</b>	<b>(115 390)</b>	<b>(123 654)</b>
<b>Transfers recognised</b>								
Capital grants		7 444	(503)	3 764	3 764	36 492		
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(111 554)</b>	<b>(163 799)</b>	<b>(79 889)</b>	<b>(97 558)</b>	<b>(95 679)</b>	<b>(74 167)</b>	<b>(115 390)</b>	<b>(123 654)</b>
Tax ation								
<b>Surplus/(Deficit) for the year</b>	<b>(111 554)</b>	<b>(163 799)</b>	<b>(79 889)</b>	<b>(97 558)</b>	<b>(95 679)</b>	<b>(74 167)</b>	<b>(115 390)</b>	<b>(123 654)</b>

**ENVIRONMENT AND INFRASTRUCTURE**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments			5 492					
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants	12 037	2 334	9 906	14 820	14 820	3 860	5 360	6 512
Other revenue	723	685	754	51 000	51 010	49 000	12 000	12 000
Gains on disposal of PPE		179						
<b>Revenue</b>	<b>12 761</b>	<b>3 198</b>	<b>16 153</b>	<b>65 820</b>	<b>65 830</b>	<b>52 860</b>	<b>17 360</b>	<b>18 512</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>								
<b>Total Revenue</b>	<b>12 761</b>	<b>3 198</b>	<b>16 153</b>	<b>65 820</b>	<b>65 830</b>	<b>52 860</b>	<b>17 360</b>	<b>18 512</b>
<b>Expenditure By Type</b>								
Employee related costs	52 427	59 917	53 194	58 265	56 765	58 468	60 222	62 029
Remuneration of councillors								
Debt impairment								
Depreciation & asset impairment	3 387	4 888	4 935	4 233	4 233	4 872	5 584	5 778
Repairs and maintenance	115	211	65	2 741	2 493	1 445	1 517	1 600
Finance charges	85	60	49		331			
Bulk purchases								
Contracted services	27 551	4 770	14 268	62 784	72 542	67 484	71 973	76 042
Grants and subsidies								
Other expenditure	6 543	18 342	7 275	8 595	6 754	8 024	9 917	11 325
Contributions to/(from) provisions	(10)							
Loss on disposal of PPE	11	228						
<b>Expenditure</b>	<b>90 109</b>	<b>88 416</b>	<b>79 785</b>	<b>136 618</b>	<b>143 118</b>	<b>140 293</b>	<b>149 212</b>	<b>156 775</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)								
Internal charges (Core)	1 133	730	651	1 207	1 207	1 277	1 347	1 421
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>1 133</b>	<b>730</b>	<b>651</b>	<b>1 207</b>	<b>1 207</b>	<b>1 277</b>	<b>1 347</b>	<b>1 421</b>
<b>Total Expenditure</b>	<b>91 242</b>	<b>89 146</b>	<b>80 436</b>	<b>137 825</b>	<b>144 325</b>	<b>141 570</b>	<b>150 559</b>	<b>158 196</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(78 481)</b>	<b>(85 948)</b>	<b>(64 283)</b>	<b>(72 005)</b>	<b>(78 495)</b>	<b>(88 710)</b>	<b>(133 199)</b>	<b>(139 684)</b>
<b>Transfers recognised</b>								
Capital grants		659						
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(78 481)</b>	<b>(85 289)</b>	<b>(64 283)</b>	<b>(72 005)</b>	<b>(78 495)</b>	<b>(88 710)</b>	<b>(133 199)</b>	<b>(139 684)</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>(78 481)</b>	<b>(85 289)</b>	<b>(64 283)</b>	<b>(72 005)</b>	<b>(78 495)</b>	<b>(88 710)</b>	<b>(133 199)</b>	<b>(139 684)</b>

**TRANSPORT**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome R 000	Audited Outcome R 000	Audited Outcome R 000	Original Budget R 000	Adjusted Budget R 000	Budget Year 2014/15 R 000	Budget Yr +1 2015/16 R 000	Budget Yr +2 2016/17 R 000
<b>R thousand</b>								
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants	262 873	365 119	322 414	268 000	556 254	236 000	287 000	302 211
Other revenue	56 573	56 753	75 096	169 000	64 362	108 104	114 290	121 150
Gains on disposal of PPE								
<b>Revenue</b>	<b>319 446</b>	<b>421 872</b>	<b>397 510</b>	<b>437 000</b>	<b>620 616</b>	<b>344 104</b>	<b>401 290</b>	<b>423 361</b>
Interest income (Sweeping Account)								
Interest on loans (Core)	1 188	3 710	1 942					
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>	<b>1 188</b>	<b>3 710</b>	<b>1 942</b>					
<b>Total Revenue</b>	<b>320 634</b>	<b>425 582</b>	<b>399 452</b>	<b>437 000</b>	<b>620 616</b>	<b>344 104</b>	<b>401 290</b>	<b>423 361</b>
<b>Expenditure By Type</b>								
Employee related costs	35 073	40 388	83 535	106 898	108 898	112 165	115 530	118 996
Remuneration of councillors								
Debt impairment								
Depreciation & asset impairment	119 868	190 063	258 931	289 658	289 658	413 192	492 169	501 319
Repairs and maintenance	5 494	13 009	38 167	66 319	60 065	67 976	84 222	88 854
Finance charges	18 263	33	29 268					
Bulk purchases								
Contracted services	332 897	361 416	307 689	479 889	706 175	575 151	607 359	640 190
Grants and subsidies		747	(55)		80			
Other expenditure	20 496	20 824	21 948	58 238	58 677	53 891	56 909	60 039
Contributions to/(from) provisions								
Loss on disposal of PPE	7	15						
<b>Expenditure</b>	<b>532 098</b>	<b>626 495</b>	<b>739 483</b>	<b>1 001 002</b>	<b>1 223 553</b>	<b>1 222 375</b>	<b>1 356 189</b>	<b>1 409 398</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)								
Internal charges (Core)	546	870	1 418	970	959	1 018	1 063	1 121
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>546</b>	<b>870</b>	<b>1 418</b>	<b>970</b>	<b>959</b>	<b>1 018</b>	<b>1 063</b>	<b>1 121</b>
<b>Total Expenditure</b>	<b>532 644</b>	<b>627 365</b>	<b>740 901</b>	<b>1 001 972</b>	<b>1 224 512</b>	<b>1 223 393</b>	<b>1 357 252</b>	<b>1 410 519</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(212 010)</b>	<b>(201 783)</b>	<b>(341 449)</b>	<b>(564 972)</b>	<b>(603 896)</b>	<b>(879 289)</b>	<b>(955 962)</b>	<b>(987 158)</b>
<b>Transfers recognised</b>								
Capital grants	931 701	131 018		897 766	907 712	829 571	900 693	930 412
Capital contributions					16 208			
<b>Surplus/(Deficit)</b>	<b>719 691</b>	<b>(70 765)</b>	<b>(341 449)</b>	<b>332 794</b>	<b>320 024</b>	<b>(49 718)</b>	<b>(55 269)</b>	<b>(56 746)</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>719 691</b>	<b>(70 765)</b>	<b>(341 449)</b>	<b>332 794</b>	<b>320 024</b>	<b>(49 718)</b>	<b>(55 269)</b>	<b>(56 746)</b>



**COMMUNITY DEVELOPMENT**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges	1							
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other	3 398	3 403	3 133	3 456	3 456	3 696	3 955	4 116
Rental of facilities and equipment	2 834	3 396	2 486	2 623	2 623	2 806	3 003	3 126
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines	631	485	430	953	953	1 019	1 090	1 135
Licences and permits								
Agency services								
Operating grants	9 800	40 339	47 503	31 286	26 022	9 490	11 065	11 643
Other revenue	24 912	8 606	8 570	11 027	11 107	11 795	12 619	13 135
Gains on disposal of PPE		6 573						
<b>Revenue</b>	<b>41 576</b>	<b>62 802</b>	<b>62 122</b>	<b>49 345</b>	<b>44 161</b>	<b>28 806</b>	<b>31 732</b>	<b>33 155</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>								
<b>Total Revenue</b>	<b>41 576</b>	<b>62 802</b>	<b>62 122</b>	<b>49 345</b>	<b>44 161</b>	<b>28 806</b>	<b>31 732</b>	<b>33 155</b>
<b>Expenditure By Type</b>								
Employee related costs	301 337	314 828	331 668	344 532	349 477	359 961	370 760	381 882
Remuneration of councillors								
Debt impairment								
Depreciation & asset impairment	70 679	230 539	239 322	240 269	240 269	242 723	234 008	238 228
Repairs and maintenance	24 682	40 306	48 497	78 504	78 504	95 190	118 036	124 528
Finance charges	663	382	3		75			
Bulk purchases								
Contracted services	11 651	17 170	10 473	10 681	10 854	9 075	9 585	10 111
Grants and subsidies	2 072	2 086	4 310	2 848	5 712	4 189	4 423	4 667
Other expenditure	99 296	119 811	252 290	207 323	214 151	211 620	225 452	237 824
Contributions to/(from) provisions	(2 151)	(1 775)	(229)					
Loss on disposal of PPE	94	6 943	10					
<b>Expenditure</b>	<b>508 323</b>	<b>730 290</b>	<b>886 344</b>	<b>884 157</b>	<b>899 042</b>	<b>922 758</b>	<b>962 264</b>	<b>997 240</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)	427	330		18 083	18 930	31 627	32 841	34 647
Internal charges (Core)	18 304	28 880		11 320	11 276	11 971	12 589	13 281
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>18 731</b>	<b>29 210</b>		<b>29 403</b>	<b>30 206</b>	<b>43 598</b>	<b>45 430</b>	<b>47 928</b>
<b>Total Expenditure</b>	<b>527 054</b>	<b>759 500</b>	<b>886 344</b>	<b>913 560</b>	<b>929 248</b>	<b>966 356</b>	<b>1 007 694</b>	<b>1 045 168</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(485 478)</b>	<b>(696 698)</b>	<b>(824 222)</b>	<b>(864 215)</b>	<b>(885 087)</b>	<b>(937 550)</b>	<b>(975 962)</b>	<b>(1 012 013)</b>
<b>Transfers recognised</b>								
Capital grants	6 234	121 512	33 174	48 090	48 090	23 300	23 950	35 838
Capital contributions				6 375	6 375			
<b>Surplus/(Deficit)</b>	<b>(479 244)</b>	<b>(575 186)</b>	<b>(791 048)</b>	<b>(809 750)</b>	<b>(830 622)</b>	<b>(914 250)</b>	<b>(952 012)</b>	<b>(976 175)</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>(479 244)</b>	<b>(575 186)</b>	<b>(791 048)</b>	<b>(809 750)</b>	<b>(830 622)</b>	<b>(914 250)</b>	<b>(952 012)</b>	<b>(976 175)</b>

**HEALTH**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>R thousand</b>								
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines	70	88	12					
Licences and permits	806	803	958	674	674	707	743	780
Agency services								
Operating grants	86 687	125 555	108 276	126 736	142 018	123 793	130 353	137 261
Other revenue	936	6 918	268	4 500	5 544	5 000	5 500	6 000
Gains on disposal of PPE		228						
<b>Revenue</b>	<b>88 499</b>	<b>133 592</b>	<b>109 514</b>	<b>131 910</b>	<b>148 236</b>	<b>129 500</b>	<b>136 596</b>	<b>144 041</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )			340	346	346	366	384	405
Internal recoveries (Core)	1 096	433						
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>	<b>1 096</b>	<b>433</b>	<b>340</b>	<b>346</b>	<b>346</b>	<b>366</b>	<b>384</b>	<b>405</b>
<b>Total Revenue</b>	<b>89 595</b>	<b>134 025</b>	<b>109 854</b>	<b>132 256</b>	<b>148 582</b>	<b>129 866</b>	<b>136 980</b>	<b>144 446</b>
<b>Expenditure By Type</b>								
Employee related costs	396 084	433 940	463 212	493 253	501 734	526 786	542 850	559 399
Remuneration of councillors								
Debt impairment	(20)							
Depreciation & asset impairment	19 311	10 203	6 857	8 327	8 327	11 544	13 271	15 548
Repairs and maintenance	2 205	2 091	2 380	7 250	7 058	8 990	11 148	11 761
Finance charges	291	333						
Bulk purchases								
Contracted services	9 691	11 972	3 110	11 753	12 735	13 472	13 599	14 347
Grants and subsidies	9 153	4 943	5 236	5 965	5 965	6 204	6 551	6 911
Other expenditure	33 790	44 332	63 401	84 689	94 181	97 720	103 820	112 674
Contributions to/(from) provisions	(532)	(279)	(219)					
Loss on disposal of PPE	54	517	1 906					
<b>Expenditure</b>	<b>470 027</b>	<b>508 052</b>	<b>545 883</b>	<b>611 237</b>	<b>630 000</b>	<b>664 716</b>	<b>691 239</b>	<b>720 640</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)				20 243	23 889	32 862	34 469	36 365
Internal charges (Core)	20 190	20 309	21 160	7 589	7 589	8 055	8 512	8 980
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>20 190</b>	<b>20 309</b>	<b>21 160</b>	<b>27 832</b>	<b>31 478</b>	<b>40 917</b>	<b>42 981</b>	<b>45 345</b>
<b>Total Expenditure</b>	<b>490 217</b>	<b>528 361</b>	<b>567 043</b>	<b>639 069</b>	<b>661 478</b>	<b>705 633</b>	<b>734 220</b>	<b>765 985</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(400 622)</b>	<b>(394 336)</b>	<b>(457 189)</b>	<b>(506 813)</b>	<b>(512 896)</b>	<b>(575 767)</b>	<b>(597 240)</b>	<b>(621 539)</b>
<b>Transfers recognised</b>								
Capital grants	6 580	142	25 734	40 000	27 300	60 000		
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(394 042)</b>	<b>(394 194)</b>	<b>(431 455)</b>	<b>(466 813)</b>	<b>(485 596)</b>	<b>(515 767)</b>	<b>(597 240)</b>	<b>(621 539)</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>(394 042)</b>	<b>(394 194)</b>	<b>(431 455)</b>	<b>(466 813)</b>	<b>(485 596)</b>	<b>(515 767)</b>	<b>(597 240)</b>	<b>(621 539)</b>

**SOCIAL DEVELOPMENT**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment		90						
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants						298	298	314
Other revenue	139	81	344	475	475	500	525	551
Gains on disposal of PPE		704						
<b>Revenue</b>	<b>139</b>	<b>875</b>	<b>344</b>	<b>475</b>	<b>475</b>	<b>798</b>	<b>823</b>	<b>865</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>								
<b>Total Revenue</b>	<b>139</b>	<b>875</b>	<b>344</b>	<b>475</b>	<b>475</b>	<b>798</b>	<b>823</b>	<b>865</b>
<b>Expenditure By Type</b>								
Employee related costs	75 009	74 507	80 768	90 388	92 698	95 479	98 343	101 293
Remuneration of councillors								
Debt impairment								
Depreciation & asset impairment		3 886		5 223	5 223	9 095	13 381	14 481
Repairs and maintenance	102	92	2 016	3 038	3 038	3 767	4 671	4 928
Finance charges		12						
Bulk purchases								
Contracted services	8 841	7 483	3 393	9 792	11 092	10 052	10 613	11 205
Grants and subsidies		3 223	6 301	7 450	7 450	7 748	8 182	8 632
Other expenditure	11 113	13 273	17 129	29 355	28 295	31 209	32 942	34 745
Contributions to/(from) provisions								
Loss on disposal of PPE		835						
<b>Expenditure</b>	<b>95 065</b>	<b>103 311</b>	<b>109 607</b>	<b>145 246</b>	<b>147 796</b>	<b>157 350</b>	<b>168 132</b>	<b>175 284</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)				13	13	14	15	16
Internal charges (Core)		338	284	95	95	100	105	111
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>		<b>338</b>	<b>284</b>	<b>108</b>	<b>108</b>	<b>114</b>	<b>120</b>	<b>127</b>
<b>Total Expenditure</b>	<b>95 065</b>	<b>103 649</b>	<b>109 891</b>	<b>145 354</b>	<b>147 904</b>	<b>157 464</b>	<b>168 252</b>	<b>175 411</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(94 926)</b>	<b>(102 774)</b>	<b>(109 547)</b>	<b>(144 879)</b>	<b>(147 429)</b>	<b>(156 666)</b>	<b>(167 429)</b>	<b>(174 546)</b>
<b>Transfers recognised</b>								
Capital grants		109		2 000	2 000			
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(94 926)</b>	<b>(102 665)</b>	<b>(109 547)</b>	<b>(142 879)</b>	<b>(145 429)</b>	<b>(156 666)</b>	<b>(167 429)</b>	<b>(174 546)</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>(94 926)</b>	<b>(102 665)</b>	<b>(109 547)</b>	<b>(142 879)</b>	<b>(145 429)</b>	<b>(156 666)</b>	<b>(167 429)</b>	<b>(174 546)</b>

**OFFICE OF THE EXECUTIVE MAYOR**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments			10	315	315	333	350	369
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants			2 771		181			
Other revenue	280	4 608	1 374	53 876	55 005	57 002	59 854	63 148
Gains on disposal of PPE								
<b>Revenue</b>	<b>280</b>	<b>4 608</b>	<b>4 155</b>	<b>54 191</b>	<b>55 501</b>	<b>57 335</b>	<b>60 204</b>	<b>63 517</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's)		80 117	85 868	89 349	89 349	102 364	115 370	121 715
Internal recoveries (Core)		43 625	56 248	81 614	81 614	86 310	90 628	95 613
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>		<b>123 742</b>	<b>142 116</b>	<b>170 963</b>	<b>170 963</b>	<b>188 674</b>	<b>205 998</b>	<b>217 328</b>
<b>Total Revenue</b>	<b>280</b>	<b>128 350</b>	<b>146 271</b>	<b>225 154</b>	<b>226 464</b>	<b>246 009</b>	<b>266 202</b>	<b>280 845</b>
<b>Expenditure By Type</b>								
Employee related costs	180 792	105 043	349 268	348 393	332 553	357 980	368 753	379 826
Remuneration of councillors	1 155	995	1 052	2 260	2 260	2 418	2 554	2 723
Debt impairment								
Depreciation & asset impairment	(70 661)	3 125	7 100	4 549	4 549	4 177	3 052	3 052
Repairs and maintenance	779	398	1 248	58 443	56 190	100 470	107 923	113 859
Finance charges	10 153		5 322		4			
Bulk purchases								
Contracted services	7 913	10 011	23 636	37 773	87 751	81 793	86 443	89 630
Grants and subsidies		78			1 515	188	199	210
Other expenditure	93 637	33 575	169 187	307 891	320 359	318 369	336 127	356 179
Contributions to/(from) provisions								
Loss on disposal of PPE	1		15					
<b>Expenditure</b>	<b>223 769</b>	<b>153 225</b>	<b>556 828</b>	<b>759 309</b>	<b>805 181</b>	<b>865 395</b>	<b>905 051</b>	<b>945 479</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)		10	26 104	62 139	69 012	89 351	94 021	99 192
Internal charges (Core)	37 296	9 681	35 837	16 209	16 209	17 165	18 062	19 056
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>37 296</b>	<b>9 691</b>	<b>61 941</b>	<b>78 348</b>	<b>85 221</b>	<b>106 516</b>	<b>112 083</b>	<b>118 248</b>
<b>Total Expenditure</b>	<b>261 065</b>	<b>162 916</b>	<b>618 769</b>	<b>837 657</b>	<b>890 402</b>	<b>971 911</b>	<b>1 017 134</b>	<b>1 063 727</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(260 785)</b>	<b>(34 566)</b>	<b>(472 498)</b>	<b>(612 503)</b>	<b>(663 938)</b>	<b>(725 902)</b>	<b>(750 932)</b>	<b>(782 882)</b>
<b>Transfers recognised</b>								
Capital grants								
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(260 785)</b>	<b>(34 566)</b>	<b>(472 498)</b>	<b>(612 503)</b>	<b>(663 938)</b>	<b>(725 902)</b>	<b>(750 932)</b>	<b>(782 882)</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>(260 785)</b>	<b>(34 566)</b>	<b>(472 498)</b>	<b>(612 503)</b>	<b>(663 938)</b>	<b>(725 902)</b>	<b>(750 932)</b>	<b>(782 882)</b>

**SPEAKER: LEGISLATIVE ARM OF COUNCIL**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants								
Other revenue								
Gains on disposal of PPE								
<b>Revenue</b>								
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>								
<b>Total Revenue</b>								
<b>Expenditure By Type</b>								
Employee related costs	64 697	70 902	83 511	86 811	86 811	94 371	101 800	108 320
Remuneration of councillors	79 491	97 295	114 240	121 894	121 894	128 249	135 736	144 893
Debt impairment								
Depreciation & asset impairment	6 083	6 997	2 816	2 637	2 637	2 438	2 109	5 294
Repairs and maintenance	956	905	1 246	2 770	2 770	3 435	4 259	4 493
Finance charges	487	299						
Bulk purchases								
Contracted services	1 885	3 491	2 234	5 843	5 843	6 153	6 461	7 066
Grants and subsidies								
Other expenditure	35 061	32 941	42 762	45 031	45 031	46 756	49 411	51 879
Contributions to/(from) provisions	(55)	(9)						
Loss on disposal of PPE		207						
<b>Expenditure</b>	<b>188 605</b>	<b>213 028</b>	<b>246 809</b>	<b>264 986</b>	<b>264 986</b>	<b>281 402</b>	<b>299 776</b>	<b>321 945</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)				14 437	15 556	27 264	27 960	29 498
Internal charges (Core)	17 970	15 298		2 936	2 936	3 096	3 260	3 439
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>17 970</b>	<b>15 298</b>		<b>17 373</b>	<b>18 492</b>	<b>30 360</b>	<b>31 220</b>	<b>32 937</b>
<b>Total Expenditure</b>	<b>206 575</b>	<b>228 326</b>	<b>246 809</b>	<b>282 359</b>	<b>283 478</b>	<b>311 762</b>	<b>330 996</b>	<b>354 882</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(206 575)</b>	<b>(228 326)</b>	<b>(246 809)</b>	<b>(282 359)</b>	<b>(283 478)</b>	<b>(311 762)</b>	<b>(330 996)</b>	<b>(354 882)</b>
<b>Transfers recognised</b>								
Capital grants								
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(206 575)</b>	<b>(228 326)</b>	<b>(246 809)</b>	<b>(282 359)</b>	<b>(283 478)</b>	<b>(311 762)</b>	<b>(330 996)</b>	<b>(354 882)</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>(206 575)</b>	<b>(228 326)</b>	<b>(246 809)</b>	<b>(282 359)</b>	<b>(283 478)</b>	<b>(311 762)</b>	<b>(330 996)</b>	<b>(354 882)</b>

**GROUP FINANCE**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates	4 940 547	5 529 194	6 018 664	6 395 445	6 545 445	7 102 653	7 741 892	8 283 824
Property rates - penalties & collection charges	71 387	63 738	82 612	81 343	81 343	87 850	95 757	102 460
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse	673 546	724 144	786 394					
Service charges - other	144 256	164 209	181 868	193 932	193 932	209 447	208 258	219 712
Rental of facilities and equipment								
Interest earned - external investments	271 543	284 020	409 055	300 938	300 938	415 985	331 784	350 032
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants	3 995 276	4 190 998	4 086 245	4 453 457	4 453 457	4 854 701	5 291 462	5 779 398
Other revenue	131 674	165 291	158 854	58 008	58 103	163 067	172 199	181 670
Gains on disposal of PPE		1 233						
<b>Revenue</b>	<b>10 228 229</b>	<b>11 122 827</b>	<b>11 723 692</b>	<b>11 483 123</b>	<b>11 633 218</b>	<b>12 833 703</b>	<b>13 841 352</b>	<b>14 917 096</b>
Interest income (Sweeping Account)				6 749	6 749	21 277	22 491	23 761
Interest on loans (Core)	720 262	760 494	707 328	695 403	674 970	800 600	884 084	855 092
Internal recoveries (ME's )	260 324	473 765	295 415	262 253	262 253	274 629	288 177	303 419
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>	<b>980 586</b>	<b>1 234 259</b>	<b>1 002 743</b>	<b>964 405</b>	<b>943 972</b>	<b>1 096 506</b>	<b>1 194 752</b>	<b>1 182 272</b>
<b>Total Revenue</b>	<b>11 208 815</b>	<b>12 357 086</b>	<b>12 726 435</b>	<b>12 447 528</b>	<b>12 577 190</b>	<b>13 930 209</b>	<b>15 036 104</b>	<b>16 099 368</b>
<b>Expenditure By Type</b>								
Employee related costs	539 577	583 005	656 546	634 136	629 768	648 661	668 121	688 165
Remuneration of councillors								
Debt impairment	1 159 216	379 815	744 986	326 479	333 829	299 313	256 409	190 495
Depreciation & asset impairment	150 516	234 905	222 895	9 668	9 668	11 090	12 935	12 935
Repairs and maintenance	4 184	2 718	3 341	5 829	5 885	7 840	9 323	11 557
Finance charges	1 400 570	1 413 419	1 297 627	1 343 253	1 257 003	1 725 828	1 995 426	2 246 509
Bulk purchases								
Contracted services	72 828	179 161	215 970	190 977	209 028	217 448	229 625	242 254
Grants and subsidies								
Other expenditure	468 141	472 913	531 119	434 831	566 852	451 526	476 811	503 036
Contributions to/(from) provisions	(92 687)	(96 053)	(97 524)	(121 500)	(121 500)	(121 000)	(127 776)	(134 804)
Loss on disposal of PPE	401	1 939	1 885					
<b>Expenditure</b>	<b>3 702 746</b>	<b>3 171 822</b>	<b>3 576 845</b>	<b>2 823 673</b>	<b>2 890 533</b>	<b>3 240 706</b>	<b>3 520 874</b>	<b>3 760 147</b>
Interest (Sweeping Account)				66 097	74 990	146 015	218 901	280 119
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)	275 426	365 590	217 052	51 831	51 963	67 934	72 614	76 508
Internal charges (Core)	43 973	63 887	34 238	9 266	9 266	9 826	10 395	10 968
Operating grants & subsidies to ME's	2 316 325	2 485 787	2 622 256	2 153 610	2 238 610	2 343 199	2 394 852	2 445 993
<b>Total Internal Transfers</b>	<b>2 635 724</b>	<b>2 915 264</b>	<b>2 873 546</b>	<b>2 280 804</b>	<b>2 374 829</b>	<b>2 566 974</b>	<b>2 696 762</b>	<b>2 813 588</b>
<b>Total Expenditure</b>	<b>6 338 470</b>	<b>6 087 086</b>	<b>6 450 391</b>	<b>5 104 477</b>	<b>5 265 362</b>	<b>5 807 680</b>	<b>6 217 636</b>	<b>6 573 735</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>4 870 345</b>	<b>6 270 000</b>	<b>6 276 044</b>	<b>7 343 051</b>	<b>7 311 828</b>	<b>8 122 529</b>	<b>8 818 468</b>	<b>9 525 633</b>
<b>Transfers recognised</b>								
Capital grants	207 622	107						
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>5 077 967</b>	<b>6 270 107</b>	<b>6 276 044</b>	<b>7 343 051</b>	<b>7 311 828</b>	<b>8 122 529</b>	<b>8 818 468</b>	<b>9 525 633</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>5 077 967</b>	<b>6 270 107</b>	<b>6 276 044</b>	<b>7 343 051</b>	<b>7 311 828</b>	<b>8 122 529</b>	<b>8 818 468</b>	<b>9 525 633</b>

**GROUP CORPORATE AND SHARED SERVICES**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates			11 811					
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment	223	251	122					
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants								
Other revenue	10 784	7 253	10 011	20 688	27 688	15 554	16 425	17 328
Gains on disposal of PPE		3 825	96 540					
<b>Revenue</b>	<b>11 006</b>	<b>11 329</b>	<b>118 484</b>	<b>20 688</b>	<b>27 688</b>	<b>15 554</b>	<b>16 425</b>	<b>17 328</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )	17 308	18 867	70 163	117 953	88 989	137 691	157 608	166 276
Internal recoveries (Core)	280 855	287 925	197 233	63 313	52 138	67 327	72 012	75 973
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>	<b>298 163</b>	<b>306 792</b>	<b>267 396</b>	<b>181 266</b>	<b>141 127</b>	<b>205 018</b>	<b>229 620</b>	<b>242 249</b>
<b>Total Revenue</b>	<b>309 170</b>	<b>318 121</b>	<b>385 880</b>	<b>201 954</b>	<b>168 815</b>	<b>220 572</b>	<b>246 045</b>	<b>259 577</b>
<b>Expenditure By Type</b>								
Employee related costs	202 120	249 247	219 969	294 871	299 171	390 366	487 585	591 142
Remuneration of councillors								
Debt impairment			3 498					
Depreciation & asset impairment	32 307	110 153	45 785	74 708	74 708	19 757	20 864	22 011
Repairs and maintenance	12 041	7 167	3 809	2 147	3 044	2 660	3 291	3 472
Finance charges	1 164	69 127	98	11 400	11 400	2 000	13 200	14 586
Bulk purchases								
Contracted services	330 373	268 154	222 255	282 909	205 959	212 676	219 094	231 933
Grants and subsidies								
Other expenditure	152 479	169 560	125 720	106 804	189 881	186 997	202 961	213 335
Contributions to/(from) provisions	53 973	168 610	187 705					
Loss on disposal of PPE	50	4 761	169					
<b>Expenditure</b>	<b>784 507</b>	<b>1 046 779</b>	<b>809 007</b>	<b>772 839</b>	<b>784 163</b>	<b>814 456</b>	<b>946 995</b>	<b>1 076 479</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)	793	739	39 241	33 314	34 667	46 864	50 079	52 833
Internal charges (Core)	56 228	49 112	33 017	7 915	7 915	8 350	8 795	9 279
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>57 021</b>	<b>49 852</b>	<b>72 258</b>	<b>41 229</b>	<b>42 582</b>	<b>55 214</b>	<b>58 874</b>	<b>62 112</b>
<b>Total Expenditure</b>	<b>841 529</b>	<b>1 096 631</b>	<b>881 265</b>	<b>814 068</b>	<b>826 745</b>	<b>869 670</b>	<b>1 005 869</b>	<b>1 138 591</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(532 359)</b>	<b>(778 509)</b>	<b>(495 385)</b>	<b>(612 114)</b>	<b>(657 930)</b>	<b>(649 098)</b>	<b>(759 824)</b>	<b>(879 014)</b>
<b>Transfers recognised</b>								
Capital grants								
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(532 359)</b>	<b>(778 509)</b>	<b>(495 385)</b>	<b>(612 114)</b>	<b>(657 930)</b>	<b>(649 098)</b>	<b>(759 824)</b>	<b>(879 014)</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>(532 359)</b>	<b>(778 509)</b>	<b>(495 385)</b>	<b>(612 114)</b>	<b>(657 930)</b>	<b>(649 098)</b>	<b>(759 824)</b>	<b>(879 014)</b>

**HOUSING**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates	209	(41)	2					
Property rates - penalties & collection charges	5 041	12 520	15 911	9 826	9 826	15 396	10 999	11 637
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment	26 495	33 144	36 588	43 778	43 778	46 400	49 093	51 939
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants	53 056	112 539	137 590	129 132	410 132	459 573	499 573	543 573
Other revenue	46 116	4 067	8 306		79			
Gains on disposal of PPE		612						
<b>Revenue</b>	<b>130 917</b>	<b>162 841</b>	<b>198 397</b>	<b>182 736</b>	<b>463 815</b>	<b>521 369</b>	<b>559 665</b>	<b>607 149</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )	4 838	4 833	4 952	7 659	7 659	8 091	8 541	9 011
Internal recoveries (Core)	512	550	540	391	391	415	434	458
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>	<b>5 350</b>	<b>5 383</b>	<b>5 492</b>	<b>8 050</b>	<b>8 050</b>	<b>8 506</b>	<b>8 975</b>	<b>9 469</b>
<b>Total Revenue</b>	<b>136 267</b>	<b>168 224</b>	<b>203 889</b>	<b>190 786</b>	<b>471 865</b>	<b>529 875</b>	<b>568 640</b>	<b>616 618</b>
<b>Expenditure By Type</b>								
Employee related costs	139 253	144 638	150 243	161 220	161 220	166 057	171 039	176 170
Remuneration of councillors								
Debt impairment	34 147	30 944	42 963	35 871	35 871	40 196	37 989	40 192
Depreciation & asset impairment	55 536	66 448	107 367	127 385	127 385	191 977	247 729	338 487
Repairs and maintenance	7 404	13 980	10 194	37 825	37 825	39 833	41 822	44 122
Finance charges	454	334	260					
Bulk purchases								
Contracted services	6 495	8 455	9 436	11 930	10 530	12 593	13 298	12 200
Grants and subsidies	56 164	113 781	141 160	129 132	410 132	459 573	499 573	543 573
Other expenditure	73 352	96 700	137 497	130 752	132 152	135 796	143 401	153 117
Contributions to/(from) provisions	(310)	(901)	(1 732)					
Loss on disposal of PPE	4	1 795	991					
<b>Expenditure</b>	<b>372 499</b>	<b>476 174</b>	<b>598 379</b>	<b>634 115</b>	<b>915 115</b>	<b>1 046 025</b>	<b>1 154 851</b>	<b>1 307 861</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)	347	388	5 944	13 511	14 967	25 748	27 129	28 621
Internal charges (Core)	12 944	12 707	11 549	4 599	4 599	4 875	5 136	5 418
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>13 291</b>	<b>13 095</b>	<b>17 493</b>	<b>18 110</b>	<b>19 566</b>	<b>30 623</b>	<b>32 265</b>	<b>34 039</b>
<b>Total Expenditure</b>	<b>385 790</b>	<b>489 269</b>	<b>615 872</b>	<b>652 225</b>	<b>934 681</b>	<b>1 076 648</b>	<b>1 187 116</b>	<b>1 341 900</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(249 523)</b>	<b>(321 045)</b>	<b>(411 983)</b>	<b>(461 439)</b>	<b>(462 816)</b>	<b>(546 773)</b>	<b>(618 476)</b>	<b>(725 282)</b>
<b>Transfers recognised</b>								
Capital grants		361 298	519 803	454 858	564 859	792 862	826 872	834 066
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(249 523)</b>	<b>40 253</b>	<b>107 820</b>	<b>(6 581)</b>	<b>102 043</b>	<b>246 089</b>	<b>208 396</b>	<b>108 784</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>(249 523)</b>	<b>40 253</b>	<b>107 820</b>	<b>(6 581)</b>	<b>102 043</b>	<b>246 089</b>	<b>208 396</b>	<b>108 784</b>



**DEVELOPMENT PLANNING**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges	14							
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other	29 271	36 545	53 938	47 985	52 735	58 693	61 980	65 389
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines				2 000	1 000	1 200	1 267	1 337
Licences and permits								
Agency services								
Operating grants	958	5 781	9 890					
Other revenue	2 358	2 435	2 395	7 350	3 600	4 275	4 515	4 765
Gains on disposal of PPE		17						
<b>Revenue</b>	<b>32 601</b>	<b>44 778</b>	<b>66 223</b>	<b>57 335</b>	<b>57 335</b>	<b>64 168</b>	<b>67 762</b>	<b>71 491</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )	4 211	3 952	4 186	5 082	5 082	5 361	5 636	5 946
Internal recoveries (Core)	638	651	855	902	902	950	998	1 053
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>	<b>4 849</b>	<b>4 603</b>	<b>5 041</b>	<b>5 984</b>	<b>5 984</b>	<b>6 311</b>	<b>6 634</b>	<b>6 999</b>
<b>Total Revenue</b>	<b>37 450</b>	<b>49 381</b>	<b>71 264</b>	<b>63 319</b>	<b>63 319</b>	<b>70 479</b>	<b>74 396</b>	<b>78 490</b>
<b>Expenditure By Type</b>								
Employee related costs	291 659	156 930	157 501	175 184	176 878	182 184	187 650	193 280
Remuneration of councillors								
Debt impairment	(760)	857	1 310	3 250	3 250	2 250	1 500	1 000
Depreciation & asset impairment	88 354	14 707	24 335	28 078	28 078	33 914	42 216	96 747
Repairs and maintenance	1 480	1 030	6 060	1 388	1 808	1 720	2 131	2 248
Finance charges	380	254	305					
Bulk purchases								
Contracted services	28 493	9 277	8 238	8 466	8 466	8 482	8 956	9 447
Grants and subsidies		2		2	2	2	2	2
Other expenditure	39 568	30 533	25 989	41 420	44 209	46 300	48 894	51 584
Contributions to/(from) provisions	(287)	(661)	(264)					
Loss on disposal of PPE	127	54	3 619					
<b>Expenditure</b>	<b>449 014</b>	<b>212 983</b>	<b>227 093</b>	<b>257 788</b>	<b>262 691</b>	<b>274 852</b>	<b>291 349</b>	<b>354 308</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)			12 936	30 579	32 719	34 101	35 592	37 550
Internal charges (Core)	63 399	31 172	20 958	3 695	3 695	3 905	4 121	4 348
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>63 399</b>	<b>31 172</b>	<b>33 894</b>	<b>34 274</b>	<b>36 414</b>	<b>38 006</b>	<b>39 713</b>	<b>41 898</b>
<b>Total Expenditure</b>	<b>512 413</b>	<b>244 155</b>	<b>260 987</b>	<b>292 062</b>	<b>299 105</b>	<b>312 858</b>	<b>331 062</b>	<b>396 206</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(474 963)</b>	<b>(194 774)</b>	<b>(189 723)</b>	<b>(228 743)</b>	<b>(235 786)</b>	<b>(242 379)</b>	<b>(256 666)</b>	<b>(317 716)</b>
<b>Transfers recognised</b>								
Capital grants	74 934	90 298	48 134	80 930	65 398	98 958	60 554	63 662
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(400 029)</b>	<b>(104 476)</b>	<b>(141 589)</b>	<b>(147 813)</b>	<b>(170 388)</b>	<b>(143 421)</b>	<b>(196 112)</b>	<b>(254 054)</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>(400 029)</b>	<b>(104 476)</b>	<b>(141 589)</b>	<b>(147 813)</b>	<b>(170 388)</b>	<b>(143 421)</b>	<b>(196 112)</b>	<b>(254 054)</b>

**EMERGENCY MANAGEMENT SERVICES**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>R thousand</b>								
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges	7							
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other	10 159	12 776	13 748	21 321	21 321	21 321	21 321	21 321
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants	83 410	100 312	91 855	100 334	100 334	105 809	111 416	117 321
Other revenue	4 822	6 547	2 786	30 908	30 908	30 908	30 908	30 908
Gains on disposal of PPE		36						
<b>Revenue</b>	<b>98 398</b>	<b>119 671</b>	<b>108 389</b>	<b>152 563</b>	<b>152 563</b>	<b>158 038</b>	<b>163 645</b>	<b>169 550</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>								
<b>Total Revenue</b>	<b>98 398</b>	<b>119 671</b>	<b>108 389</b>	<b>152 563</b>	<b>152 563</b>	<b>158 038</b>	<b>163 645</b>	<b>169 550</b>
<b>Expenditure By Type</b>								
Employee related costs	410 855	471 555	476 232	505 370	505 370	520 531	536 147	552 231
Remuneration of councillors								
Debt impairment	5 016	4 488	(5 440)	9 599	9 599	10 174	10 785	15 653
Depreciation & asset impairment	9 416	7 561	8 570	6 967	6 967	8 712	11 116	11 541
Repairs and maintenance	11 893	4 803	3 191	12 954	18 815	16 063	19 918	21 013
Finance charges	346	188	(234)					
Bulk purchases								
Contracted services	94 110	111 401	113 765	120 329	114 468	119 047	125 714	132 628
Grants and subsidies								
Other expenditure	29 861	39 112	34 534	42 978	42 853	44 567	47 063	49 651
Contributions to/(from) provisions	(148)	(821)	(907)					
Loss on disposal of PPE	60	65	20					
<b>Expenditure</b>	<b>561 409</b>	<b>638 352</b>	<b>629 731</b>	<b>698 197</b>	<b>698 072</b>	<b>719 094</b>	<b>750 743</b>	<b>782 717</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)			813	2 396	2 396	5 530	5 757	6 074
Internal charges (Core)	12 218	13 890	17 073	30 430	19 769	33 182	35 944	37 921
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>12 218</b>	<b>13 890</b>	<b>17 886</b>	<b>32 826</b>	<b>22 165</b>	<b>38 712</b>	<b>41 701</b>	<b>43 995</b>
<b>Total Expenditure</b>	<b>573 627</b>	<b>652 242</b>	<b>647 617</b>	<b>731 023</b>	<b>720 237</b>	<b>757 806</b>	<b>792 444</b>	<b>826 712</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(475 229)</b>	<b>(532 571)</b>	<b>(539 228)</b>	<b>(578 460)</b>	<b>(567 674)</b>	<b>(599 768)</b>	<b>(628 799)</b>	<b>(657 162)</b>
<b>Transfers recognised</b>								
Capital grants				3 792	3 792			
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(475 229)</b>	<b>(532 571)</b>	<b>(539 228)</b>	<b>(574 668)</b>	<b>(563 882)</b>	<b>(599 768)</b>	<b>(628 799)</b>	<b>(657 162)</b>
Tax ation								
<b>Surplus/(Deficit) for the year</b>	<b>(475 229)</b>	<b>(532 571)</b>	<b>(539 228)</b>	<b>(574 668)</b>	<b>(563 882)</b>	<b>(599 768)</b>	<b>(628 799)</b>	<b>(657 162)</b>

**JOHANNESBURG METROPOLITAN POLICE AND ENFORCEMENT DEPARTMENT  
DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17  
Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges	1							
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other	2 363	5 517	8 386	7 850	7 850	8 400	8 988	9 620
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines	314 968	434 763	319 894	571 788	321 788	464 315	489 852	514 345
Licences and permits								
Agency services	168 166	194 642	199 813	221 818	221 818	237 345	253 960	260 290
Operating grants		1 743	7 477	5 000	5 000			
Other revenue	3 438	119 970	19 143	35 683	9 536	9 410	10 070	10 775
Gains on disposal of PPE		3 442						
<b>Revenue</b>	<b>488 936</b>	<b>760 077</b>	<b>554 713</b>	<b>842 139</b>	<b>565 992</b>	<b>719 470</b>	<b>762 870</b>	<b>795 030</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>								
<b>Total Revenue</b>	<b>488 936</b>	<b>760 077</b>	<b>554 713</b>	<b>842 139</b>	<b>565 992</b>	<b>719 470</b>	<b>762 870</b>	<b>795 030</b>
<b>Expenditure By Type</b>								
Employee related costs	1 035 816	1 081 530	1 129 625	1 162 114	1 162 114	1 316 977	1 356 486	1 397 181
Remuneration of councillors								
Debt impairment	6 727	(8 020)	284 305	1 281	1 281	1 355	1 422	1 500
Depreciation & asset impairment	17 579	12 599	13 960	10 505	10 505	13 505	16 262	17 857
Repairs and maintenance	11 041	6 946	8 406	16 088	16 088	19 949	24 737	26 098
Finance charges	29 442	406	177					
Bulk purchases								
Contracted services	319 291	291 343	232 842	313 438	298 325	340 296	359 352	378 958
Grants and subsidies								
Other expenditure	219 412	224 099	158 153	171 251	186 489	163 911	173 090	182 769
Contributions to/(from) provisions	(10 052)	(11 784)	(12 934)	(17 795)	(17 795)	(7 070)	(7 542)	(8 040)
Loss on disposal of PPE	154	3 504	988					
<b>Expenditure</b>	<b>1 629 410</b>	<b>1 600 623</b>	<b>1 815 522</b>	<b>1 656 882</b>	<b>1 657 007</b>	<b>1 848 923</b>	<b>1 923 807</b>	<b>1 996 323</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)	1 786	2 190	5 480	13 022	13 022	23 098	23 924	25 240
Internal charges (Core)	31 513	31 449	35 729	28 958	28 499	29 891	31 332	33 055
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>33 299</b>	<b>33 639</b>	<b>41 209</b>	<b>41 980</b>	<b>41 521</b>	<b>52 989</b>	<b>55 256</b>	<b>58 295</b>
<b>Total Expenditure</b>	<b>1 662 709</b>	<b>1 634 262</b>	<b>1 856 731</b>	<b>1 698 862</b>	<b>1 698 528</b>	<b>1 901 912</b>	<b>1 979 063</b>	<b>2 054 618</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(1 173 773)</b>	<b>(874 185)</b>	<b>(1 302 018)</b>	<b>(856 723)</b>	<b>(1 132 536)</b>	<b>(1 182 442)</b>	<b>(1 216 193)</b>	<b>(1 259 588)</b>
<b>Transfers recognised</b>								
Capital grants	413	48						
Capital contributions			40					
<b>Surplus/(Deficit)</b>	<b>(1 173 360)</b>	<b>(874 137)</b>	<b>(1 301 978)</b>	<b>(856 723)</b>	<b>(1 132 536)</b>	<b>(1 182 442)</b>	<b>(1 216 193)</b>	<b>(1 259 588)</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>(1 173 360)</b>	<b>(874 137)</b>	<b>(1 301 978)</b>	<b>(856 723)</b>	<b>(1 132 536)</b>	<b>(1 182 442)</b>	<b>(1 216 193)</b>	<b>(1 259 588)</b>

**MUNICIPAL ENTITIES ACCOUNTS**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment				85 670	85 670	80 603	86 363	91 362
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants								
Other revenue				12 111	12 111	57 513	57 204	59 707
Gains on disposal of PPE						20 000	40 000	40 000
<b>Revenue</b>				<b>97 781</b>	<b>97 781</b>	<b>158 116</b>	<b>183 567</b>	<b>191 069</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>								
<b>Total Revenue</b>				<b>97 781</b>	<b>97 781</b>	<b>158 116</b>	<b>183 567</b>	<b>191 069</b>
<b>Expenditure By Type</b>								
Employee related costs					21 769			
Remuneration of councillors								
Debt impairment				1 603	1 603	1 603	1 688	1 773
Depreciation & asset impairment				886 058	857 959	1 083 890	1 333 538	1 523 951
Repairs and maintenance				19 093	19 093	20 105	72 515	73 805
Finance charges								
Bulk purchases								
Contracted services				10 965	10 965	11 404	12 043	12 705
Grants and subsidies								
Other expenditure				407 516	371 154	362 428	477 468	507 129
Contributions to/(from) provisions				52 320	52 320	47 486	66 607	70 778
Loss on disposal of PPE								
<b>Expenditure</b>				<b>1 377 555</b>	<b>1 334 863</b>	<b>1 526 916</b>	<b>1 963 859</b>	<b>2 190 141</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)								
Internal charges (Core)				18 900	18 900	20 034	21 036	22 193
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>				<b>18 900</b>	<b>18 900</b>	<b>20 034</b>	<b>21 036</b>	<b>22 193</b>
<b>Total Expenditure</b>				<b>1 396 455</b>	<b>1 353 763</b>	<b>1 546 950</b>	<b>1 984 895</b>	<b>2 212 334</b>
<b>Surplus/(Deficit) before capital grants</b>				<b>(1 298 674)</b>	<b>(1 255 982)</b>	<b>(1 388 834)</b>	<b>(1 801 328)</b>	<b>(2 021 265)</b>
<b>Transfers recognised</b>								
Capital grants				464 993	482 485	492 616	542 752	571 289
Capital contributions				36 600	36 600			
<b>Surplus/(Deficit)</b>				<b>(797 081)</b>	<b>(736 897)</b>	<b>(896 218)</b>	<b>(1 258 576)</b>	<b>(1 449 976)</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>				<b>(797 081)</b>	<b>(736 897)</b>	<b>(896 218)</b>	<b>(1 258 576)</b>	<b>(1 449 976)</b>

# **Operating Municipal Entity**

**MUNICIPAL ENTITIES**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>R thousand</b>								
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue	9 144 630	10 908 871	11 555 483	13 276 206	12 396 000	13 573 620	14 795 246	15 830 913
Service charges - water revenue	2 750 818	3 103 446	3 885 791	4 241 132	4 241 816	4 618 593	5 034 266	5 386 665
Service charges - sanitation revenue	1 887 598	2 009 276	1 986 593	2 490 824	2 490 824	2 712 507	2 956 633	3 163 597
Service charges - refuse	159 352	145 560	165 698	986 904	986 904	1 060 922	1 156 405	1 237 353
Service charges - other	178 435	144 118	128 985	163 859	158 613	166 183	175 495	185 148
Rental of facilities and equipment	98 818	112 248	124 181	155 822	131 669	163 785	174 346	186 955
Interest earned - external investments	7 269	6 383	7 160	4 802	4 100	3 800	5 194	5 380
Interest earned - outstanding debtors	63 291	56 041	146 215	42 878	112 838	107 685	111 983	114 747
Fines								
Licences and permits								
Agency services	246 991	268 756	264 885	280 161	310 437	332 332	358 609	387 217
Operating grants	607	11 986	5 856	12 913	23 059			
Other revenue	972 872	1 778 578	1 806 598	1 085 934	1 320 528	698 197	747 119	793 329
Gains on disposal of PPE	145							
<b>Revenue</b>	<b>15 510 826</b>	<b>18 545 263</b>	<b>20 077 445</b>	<b>22 741 435</b>	<b>22 176 788</b>	<b>23 437 624</b>	<b>25 515 296</b>	<b>27 291 304</b>
Interest income (Sweeping Account)	59 631	108 810	104 458	66 097	74 990	146 015	218 901	280 119
Interest on loans (Core)								
Internal recoveries (ME's )	4 171	689		259 685	277 251	386 699	408 775	431 767
Internal recoveries (Core)								
Internal capital grants (Mig)	25 438	33 577	18 656					
Operating grants & Subsidies from (COJ)	2 234 740	2 389 508	2 541 991	2 153 610	2 238 610	2 343 199	2 394 852	2 445 993
<b>Total Internal Transfers</b>	<b>2 323 980</b>	<b>2 532 584</b>	<b>2 665 105</b>	<b>2 479 392</b>	<b>2 590 851</b>	<b>2 875 913</b>	<b>3 022 528</b>	<b>3 157 879</b>
<b>Total Revenue</b>	<b>17 834 806</b>	<b>21 077 847</b>	<b>22 742 550</b>	<b>25 220 827</b>	<b>24 767 639</b>	<b>26 313 537</b>	<b>28 537 824</b>	<b>30 449 183</b>
<b>Expenditure By Type</b>								
Employee related costs	2 656 111	2 955 919	3 330 014	3 633 869	3 663 229	3 783 126	3 896 618	4 013 518
Remuneration of councillors								
Debt impairment	1 500 415	1 634 584	1 649 001	1 073 554	1 299 367	1 104 922	1 097 541	1 126 204
Depreciation & asset impairment	504 207	504 134	640 783	642 556	670 655	737 554	837 378	968 482
Repairs and maintenance	430 831	373 150	557 968	729 402	724 882	806 305	847 220	887 577
Finance charges	42 461	53 764	51 902	48 418	47 620	81 816	74 543	66 296
Bulk purchases	8 176 936	10 142 866	11 034 269	12 315 394	11 635 213	12 477 870	13 350 164	14 324 943
Contracted services	1 623 887	1 531 013	1 464 785	1 654 423	1 616 115	1 779 052	1 911 114	1 988 379
Grants and subsidies		6 261	8 695	8 000	18 146	8 000	8 000	
Other expenditure	1 046 341	1 233 071	1 443 815	1 611 247	1 668 606	1 777 394	1 699 681	1 793 241
Contributions to/(from) provisions	9 343	14 917	17 476	116 704	116 704	122 967	132 266	139 946
Loss on disposal of PPE	2 474	68	67	50	20		50	50
<b>Expenditure</b>	<b>15 993 006</b>	<b>18 449 747</b>	<b>20 198 775</b>	<b>21 833 617</b>	<b>21 460 557</b>	<b>22 679 006</b>	<b>23 854 575</b>	<b>25 308 635</b>
Interest (Sweeping Account)	2 285	3 544	683	6 749	6 749	21 277	22 491	23 761
Interest on shareholders loans	184 731	175 077	165 033	155 172	155 172	145 323	135 542	125 625
Interest on mirror conduit loans	484 579	487 112	473 473	540 231	519 798	655 277	748 542	729 467
Internal charges (ME's)	301 571	549 321	369 059	482 642	453 678	530 684	579 960	611 858
Internal charges (Core)								
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>973 166</b>	<b>1 215 054</b>	<b>1 008 248</b>	<b>1 184 794</b>	<b>1 135 397</b>	<b>1 352 561</b>	<b>1 486 535</b>	<b>1 490 711</b>
<b>Total Expenditure</b>	<b>16 966 172</b>	<b>19 664 801</b>	<b>21 207 023</b>	<b>23 018 411</b>	<b>22 595 954</b>	<b>24 031 567</b>	<b>25 341 110</b>	<b>26 799 346</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>868 634</b>	<b>1 413 046</b>	<b>1 535 527</b>	<b>2 202 416</b>	<b>2 171 685</b>	<b>2 281 970</b>	<b>3 196 714</b>	<b>3 649 837</b>
<b>Transfers recognised</b>								
Capital grants	470 629	402 442	512 565	528 550	523 550	357 411	411 500	446 900
Capital contributions	191 538	226 862	261 625	405 895	405 895	463 065	465 565	348 415
<b>Surplus/(Deficit)</b>	<b>1 530 801</b>	<b>2 042 350</b>	<b>2 309 717</b>	<b>3 136 861</b>	<b>3 101 130</b>	<b>3 102 446</b>	<b>4 073 779</b>	<b>4 445 152</b>
Tax ation	273 108	439 986	75 744	550 871	499 499	528 805	648 787	729 052
<b>Surplus/(Deficit) for the year</b>	<b>1 257 693</b>	<b>1 602 364</b>	<b>2 233 973</b>	<b>2 585 990</b>	<b>2 601 631</b>	<b>2 573 641</b>	<b>3 424 992</b>	<b>3 716 100</b>

**CITY POWER**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue	9 144 630	10 908 871	11 555 483	13 276 206	12 396 000	13 573 620	14 795 246	15 830 913
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment	1 655	1 602	1 705	1 705	1 705	1 800	1 905	1 905
Interest earned - external investments								
Interest earned - outstanding debtors	54 294	49 681	71 919	40 077	40 037	24 915	23 033	19 253
Fines								
Licences and permits								
Agency services								
Operating grants								
Other revenue	722 012	1 257 884	961 468	664 585	853 423	160 590	175 008	187 638
Gains on disposal of PPE								
<b>Revenue</b>	<b>9 922 591</b>	<b>12 218 038</b>	<b>12 590 575</b>	<b>13 982 573</b>	<b>13 291 165</b>	<b>13 760 925</b>	<b>14 995 192</b>	<b>16 039 709</b>
Interest income (Sweeping Account)	38 981	89 924	78 294	47 297	47 297	118 493	190 580	250 276
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>	<b>38 981</b>	<b>89 924</b>	<b>78 294</b>	<b>47 297</b>	<b>47 297</b>	<b>118 493</b>	<b>190 580</b>	<b>250 276</b>
<b>Total Revenue</b>	<b>9 961 572</b>	<b>12 307 962</b>	<b>12 668 869</b>	<b>14 029 870</b>	<b>13 338 462</b>	<b>13 879 418</b>	<b>15 185 772</b>	<b>16 289 985</b>
<b>Expenditure By Type</b>								
Employee related costs	649 538	696 754	689 374	793 439	793 439	817 242	841 759	867 012
Remuneration of councillors								
Debt impairment	851 248	705 499	689 011	433 782	509 480	452 542	488 280	475 433
Depreciation & asset impairment	206 485	222 587	332 488	258 473	258 473	277 857	306 590	334 181
Repairs and maintenance	312 362	261 922	434 445	472 647	472 647	511 877	540 542	570 272
Finance charges								
Bulk purchases	5 984 046	7 638 806	8 194 936	9 248 990	8 611 290	9 124 840	9 782 741	10 506 664
Contracted services	554 308	500 877	497 114	629 889	554 889	568 204	644 484	664 559
Grants and subsidies								
Other expenditure	164 494	99 022	310 424	233 503	233 503	362 071	205 800	219 897
Contributions to/(from) provisions				69 913	69 913	68 805	74 976	80 199
Loss on disposal of PPE								
<b>Expenditure</b>	<b>8 722 481</b>	<b>10 125 467</b>	<b>11 147 792</b>	<b>12 140 636</b>	<b>11 503 634</b>	<b>12 183 438</b>	<b>12 885 172</b>	<b>13 718 217</b>
Interest (Sweeping Account)								
Interest on shareholders loans	109 617	109 634	109 617	109 617	109 617	109 617	109 617	109 617
Interest on mirror conduit loans	270 914	256 590	247 262	278 388	278 388	353 898	366 285	242 248
Internal charges (ME's)	131 889	356 020	155 693	152 193	149 397	169 076	186 971	197 254
Internal charges (Core)								
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>512 420</b>	<b>722 244</b>	<b>512 572</b>	<b>540 198</b>	<b>537 402</b>	<b>632 591</b>	<b>662 873</b>	<b>549 119</b>
<b>Total Expenditure</b>	<b>9 234 901</b>	<b>10 847 711</b>	<b>11 660 364</b>	<b>12 680 834</b>	<b>12 041 036</b>	<b>12 816 029</b>	<b>13 548 045</b>	<b>14 267 336</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>726 671</b>	<b>1 460 251</b>	<b>1 008 505</b>	<b>1 349 036</b>	<b>1 297 426</b>	<b>1 063 389</b>	<b>1 637 727</b>	<b>2 022 649</b>
<b>Transfers recognised</b>								
Capital grants	201 699	182 879	133 000	163 715	163 715	121 000	143 000	137 500
Capital contributions	191 538	192 397	220 176	385 395	385 395	449 065	409 065	284 815
<b>Surplus/(Deficit)</b>	<b>1 119 908</b>	<b>1 835 527</b>	<b>1 361 681</b>	<b>1 898 146</b>	<b>1 846 536</b>	<b>1 633 454</b>	<b>2 189 792</b>	<b>2 444 964</b>
Taxation	260 832	424 571	44 396	530 641	479 031	499 818	620 142	727 920
<b>Surplus/(Deficit) for the year</b>	<b>859 076</b>	<b>1 410 956</b>	<b>1 317 285</b>	<b>1 367 505</b>	<b>1 367 505</b>	<b>1 133 636</b>	<b>1 569 650</b>	<b>1 717 044</b>

**JOHANNESBURG WATER**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue	2 750 626	3 103 237	3 885 375	4 241 132	4 241 132	4 618 593	5 034 266	5 386 665
Service charges - sanitation revenue	1 887 598	2 009 276	1 986 593	2 490 824	2 490 824	2 712 507	2 956 633	3 163 597
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors			66 275		70 000	77 280	83 161	89 395
Fines								
Licences and permits								
Agency services								
Operating grants								
Other revenue		227 730	283 743					
Gains on disposal of PPE								
<b>Revenue</b>	<b>4 638 224</b>	<b>5 340 243</b>	<b>6 221 986</b>	<b>6 731 956</b>	<b>6 801 956</b>	<b>7 408 380</b>	<b>8 074 060</b>	<b>8 639 657</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>								
<b>Total Revenue</b>	<b>4 638 224</b>	<b>5 340 243</b>	<b>6 221 986</b>	<b>6 731 956</b>	<b>6 801 956</b>	<b>7 408 380</b>	<b>8 074 060</b>	<b>8 639 657</b>
<b>Expenditure By Type</b>								
Employee related costs	569 491	628 060	693 738	706 736	706 736	747 938	770 376	793 487
Remuneration of councillors								
Debt impairment	591 492	855 367	909 879	504 874	629 559	518 476	484 450	518 384
Depreciation & asset impairment	160 876	156 373	166 413	224 643	224 643	226 306	264 990	313 965
Repairs and maintenance	8 123	7 966	8 246	19 269	19 269	14 624	15 735	16 915
Finance charges	19 738	49 047	47 412	46 146	45 348	79 397	71 845	63 615
Bulk purchases	2 125 270	2 465 733	2 839 333	3 023 923	3 023 923	3 353 030	3 567 423	3 818 279
Contracted services	292 080	315 737	320 733	399 746	389 746	436 773	454 308	472 933
Grants and subsidies								
Other expenditure	353 615	358 431	417 353	513 247	493 247	490 287	510 973	531 924
Contributions to/(from) provisions				33 660	33 660	35 721	38 296	40 184
Loss on disposal of PPE								
<b>Expenditure</b>	<b>4 120 685</b>	<b>4 836 714</b>	<b>5 403 107</b>	<b>5 472 244</b>	<b>5 566 131</b>	<b>5 902 552</b>	<b>6 178 396</b>	<b>6 569 686</b>
Interest (Sweeping Account)	2 262	3 465	683					
Interest on shareholders loans	75 114	65 443	55 416	45 555	45 555	35 706	25 925	16 008
Interest on mirror conduit loans	168 606	186 758	188 677	214 135	196 215	240 494	286 890	362 871
Internal charges (ME's)	155 467	168 380	183 106	199 826	193 859	214 650	229 555	242 181
Internal charges (Core)								
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>401 449</b>	<b>424 046</b>	<b>427 882</b>	<b>459 516</b>	<b>435 629</b>	<b>490 850</b>	<b>542 370</b>	<b>621 060</b>
<b>Total Expenditure</b>	<b>4 522 134</b>	<b>5 260 760</b>	<b>5 830 989</b>	<b>5 931 760</b>	<b>6 001 760</b>	<b>6 393 402</b>	<b>6 720 766</b>	<b>7 190 746</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>116 090</b>	<b>79 483</b>	<b>390 997</b>	<b>800 196</b>	<b>800 196</b>	<b>1 014 978</b>	<b>1 353 294</b>	<b>1 448 911</b>
<b>Transfers recognised</b>								
Capital grants	268 930	219 563	379 565	307 970	307 970	222 411	255 000	297 000
Capital contributions		34 465	41 449	20 500	20 500	14 000	56 500	63 600
<b>Surplus/(Deficit)</b>	<b>385 020</b>	<b>333 511</b>	<b>812 011</b>	<b>1 128 666</b>	<b>1 128 666</b>	<b>1 251 389</b>	<b>1 664 794</b>	<b>1 809 511</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>385 020</b>	<b>333 511</b>	<b>812 011</b>	<b>1 128 666</b>	<b>1 128 666</b>	<b>1 251 389</b>	<b>1 664 794</b>	<b>1 809 511</b>



**PIKITUP**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse	159 352	145 560	165 698	986 904	986 904	1 060 922	1 156 405	1 237 353
Service charges - other	54 281	68 454	71 870	80 796	80 796	83 798	88 490	93 357
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors	2 483	1 881	3 714	2 651	2 651	2 805	2 962	3 125
Fines								
Licences and permits								
Agency services								
Operating grants	607		3 088					
Other revenue	7 092	4 962	2 093	5 032	5 032	6 672	7 243	7 647
Gains on disposal of PPE	145							
<b>Revenue</b>	<b>223 960</b>	<b>220 857</b>	<b>246 463</b>	<b>1 075 383</b>	<b>1 075 383</b>	<b>1 154 197</b>	<b>1 255 100</b>	<b>1 341 482</b>
Interest income (Sweeping Account)	1 678	2 753	6 084	2 211	3 346	3 540	3 738	3 944
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)	25 438	33 577	18 656					
Operating grants & Subsidies from (COJ)	920 055	1 071 629	1 143 979	479 569	564 569	592 918	596 671	594 545
<b>Total Internal Transfers</b>	<b>947 171</b>	<b>1 107 959</b>	<b>1 168 719</b>	<b>481 780</b>	<b>567 915</b>	<b>596 458</b>	<b>600 409</b>	<b>598 489</b>
<b>Total Revenue</b>	<b>1 171 131</b>	<b>1 328 816</b>	<b>1 415 182</b>	<b>1 557 163</b>	<b>1 643 298</b>	<b>1 750 655</b>	<b>1 855 509</b>	<b>1 939 971</b>
<b>Expenditure By Type</b>								
Employee related costs	418 376	525 705	709 113	738 566	738 566	760 723	783 545	807 051
Remuneration of councillors								
Debt impairment	40 177	41 647	38 366	107 035	140 035	103 531	100 070	106 707
Depreciation & asset impairment	44 148	37 378	54 921	75 889	90 889	128 976	153 036	161 453
Repairs and maintenance	6 250	1 938	3 858	6 014	6 014	6 255	9 820	10 360
Finance charges								
Bulk purchases								
Contracted services	566 618	502 833	460 514	340 750	386 269	445 647	464 876	491 307
Grants and subsidies								
Other expenditure	58 083	154 393	124 112	190 200	194 200	158 991	174 315	184 380
Contributions to/(from) provisions	9 343	14 917	17 476	13 131	13 131	18 441	18 994	19 563
Loss on disposal of PPE								
<b>Expenditure</b>	<b>1 142 995</b>	<b>1 278 811</b>	<b>1 408 360</b>	<b>1 471 585</b>	<b>1 569 104</b>	<b>1 622 564</b>	<b>1 704 656</b>	<b>1 780 821</b>
Interest (Sweeping Account)						14 080	14 868	15 686
Interest on shareholders loans								
Interest on mirror conduit loans	15 159	12 835	13 998	12 690	16 677	29 287	39 346	41 510
Internal charges (ME's)	9 179	20 014	11 244	72 888	57 517	84 724	96 639	101 954
Internal charges (Core)								
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>24 338</b>	<b>32 849</b>	<b>25 242</b>	<b>85 578</b>	<b>74 194</b>	<b>128 091</b>	<b>150 853</b>	<b>159 150</b>
<b>Total Expenditure</b>	<b>1 167 333</b>	<b>1 311 660</b>	<b>1 433 602</b>	<b>1 557 163</b>	<b>1 643 298</b>	<b>1 750 655</b>	<b>1 855 509</b>	<b>1 939 971</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>3 798</b>	<b>17 156</b>	<b>(18 420)</b>					
<b>Transfers recognised</b>								
Capital grants				46 865	46 865	14 000	13 500	12 400
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>3 798</b>	<b>17 156</b>	<b>(18 420)</b>	<b>46 865</b>	<b>46 865</b>	<b>14 000</b>	<b>13 500</b>	<b>12 400</b>
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>3 798</b>	<b>17 156</b>	<b>(18 420)</b>	<b>46 865</b>	<b>46 865</b>	<b>14 000</b>	<b>13 500</b>	<b>12 400</b>

**JOHANNESBURG ROADS AGENCY**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>R thousand</b>								
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants		3 158						
Other revenue	76 786	97 970	157 661	84 941	129 941	142 259	148 514	156 682
Gains on disposal of PPE								
<b>Revenue</b>	76 786	101 128	157 661	84 941	129 941	142 259	148 514	156 682
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)	439 693	445 300	495 047	651 103	651 103	684 323	704 778	728 802
<b>Total Internal Transfers</b>	439 693	445 300	495 047	651 103	651 103	684 323	704 778	728 802
<b>Total Revenue</b>	<b>516 479</b>	<b>546 428</b>	<b>652 708</b>	<b>736 044</b>	<b>781 044</b>	<b>826 582</b>	<b>853 292</b>	<b>885 484</b>
<b>Expenditure By Type</b>								
Employee related costs	277 378	329 604	330 398	349 900	366 900	377 907	389 244	400 921
Remuneration of councillors								
Debt impairment								
Depreciation & asset impairment	12 495	12 783	14 522	12 000	24 000	25 806	26 000	27 430
Repairs and maintenance	4 363	3 006	7 516	64 551	64 551	79 043	79 000	83 345
Finance charges								
Bulk purchases								
Contracted services	122 898	111 284	96 743	170 041	174 041	189 463	207 873	219 306
Grants and subsidies								
Other expenditure	126 711	238 007	131 283	114 640	129 640	131 566	130 466	132 634
Contributions to/(from) provisions								
Loss on disposal of PPE								
<b>Expenditure</b>	543 845	694 684	580 462	711 132	759 132	803 786	832 583	863 636
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans	8 865	12 315	6 438	6 000	3 000	3 000		
Internal charges (ME's)			6 047	18 912	18 912	19 796	20 709	21 848
Internal charges (Core)								
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	8 865	12 315	12 485	24 912	21 912	22 796	20 709	21 848
<b>Total Expenditure</b>	<b>552 710</b>	<b>706 999</b>	<b>592 947</b>	<b>736 044</b>	<b>781 044</b>	<b>826 582</b>	<b>853 292</b>	<b>885 484</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(36 231)</b>	<b>(160 571)</b>	<b>59 761</b>					
<b>Transfers recognised</b>								
Capital grants								
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(36 231)</b>	<b>(160 571)</b>	<b>59 761</b>					
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>(36 231)</b>	<b>(160 571)</b>	<b>59 761</b>					

**METROBUS**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants								
Other revenue	104 255	111 701	111 544	153 456	153 456	162 635	172 621	188 213
Gains on disposal of PPE								
<b>Revenue</b>	<b>104 255</b>	<b>111 701</b>	<b>111 544</b>	<b>153 456</b>	<b>153 456</b>	<b>162 635</b>	<b>172 621</b>	<b>188 213</b>
Interest income (Sweeping Account)	272	183	1 655					
Interest on loans (Core)								
Internal recoveries (ME's )	298							
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)	291 841	293 919	319 450	329 703	329 703	350 637	357 226	363 158
<b>Total Internal Transfers</b>	<b>292 411</b>	<b>294 102</b>	<b>321 105</b>	<b>329 703</b>	<b>329 703</b>	<b>350 637</b>	<b>357 226</b>	<b>363 158</b>
<b>Total Revenue</b>	<b>396 666</b>	<b>405 803</b>	<b>432 649</b>	<b>483 159</b>	<b>483 159</b>	<b>513 272</b>	<b>529 847</b>	<b>551 371</b>
<b>Expenditure By Type</b>								
Employee related costs	186 914	195 709	212 314	223 838	228 031	234 872	241 918	249 176
Remuneration of councillors								
Debt impairment	454			400	400	400	400	
Depreciation & asset impairment	49 461	35 029	32 276	31 168	31 168	31 792	32 427	34 372
Repairs and maintenance	59 390	53 714	56 314	65 196	65 196	77 324	74 439	75 593
Finance charges	20 439	2 116						
Bulk purchases								
Contracted services	11 361	16 531	14 692	24 041	23 687	24 634	25 196	27 984
Grants and subsidies								
Other expenditure	79 968	134 512	145 794	119 068	115 229	122 936	133 689	141 204
Contributions to/(from) provisions								
Loss on disposal of PPE	1 309							
<b>Expenditure</b>	<b>409 296</b>	<b>437 611</b>	<b>461 390</b>	<b>463 711</b>	<b>463 711</b>	<b>491 958</b>	<b>508 069</b>	<b>528 329</b>
Interest (Sweeping Account)				6 699	6 699	7 100	7 526	7 978
Interest on shareholders loans								
Interest on mirror conduit loans				5 123	5 123	6 163	5 757	6 102
Internal charges (ME's)				7 626	7 626	8 051	8 495	8 962
Internal charges (Core)								
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>				<b>19 448</b>	<b>19 448</b>	<b>21 314</b>	<b>21 778</b>	<b>23 042</b>
<b>Total Expenditure</b>	<b>409 296</b>	<b>437 611</b>	<b>461 390</b>	<b>483 159</b>	<b>483 159</b>	<b>513 272</b>	<b>529 847</b>	<b>551 371</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(12 630)</b>	<b>(31 808)</b>	<b>(28 741)</b>					
<b>Transfers recognised</b>								
Capital grants								
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(12 630)</b>	<b>(31 808)</b>	<b>(28 741)</b>					
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>(12 630)</b>	<b>(31 808)</b>	<b>(28 741)</b>					

**JOHANNESBURG CITY PARKS AND ZOO**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other	124 154	75 664	57 115	83 063	77 817	82 385	87 005	91 791
Rental of facilities and equipment	3 303	3 294	2 388	3 050	3 629	3 848	4 052	4 305
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants		3 328	168	12 913	12 913			
Other revenue	17 205	15 914	9 106	13 309	11 934	12 647	13 394	14 127
Gains on disposal of PPE								
<b>Revenue</b>	<b>144 662</b>	<b>98 200</b>	<b>68 777</b>	<b>112 335</b>	<b>106 293</b>	<b>98 880</b>	<b>104 451</b>	<b>110 223</b>
Interest income (Sweeping Account)	11 964	12 058	12 743	12 185	17 657	18 681	19 727	20 812
Interest on loans (Core)								
Internal recoveries (ME's )	3 873	689		800	850	846	888	937
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)	509 966	500 115	505 516	568 075	568 075	609 389	625 836	645 676
<b>Total Internal Transfers</b>	<b>525 803</b>	<b>512 862</b>	<b>518 259</b>	<b>581 060</b>	<b>586 582</b>	<b>628 916</b>	<b>646 451</b>	<b>667 425</b>
<b>Total Revenue</b>	<b>670 465</b>	<b>611 062</b>	<b>587 036</b>	<b>693 395</b>	<b>692 875</b>	<b>727 796</b>	<b>750 902</b>	<b>777 648</b>
<b>Expenditure By Type</b>								
Employee related costs	364 453	374 657	394 974	417 032	419 032	431 603	444 551	457 888
Remuneration of councillors								
Debt impairment	8 168	24 050	52	11 017	8 017	12 649	8 866	9 354
Depreciation & asset impairment	13 145	13 763	15 358	14 548	18 117	19 167	20 241	21 354
Repairs and maintenance	21 454	19 006	11 853	26 052	26 052	24 546	25 921	27 347
Finance charges	91	131	1 732	135	135		149	
Bulk purchases	67 620	38 327		42 481				
Contracted services	53 600	52 921	32 443	45 341	40 777	46 454	48 669	50 951
Grants and subsidies								
Other expenditure	116 247	105 599	116 178	110 395	159 181	164 050	170 255	176 730
Contributions to/(from) provisions								
Loss on disposal of PPE	436							
<b>Expenditure</b>	<b>645 214</b>	<b>628 454</b>	<b>572 590</b>	<b>667 001</b>	<b>671 311</b>	<b>698 469</b>	<b>718 652</b>	<b>743 624</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)	4 006	4 105	13 899	26 394	21 564	29 327	32 250	34 024
Internal charges (Core)								
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>4 006</b>	<b>4 105</b>	<b>13 899</b>	<b>26 394</b>	<b>21 564</b>	<b>29 327</b>	<b>32 250</b>	<b>34 024</b>
<b>Total Expenditure</b>	<b>649 220</b>	<b>632 559</b>	<b>586 489</b>	<b>693 395</b>	<b>692 875</b>	<b>727 796</b>	<b>750 902</b>	<b>777 648</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>21 245</b>	<b>(21 497)</b>	<b>547</b>					
<b>Transfers recognised</b>								
Capital grants								
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>21 245</b>	<b>(21 497)</b>	<b>547</b>					
Taxation								
<b>Surplus/(Deficit) for the year</b>	<b>21 245</b>	<b>(21 497)</b>	<b>547</b>					

**JOHANNESBURG DEVELOPMENT AGENCY**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments								
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services	27 189	18 800	15 298	30 516	31 012	33 127	35 038	37 021
Operating grants								
Other revenue	722	1 083	1 466	850	1 253	1 010	1 010	1 010
Gains on disposal of PPE								
<b>Revenue</b>	<b>27 911</b>	<b>19 883</b>	<b>16 764</b>	<b>31 366</b>	<b>32 265</b>	<b>34 137</b>	<b>36 048</b>	<b>38 031</b>
Interest income (Sweeping Account)	6 736	3 892	5 682	3 168	5 000	4 000	3 489	3 657
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)	21 637	24 110	24 308	24 977	24 977	26 739	27 716	27 882
<b>Total Internal Transfers</b>	<b>28 373</b>	<b>28 002</b>	<b>29 990</b>	<b>28 145</b>	<b>29 977</b>	<b>30 739</b>	<b>31 205</b>	<b>31 539</b>
<b>Total Revenue</b>	<b>56 284</b>	<b>47 885</b>	<b>46 754</b>	<b>59 511</b>	<b>62 242</b>	<b>64 876</b>	<b>67 253</b>	<b>69 570</b>
<b>Expenditure By Type</b>								
Employee related costs	26 989	27 276	30 277	38 724	39 677	40 867	42 093	43 356
Remuneration of councillors								
Debt impairment		107	30					
Depreciation & asset impairment	1 162	1 013	1 129	1 207	1 227	1 227	1 410	1 487
Repairs and maintenance	738	354	643	862	862	1 125	1 188	1 253
Finance charges			256					
Bulk purchases								
Contracted services	1 319	810	950	4 900	3 467	3 034	3 868	4 080
Grants and subsidies								
Other expenditure	17 657	13 907	17 046	12 830	16 051	17 584	17 554	18 199
Contributions to/(from) provisions								
Loss on disposal of PPE	8	24	14	50	20		50	50
<b>Expenditure</b>	<b>47 873</b>	<b>43 491</b>	<b>50 345</b>	<b>58 573</b>	<b>61 304</b>	<b>63 837</b>	<b>66 163</b>	<b>68 425</b>
Interest (Sweeping Account)	23	79		50	50	97	97	97
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)	901	699	517	888	888	942	993	1 048
Internal charges (Core)								
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>924</b>	<b>778</b>	<b>517</b>	<b>938</b>	<b>938</b>	<b>1 039</b>	<b>1 090</b>	<b>1 145</b>
<b>Total Expenditure</b>	<b>48 797</b>	<b>44 269</b>	<b>50 862</b>	<b>59 511</b>	<b>62 242</b>	<b>64 876</b>	<b>67 253</b>	<b>69 570</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>7 487</b>	<b>3 616</b>	<b>(4 108)</b>					
<b>Transfers recognised</b>								
Capital grants								
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>7 487</b>	<b>3 616</b>	<b>(4 108)</b>					
Taxation	(1 584)	(1 441)	(116)					
<b>Surplus/(Deficit) for the year</b>	<b>9 071</b>	<b>5 057</b>	<b>(3 992)</b>					

**JOHANNESBURG PROPERTY COMPANY**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment								
Interest earned - external investments	143	10						
Interest earned - outstanding debtors	6 259	4 255	4 117			2 535	2 677	2 824
Fines								
Licences and permits								
Agency services	29 445	38 589						
Operating grants								
Other revenue	23 672	35 167	251 127	122 908	126 908	164 144	173 336	182 870
Gains on disposal of PPE								
<b>Revenue</b>	<b>59 519</b>	<b>78 021</b>	<b>255 244</b>	<b>122 908</b>	<b>126 908</b>	<b>166 679</b>	<b>176 013</b>	<b>185 694</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )				253 528	270 962	380 186	401 931	424 546
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)				25 282	25 282			
<b>Total Internal Transfers</b>				<b>278 810</b>	<b>296 244</b>	<b>380 186</b>	<b>401 931</b>	<b>424 546</b>
<b>Total Revenue</b>	<b>59 519</b>	<b>78 021</b>	<b>255 244</b>	<b>401 718</b>	<b>423 152</b>	<b>546 865</b>	<b>577 944</b>	<b>610 240</b>
<b>Expenditure By Type</b>								
Employee related costs	42 342	51 498	132 121	212 639	212 639	209 018	215 289	221 748
Remuneration of councillors								
Debt impairment			54	1 940	1 940	2 053	2 167	2 286
Depreciation & asset impairment	1 082	3 222	7 353	4 288	4 288	5 030	5 311	5 603
Repairs and maintenance				26 085	26 085	27 128	28 647	30 223
Finance charges	265	650	716	613	613	815	860	907
Bulk purchases								
Contracted services			12 282	7 292	7 292	29 723	28 315	27 079
Grants and subsidies								
Other expenditure	23 023	17 230	56 164	147 386	164 820	149 274	157 842	166 524
Contributions to/(from) provisions								
Loss on disposal of PPE	103							
<b>Expenditure</b>	<b>66 815</b>	<b>72 600</b>	<b>208 690</b>	<b>400 243</b>	<b>417 677</b>	<b>423 041</b>	<b>438 431</b>	<b>454 370</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)		1 095		1 475	1 475	1 534	1 621	1 710
Internal charges (Core)								
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>		<b>1 095</b>		<b>1 475</b>	<b>1 475</b>	<b>1 534</b>	<b>1 621</b>	<b>1 710</b>
<b>Total Expenditure</b>	<b>66 815</b>	<b>73 695</b>	<b>208 690</b>	<b>401 718</b>	<b>419 152</b>	<b>424 575</b>	<b>440 052</b>	<b>456 080</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(7 296)</b>	<b>4 326</b>	<b>46 554</b>		<b>4 000</b>	<b>122 290</b>	<b>137 892</b>	<b>154 160</b>
<b>Transfers recognised</b>								
Capital grants								
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(7 296)</b>	<b>4 326</b>	<b>46 554</b>		<b>4 000</b>	<b>122 290</b>	<b>137 892</b>	<b>154 160</b>
Taxation	(1 839)	18	10 646					
<b>Surplus/(Deficit) for the year</b>	<b>(5 457)</b>	<b>4 308</b>	<b>35 908</b>		<b>4 000</b>	<b>122 290</b>	<b>137 892</b>	<b>154 160</b>

**JOBURG MARKET**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment	38 156	42 824	43 640	48 702	47 202	51 169	55 416	62 511
Interest earned - external investments	3 969	2 437	1 700	2 100	2 100	2 100	2 100	2 100
Interest earned - outstanding debtors	255	224	190	150	150	150	150	150
Fines								
Licences and permits								
Agency services	189 449	209 153	246 566	246 715	268 415	289 888	313 079	338 126
Operating grants		5 500	2 600		10 146			
Other revenue	6 310	6 155	5 071	6 783	6 783	7 830	8 425	9 065
Gains on disposal of PPE								
<b>Revenue</b>	<b>238 139</b>	<b>266 293</b>	<b>299 767</b>	<b>304 450</b>	<b>334 796</b>	<b>351 137</b>	<b>379 170</b>	<b>411 952</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)								
<b>Total Internal Transfers</b>								
<b>Total Revenue</b>	<b>238 139</b>	<b>266 293</b>	<b>299 767</b>	<b>304 450</b>	<b>334 796</b>	<b>351 137</b>	<b>379 170</b>	<b>411 952</b>
<b>Expenditure By Type</b>								
Employ ee related costs	73 929	75 120	83 080	90 516	90 516	93 231	96 028	98 909
Remuneration of councillors								
Debt impairment								
Depreciation & asset impairment	13 172	19 952	14 856	17 690	16 095	19 483	24 632	65 743
Repairs and maintenance	6 347	7 401	16 013	21 595	21 595	24 670	26 052	27 485
Finance charges								
Bulk purchases								
Contracted services	16 056	20 757	22 545	24 407	28 107	26 137	24 032	20 147
Grants and subsidies		6 261	8 695		10 146			
Other expenditure	53 941	66 176	62 876	74 595	78 955	85 207	91 766	100 283
Contributions to/(from) provisions								
Loss on disposal of PPE	618	44	53					
<b>Expenditure</b>	<b>164 063</b>	<b>195 711</b>	<b>208 118</b>	<b>228 803</b>	<b>245 414</b>	<b>248 728</b>	<b>262 510</b>	<b>312 567</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans	21 035	18 614	17 098	23 895	20 395	22 435	50 264	76 736
Internal charges (ME's)		(1 386)	(1 731)	1 567	1 567	1 660	1 753	1 849
Internal charges (Core)								
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>21 035</b>	<b>17 228</b>	<b>15 367</b>	<b>25 462</b>	<b>21 962</b>	<b>24 095</b>	<b>52 017</b>	<b>78 585</b>
<b>Total Expenditure</b>	<b>185 098</b>	<b>212 939</b>	<b>223 485</b>	<b>254 265</b>	<b>267 376</b>	<b>272 823</b>	<b>314 527</b>	<b>391 152</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>53 041</b>	<b>53 354</b>	<b>76 282</b>	<b>50 185</b>	<b>67 420</b>	<b>78 314</b>	<b>64 643</b>	<b>20 800</b>
<b>Transfers recognised</b>								
Capital grants				10 000	5 000			
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>53 041</b>	<b>53 354</b>	<b>76 282</b>	<b>60 185</b>	<b>72 420</b>	<b>78 314</b>	<b>64 643</b>	<b>20 800</b>
Tax ation	15 699	16 455	19 391	17 231	18 468	25 988	25 487	(2 184)
<b>Surplus/(Deficit) for the year</b>	<b>37 342</b>	<b>36 899</b>	<b>56 891</b>	<b>42 954</b>	<b>53 952</b>	<b>52 326</b>	<b>39 156</b>	<b>22 984</b>

**JOHANNESBURG SOCIAL AND HOUSING COMPANY**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue	192	209	416		684			
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment	51 147	59 071	71 883	93 365	70 990	98 288	103 196	107 871
Interest earned - external investments	1 971	2 660	4 109					
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services	908	2 214	3 021	2 930	11 010	9 317	10 492	12 070
Operating grants								
Other revenue	3 556	1 326	1 479	476	1 026	501	526	550
Gains on disposal of PPE								
<b>Revenue</b>	<b>57 774</b>	<b>65 480</b>	<b>80 908</b>	<b>96 771</b>	<b>83 710</b>	<b>108 106</b>	<b>114 214</b>	<b>120 491</b>
Interest income (Sweeping Account)				1 236	1 690	1 301	1 367	1 430
Interest on loans (Core)								
Internal recoveries (ME's )				5 357	5 439	5 667	5 956	6 284
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)	17 173	17 764	16 900	18 397	18 397	19 970	20 626	21 451
<b>Total Internal Transfers</b>	<b>17 173</b>	<b>17 764</b>	<b>16 900</b>	<b>24 990</b>	<b>25 526</b>	<b>26 938</b>	<b>27 949</b>	<b>29 165</b>
<b>Total Revenue</b>	<b>74 947</b>	<b>83 244</b>	<b>97 808</b>	<b>121 761</b>	<b>109 236</b>	<b>135 044</b>	<b>142 163</b>	<b>149 656</b>
<b>Expenditure By Type</b>								
Employee related costs	21 813	24 470	27 727	29 631	32 695	33 676	34 686	35 727
Remuneration of councillors								
Debt impairment	8 555	7 914	11 609	14 506	9 936	15 271	13 308	14 040
Depreciation & asset impairment	948	959	866	959	959	1 010	1 063	1 116
Repairs and maintenance	11 085	17 194	18 388	25 726	21 206	37 918	43 980	42 784
Finance charges	1 928	1 820	1 786	1 524	1 524	1 604	1 689	1 774
Bulk purchases								
Contracted services	985	2 269	1 661	3 100	3 100	3 264	3 437	3 609
Grants and subsidies								
Other expenditure	29 633	22 675	33 119	42 667	37 167	38 613	40 116	46 524
Contributions to/(from) provisions								
Loss on disposal of PPE								
<b>Expenditure</b>	<b>74 947</b>	<b>77 301</b>	<b>95 156</b>	<b>118 113</b>	<b>106 587</b>	<b>131 357</b>	<b>138 279</b>	<b>145 574</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)				649	649	688	726	766
Internal charges (Core)								
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>				<b>649</b>	<b>649</b>	<b>688</b>	<b>726</b>	<b>766</b>
<b>Total Expenditure</b>	<b>74 947</b>	<b>77 301</b>	<b>95 156</b>	<b>118 762</b>	<b>107 236</b>	<b>132 045</b>	<b>139 005</b>	<b>146 340</b>
<b>Surplus/(Deficit) before capital grants</b>		<b>5 943</b>	<b>2 652</b>	<b>2 999</b>	<b>2 000</b>	<b>2 999</b>	<b>3 158</b>	<b>3 316</b>
<b>Transfers recognised</b>								
Capital grants								
Capital contributions								
<b>Surplus/(Deficit)</b>		<b>5 943</b>	<b>2 652</b>	<b>2 999</b>	<b>2 000</b>	<b>2 999</b>	<b>3 158</b>	<b>3 316</b>
Taxation		383	987	2 999	2 000	2 999	3 158	3 316
<b>Surplus/(Deficit) for the year</b>		<b>5 560</b>	<b>1 665</b>				<b>0</b>	



**JOBURG CITY THEATRES**  
**DRAFT MEDIUM TERM OPERATING BUDGET 2014/15 - 2016/17**  
**Financial Performance (revenue and expenditure)**

Description	2010/11	2011/12	2012/13	Current year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Year 2014/15	Budget Yr +1 2015/16	Budget Yr +2 2016/17
	R 000	R 000	R 000	R 000	R 000	R 000	R 000	R 000
<b>Revenue By Source</b>								
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse								
Service charges - other								
Rental of facilities and equipment	4 557	5 457	4 565	9 000	8 143	8 680	9 777	10 363
Interest earned - external investments	1 186	1 276	1 351	2 702	2 000	1 700	3 094	3 280
Interest earned - outstanding debtors								
Fines								
Licences and permits								
Agency services								
Operating grants								
Other revenue	11 262	18 686	21 840	33 594	30 772	39 909	47 042	45 527
Gains on disposal of PPE								
<b>Revenue</b>	<b>17 005</b>	<b>25 419</b>	<b>27 756</b>	<b>45 296</b>	<b>40 915</b>	<b>50 289</b>	<b>59 913</b>	<b>59 170</b>
Interest income (Sweeping Account)								
Interest on loans (Core)								
Internal recoveries (ME's )								
Internal recoveries (Core)								
Internal capital grants (Mig)								
Operating grants & Subsidies from (COJ)	34 375	36 671	36 791	56 504	56 504	59 223	61 999	64 479
<b>Total Internal Transfers</b>	<b>34 375</b>	<b>36 671</b>	<b>36 791</b>	<b>56 504</b>	<b>56 504</b>	<b>59 223</b>	<b>61 999</b>	<b>64 479</b>
<b>Total Revenue</b>	<b>51 380</b>	<b>62 090</b>	<b>64 547</b>	<b>101 800</b>	<b>97 419</b>	<b>109 512</b>	<b>121 912</b>	<b>123 649</b>
<b>Expenditure By Type</b>								
Employee related costs	24 888	27 066	26 898	32 848	34 998	36 048	37 129	38 243
Remuneration of councillors								
Debt impairment	321							
Depreciation & asset impairment	1 233	1 075	601	1 691	796	900	1 678	1 778
Repairs and maintenance	719	649	692	1 405	1 405	1 795	1 896	2 000
Finance charges								
Bulk purchases								
Contracted services	4 662	6 994	5 108	4 916	4 740	5 719	6 056	6 424
Grants and subsidies				8 000	8 000	8 000	8 000	
Other expenditure	22 969	23 119	29 466	52 716	46 613	56 814	66 905	74 942
Contributions to/(from) provisions								
Loss on disposal of PPE								
<b>Expenditure</b>	<b>54 792</b>	<b>58 903</b>	<b>62 765</b>	<b>101 576</b>	<b>96 552</b>	<b>109 276</b>	<b>121 664</b>	<b>123 387</b>
Interest (Sweeping Account)								
Interest on shareholders loans								
Interest on mirror conduit loans								
Internal charges (ME's)	129	394	284	224	224	236	248	262
Internal charges (Core)								
Operating grants & subsidies to ME's								
<b>Total Internal Transfers</b>	<b>129</b>	<b>394</b>	<b>284</b>	<b>224</b>	<b>224</b>	<b>236</b>	<b>248</b>	<b>262</b>
<b>Total Expenditure</b>	<b>54 921</b>	<b>59 297</b>	<b>63 049</b>	<b>101 800</b>	<b>96 776</b>	<b>109 512</b>	<b>121 912</b>	<b>123 649</b>
<b>Surplus/(Deficit) before capital grants</b>	<b>(3 541)</b>	<b>2 793</b>	<b>1 498</b>		<b>643</b>			
<b>Transfers recognised</b>								
Capital grants								
Capital contributions								
<b>Surplus/(Deficit)</b>	<b>(3 541)</b>	<b>2 793</b>	<b>1 498</b>		<b>643</b>			
Taxation			440					
<b>Surplus/(Deficit) for the year</b>	<b>(3 541)</b>	<b>2 793</b>	<b>1 058</b>		<b>643</b>			

# **Detail Capital 2014/15 – 2016/17**

**CITY OF JOHANNESBURG**  
**DRAFT MEDIUM CAPITAL BUDGET 2014/15 - 2016/17**

DEPARTMENT VOTE	2014/15 DRAFT BUDGET  R 000	2014/15 - SOURCE OF FINANCE					2015/16 DRAFT BUDGET  R 000	2016/17 DRAFT BUDGET  R 000
		COJ Funding (Loans) 350 R 000	CRR (Cash) 360 R 000	Nat. Grant 374 R 000	USDG 373 R 000	Other 376 R 000		
<b>CORE ADMINISTRATION:</b>								
Economic Development	78 881		42 389	36 492			15 470	13 466
Environment and Infrastructure	46 830		46 830				18 380	7 294
Transport	971 511		141 940	829 571			1 080 663	1 107 737
Community Development	110 036	77 652	9 084		23 300		105 435	91 775
<i>Head Office</i>	1 800	600	1 200				1 839	1 411
<i>Libraries</i>	26 206	22 651	255		3 300		29 173	25 448
<i>Sport and Recreation</i>	60 305	32 901	7 404		20 000		62 182	54 213
<i>Arts, Culture and Heritage</i>	21 725	21 500	225				12 241	10 703
Health	85 026		25 026		60 000		22 926	19 956
Social Development	20 200	5 061	15 139				14 400	12 534
Office of the Executive Mayor	67 960	2 200	65 760				68 380	88 620
Speaker: Legislative Arm of Council	30 920		30 920				70 970	844
Group Finance	3 199	2 700	499				3 499	3 047
Group Corporate and Shared Services	1 431 268	158 400	1 272 868				24 494	21 321
Housing	943 362		150 500		792 862		844 702	839 726
Development Planning	499 508	400 550		98 958			521 134	573 846
Public Safety	162 800		162 800				166 393	124 315
<i>Emergency Management Services</i>	102 688		102 688				99 741	66 298
<i>Johannesburg Metropolitan Police Department</i>	60 112		60 112				66 652	58 017
<b>TOTAL CORE ADMINISTRATION</b>	<b>4 451 501</b>	<b>646 563</b>	<b>1 963 755</b>	<b>965 021</b>	<b>876 162</b>		<b>2 956 846</b>	<b>2 904 481</b>
<b>MUNICIPAL ENTITIES:</b>								
City Power	2 221 762	891 030	760 667	31 000	90 000	449 065	2 704 776	2 328 075
Johannesburg Water	1 091 585	441 585	413 589		222 411	14 000	1 538 761	1 339 415
<i>Water</i>	1 091 585	441 585	413 589		222 411	14 000	1 538 761	1 339 415
<i>Sewerage</i>								
Pikitup	201 050	187 050			14 000		144 026	125 368
Johannesburg Roads Agency	1 423 210	500 000	574 183		349 027		2 343 975	2 040 315
Metrobus	200 151	70 000	130 151				65 870	5 110
Johannesburg City Parks and Zoo	166 400	112 400			54 000		107 700	93 748
Johannesburg Development Agency	234 689		165 100		69 589		203 500	174 360
Johannesburg Property Company	124 500		124 500				241 200	141 266
Joburg Market	208 322	208 322					334 938	291 547
Johannesburg Social and Housing Company	530 172	210 750	299 422		20 000		791 403	688 877
Joburg City Theatres	8 300	8 300					6 200	5 397
<b>TOTAL ME's</b>	<b>6 410 141</b>	<b>2 629 437</b>	<b>2 467 612</b>	<b>31 000</b>	<b>819 027</b>	<b>463 065</b>	<b>8 482 349</b>	<b>7 233 478</b>
<b>TOTAL CITY OF JOHANNESBURG</b>	<b>10 861 642</b>	<b>3 276 000</b>	<b>4 431 367</b>	<b>996 021</b>	<b>1 695 189</b>	<b>463 065</b>	<b>11 439 195</b>	<b>10 137 959</b>

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
<b>Department of Economic Development (DED)</b>								
BPO Inner City Zone Renewal Skills Development Center JOHANNESBURG	27736	Yes	Investment Property	Other	Renewal	10 000	5 000	5 000
Construction of linear market(informal trading shelter) in Alexandra Pan Africa New Informal trading Stalls ALEXANDRA EXT.4	33538	Yes	Other Assets	Markets	New	10 949		
Construction of linear market(informal trading shelter) in Kopanong - Ivory Park New Informal trading Stalls IVORY PARK EXT.2	33539	Yes	Other Assets	Markets	New	10 000		
DED Inner City Property Scheme New Operational Capex JOHANNESBURG	31108	Yes	Other Assets	Civic Land & Buildings	New	11 000	10 000	7 966
Operational Capital (DED) Renewal Operational Capex BRAAMFONTEIN WERCITY Wide	29027	Yes	Other Assets	Surplus Assets - (Investment or Inventory)	Renewal	440	470	500
EPWP Projects	33603	Yes				36 492		
<b>Sub Total</b>						<b>78 881</b>	<b>15 470</b>	<b>13 466</b>
<b>Environment and Infrastructure</b>								
Bosmontspruit Rehabilitation Renewal Ecological Infrastructure BOSMONT	33680	Yes	Infrastructure	Other	Renewal			3 000
Green Energy Initiative New Green Infrastructure JOHANNESBURG City Wide	33822	Yes	Infrastructure	Other	New	6 000	10 000	
Mshenguville wetland rehabilitation New Ecological Infrastructure MOFOLO NORTH	30985	Yes	Community	Parks & gardens	New	7 500	2 500	3 364
Operational Capital (EISD) Renewal Operational Capex BRAAMFONTEIN WERF EXT.1 City Wide	29048	Yes	Other Assets	Surplus Assets - (Investment or Inventory)	Renewal	830	880	930
Rehabilitation of Bruma Lake Renewal Ecological Infrastructure BRUMA	28767	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	25 000		
Rehabilitation of Princess Mine Dump Renewal Resource Rehabilitation STAFFORD EXT.4	33540	Yes	Infrastructure	Other	Renewal	7 500	5 000	
<b>Sub Total</b>						<b>46 830</b>	<b>18 380</b>	<b>7 294</b>
<b>Transportation Department</b>								
COMPL: Cycling Lanes: Diepsloot - Fourways Route (Wm Nicol - W Bypass) New Complete Streets DIEPSLOOT A.H.	32857	Yes	Infrastructure	Transportation	New		3 000	15 000
COMPL: Cycling Lanes: Ivory Park Midrand Route New Complete Streets IVORY PARK EXT.2	32855	Yes	Infrastructure	Transportation	New	15 000	12 500	
COMPL: Cycling Lanes: Orange Farm: Priority Schools Zones New Complete Streets ORANGE FARM EXT.4	32519	Yes	Infrastructure	Transportation	New		20 000	
COMPL: Parking Solutions for small nodes New Complete Streets JOHANNESBURG	32503	Yes	Infrastructure	Transportation	New	1 000		
MAN: Dedicated Public Transport Lanes: JOHANNESBURG BD: New Managed Lanes JOHANNESBURG City Wide	32511	Yes	Infrastructure	Transportation	New		4 490	3 825
Operational Capital New Operational Capex JOHANNESBURG City Wide	29533	Yes	Other Assets	Surplus Assets - (Investment or Inventory)	New	900	470	500
PTF: Holding Facilities: Kazerne Redevelopment New Public Transport Facility JOHANNESBURG	30451	Yes	Infrastructure	Transportation	New	50 000	100 000	100 000
PTF: Small Public Transport Facilities: Braamfischerville New Public Transport Facility BRAM FISCHERVILLCity Wide	32482	Yes	Infrastructure	Transportation	New			30 000

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
PTF: Small Public Transport Facilities: Lehae New Public Transport Facility LEHAE City Wide	32493	Yes	Infrastructure	Transportation	New	25 000	10 000	
PTF: Small Public Transport Facilities: Slovoville Ext 1 New Public Transport Facility SLOVOVILLE EXT.1 City Wide	32485	Yes	Infrastructure	Transportation	New	21 040		
PTF: Transfer Facility: Scholar Transport Interchange- Lenasia New Public Transport Facility LENASIA City Wide	32892	Yes	Infrastructure	Transportation	New	25 000	3 510	
Rea Vaya New Bus Rapid Transit JOHANNESBURG City Wide	30886	Yes	Infrastructure	Transportation	New	829 571	900 693	930 412
Turffontein (Transport) Renewal Corridors of Freedom Intervention TURFFONTEIN	33793	Yes	Infrastructure	Transportation	Renewal	4 000	26 000	28 000
<b>Sub Total</b>						<b>971 511</b>	<b>1 080 663</b>	<b>1 107 737</b>
<b>Community Dev: Arts, Culture and Heritage</b>								
ACH - Building Restorations (City Wide) Renewal Heritage Area Upgrade JOHANNESBURG	33457	Yes	Community	Recreational facilities	Renewal	1 500	2 000	
ACH - Refurbishment of the Joburg Art Gallery Heritage Area Upgrade JOHANNESBURG	31071	Yes	Community	Recreational facilities	Not Applicable	11 647	1 000	8 445
ACH. Museum Africa Renewal Heritage Area Upgrade NEWTOWN	33019	Yes	Community	Museums & Art Galleries	Renewal	5 000		
Inner City (Comm Dev: ACH) Renewal Inner City Intervention JOHANNESBURG	33762	Yes	Community	Recreational facilities	Renewal	3 353	9 000	2 000
<b>Sub Total</b>						<b>21 500</b>	<b>12 000</b>	<b>10 445</b>
<b>Community Dev: Head Office</b>								
Operational Capital JOHANNESBURG	30712	Yes	Other Assets	Other	Not Applicable	2 084	2 185	1 824
Rec - People with disabilities access JOHANNESBURG	33344	Yes	Community	Recreational facilities	Not Applicable	600	600	600
<b>Sub Total</b>						<b>2 684</b>	<b>2 785</b>	<b>2 424</b>
<b>Community Dev: Libraries</b>								
ACH - New Monuments Citywide New Incineration JOHANNESBURG	33328	Yes	Community	Museums & Art Galleries	New	1 000	1 500	
Lenasia South Public Library Renewal LENASIA SOUTH EXT.20	33459	Yes	Community	Libraries	Renewal	800		
Lib - Construction of the new Diepsloot Library (forms part of the multipurpose centre at Diepsloot) in Diepsloot West Ext 2 New Incineration DIEPSLOOT WES EXT.2	33288	Yes	Community	Libraries	New			1 500
Lib - Hilbrow Public Library BERA	33321	Yes	Community	Libraries	Not Applicable		500	
Lib - Stretford Library New Incineration STRETFORD EXT.3	33458	Yes	Community	Libraries	New	1 500	7 500	6 000
Lib - Upgrading of the in library Wilro Park - Region C Renewal Corridors of Freedom Intervention WILROPARK EXT.1	33289	Yes	Community	Libraries	Renewal	1 000		
Lib- Construction of a new Library in Lehae New Library LEHAE	33302	Yes	Community	Libraries	New	1 500	3 451	7 656
Lib.Alexander 3rd Avenue Children Library New Library ALEXANDRA EXT.4	32990	Yes	Community	Libraries	New	800		
Lib.Coronationville Public Library New Library CORONATIONVILLE	32961	Yes	Community	Libraries	New	800		

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Lib.Installation of book security system in Libraries New Library BRAAMFONTEIN WERF	33012	Yes	Community	Libraries	New	1 000	1 000	1 000
Lib.Jabavu Public Library New Library JABAVU CENTRAL WESTERN	32985	Yes	Community	Libraries	New	1 000		
Lib.Murray Park Library New Library JEPPESTOWN SOUTH	32998	Yes	Community	Libraries	New	100	4 500	
Lib.Pail Project Library New Library BRAAMFONTEIN WERF EXT.1	33010	Yes	Community	Libraries	New	3 400	4 500	7 000
Lib.RFID asset tagging for books New Library BRAAMFONTEIN WERF	33011	Yes	Community	Libraries	New	8 051	949	
Lib.Satelite Libraries New Corridors of Freedom Intervention BRAAMFONTEIN WERF	33013	Yes	Community	Libraries	New	2 000	2 000	2 000
Perth Empire Corridor (Comm Dev. Libraries) Renewal Corridors of Freedom Intervention WESTBURY	33804	Yes	Community	Libraries	Renewal	3 000	3 000	
<b>Sub Total</b>						<b>25 951</b>	<b>28 900</b>	<b>25 156</b>
<b>Community Dev: Sport and Recreation</b>								
Aqua - Construction of the new swimming pool in Diepsloot Ext 1 New Community Centre IVORY PARK EXT.2	33345	Yes			New			2 500
Aqua - Coronationville Public Swimming Pool Renewal Community Centre CORONATIONVILLE	33407	Yes	Community	Recreational facilities	Renewal	2 000		
Aqua - Eldorado Park Ext. 4 Public Swimming Pool Renewal Community Centre ELDORADO PARK EXT.4	32986	Yes	Community	Swimming pools	Renewal	400		
Aqua - Ellis Park Swimming Pool Renewal Building Alterations DOORNFONTEIN	33438	Yes	Community	Recreational facilities	Renewal	700	2 000	3 968
Aqua - Malvern Public Swimming Pool Renewal Community Centre MALVERN	24623	Yes	Community	Swimming pools	Renewal	600	600	400
Aqua - Minor upgrading of Swimming Pools Renewal Community Centre JOHANNESBURG City Wide	32553	Yes	Community	Swimming pools	Renewal	2 000	1 000	1 500
Aqua - Murray Park Public Swimming Pool Renewal Community Centre JEPPESTOWN	30558	Yes	Community	Community halls	Renewal	2 000	1 000	1 500
Aqua - Newclare Swimming Pool Renewal Community Centre NEWCLARE	33409	Yes	Community	Recreational facilities	Renewal		1 000	2 000
Aqua - Noordgesig swimming pool Renewal Community Centre NOORDGESIG	31088	Yes	Community	Swimming pools	Renewal	800		
Aqua - Upgrading of the Orange Farm Public Swimming Pool Renewal Community Centre STRETFORD EXT.4	32983	Yes	Community	Recreational facilities	Renewal	800		
Aqua -Yeoville Swimming pool Renewal Building Alterations YEOVILLE	33441	Yes	Community	Recreational facilities	Renewal			1 000
Inner City (Comm Dev. S&R) Renewal Inner City Intervention JOHANNESBURG	33763	Yes	Community	Recreational facilities	Renewal	4 600	2 400	8 200
Louis Botha (Comm Dev. S&R) Renewal Corridors of Freedom Intervention ORANGE GROVE City Wide	33778	Yes	Community	Recreational facilities	Renewal	20 000	27 500	
Perth/Empire (Comm Dev. S&R) Renewal Corridors of Freedom Intervention WESTBURY City Wide	33780	Yes	Community	Recreational facilities	Renewal	5 000	15 000	15 000
Rec - Construction of Clay soccer field New Community Centre JOHANNESBURG City Wide	33342	Yes	Community	Recreational facilities	New	1 200	1 200	1 200
Rec - Construction of the multipurpose centre at Diepsloot New Community Centre DIEPSLOOT WES	30749	Yes	Community	Community halls	New	2 000	2 000	2 482
Rec - Construction of the new sports centre New Community Centre RABIE RIDGE EXT.1	29882	Yes	Community	Sportsfields & stadia	New	2 713	2 000	
Rec - Construction of the Orlando Ekhaya New Community Centre ORLANDO EKHAYA	32540	Yes	Community	Community halls	New	2 588	2 050	4 000

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Rec - Karzene Soccer Fields Renewal Community Centre CITY AND SUBURBAN EXT.10	33331	Yes	Community	Recreational facilities	Renewal			1 500
Rec - Upgrading of Hillbrow Recreation Centre Renewal Community Centre JOHANNESBURG	33373	Yes	Community	Recreational facilities	Renewal			500
Rec - Upgrading of Southern Suburbs Sport and Recreational Centre Renewal Community Centre OAKDENE	33380	Yes	Community	Recreational facilities	Renewal	500		
Rec - Upgrading of Braamfontein Conference and Recreational Centre Renewal Community Centre JOHANNESBURG City Wide	33371	Yes	Community	Recreational facilities	Renewal	2 000		2 000
Union Stadium Renewal Building Alterations WESTBURY EXT.3	33450	Yes	Community	Recreational facilities	Renewal	10 000	4 000	4 000
Upgrading of Wembly Sports Centre Renewal Community Centre TURFFONTEIN	33469	Yes	Community	Recreational facilities	Renewal			2 000
<b>Sub Total</b>						<b>59 901</b>	<b>61 750</b>	<b>53 750</b>
<b>Health</b>								
AIRCONDITIONERS: Supply, installation and repairs of airconditioners in Health Facilities across the city New Clinic JOHANNESBURG City Wide	32941	Yes	Community	Clinics	New	500	500	500
City Wide - BULK FILING SYSTEMS FOR RECORDS, supply and installation in Health facilities and offices New Office Equipment JOHANNESBURG City Wide	32387	Yes	Other Assets	Furniture and other office equipment	New	500	500	
City Wide - Tools of trade and equipment for Vector Control Personnel Renewal Operational Capex JOHANNESBURG City Wide	32419	Yes	Other Assets	Plant & equipment	Renewal	300	300	250
City wide Operational Capital spend for Health Renewal Operational Capex JOHANNESBURG City Wide	30328	Yes	Community	Clinics	Renewal	1 726	1 826	1 730
Claremont Renewal Clinic CLAREMONT	33529	Yes	Community	Clinics	Renewal	2 700		
ELECTRICITY UPGRADE for health facilities across the city New Clinic JOHANNESBURG City Wide	32943	Yes	Community	Clinics	New	300	300	300
Ennerdale Clinic, Furniture and Medical Equipment New Clinic ENNERDALE EXT.8	29358	Yes	Community	Clinics	New	8 000		
Guardhouse construction at various facilities across the city New Building Alterations JOHANNESBURG City Wide	32395	Yes	Community	Clinics	New	1 000	500	500
Louis Botha (Health) Renewal Corridors of Freedom Intervention ORANGE GROVE	33768	Yes			Renewal	30 000	10 000	3 676
MINOR WORKS at various clinics across the City Renewal Clinic JOHANNESBURG City Wide	30339	Yes	Community	Clinics	Renewal	6 000	1 000	3 000
Mountainview Clinic New Clinic FINETOWN	32409	Yes	Community	Clinics	New	3 000		
MPUMELELO PHASE 2 New Clinic IVORY PARK EXT.12	32379	Yes	Community	Clinics	New	4 000		
Parkhurst Renewal Clinic PARKHURST	30077	Yes	Community	Clinics	Renewal	6 000		
Perth Empire Corridor (Health) Renewal Corridors of Freedom Intervention WESTBURY	33769	Yes			Renewal	20 000	8 000	10 000
Zandspruit New Clinic ZANDSPRUIT EXT.4	30014	Yes	Community	Clinics	New	1 000		
<b>Sub Total</b>						<b>85 026</b>	<b>22 926</b>	<b>19 956</b>
<b>Social Development</b>								
Construction of Golden Harvest Drug and Rehab Centre New Plant and Equipment GOLDEN HARVEST A.H. City Wide	33541	Yes	Community	Community halls	New	7 350		
Establishment of Agriculture Resource Centre and associated packaging houses New Skills Development Center JOHANNESBURG City Wide	33339	Yes	Other Assets	Agricultural	New	2 000	2 000	2 000

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Establishment of Day Care Facilities for the Elderly New Skills Development Center JOHANNESBURG City Wide	33341	Yes	Community	Other	New		2 000	2 000
Louis Botha - Co - Production zone for social interventions Renewal Corridors of Freedom Intervention ORANGE GROVE	33798	Yes	Community	Community halls	Renewal			5 934
Operational Capital Renewal Skills Development Center BRAAMPARK City Wide	33542	Yes	Other Assets	Plant & equipment	Renewal	1 200	1 400	1 600
Perth Empire Corridor Co - Production Zone for Social Development Renewal Corridors of Freedom Intervention WESTBURY	33795	Yes	Community	Community halls	Renewal	2 650	6 000	
Rec - Upgrading of the People With Disabilities (PWD) access in community facilities Renewal Skills Development Center PHIRI City Wide	30746	Yes	Community	Recreational facilities	Renewal	1 000	1 000	1 000
Refurbishment of Zakheni Renewal Skills Development Center LENASIA EXT.6	32593	Yes	Community	Community halls	Renewal	6 000		
Shelters for Displaced People New Skills Development Center JOHANNESBURG City Wide	33343	Yes	Community	Other	New		2 000	
<b>Sub Total</b>						<b>20 200</b>	<b>14 400</b>	<b>12 534</b>
<b>Office of the Executive Mayor</b>								
Anti Fraud and Anti Corruption Programme New Computer Software JOHANNESBURG City Wide	32783	Yes	Other Assets	Computers - hardware/equipment	New		500	500
Broad Band Base Stations New Plant and Equipment JOHANNESBURG City Wide	33823	Yes	Intangibles	Computers - software and programming	New	10 000	10 000	10 000
Combined assurance planning and monitoring system Renewal Computer Software JOHANNESBURG City Wide	32784	Yes	Other Assets	Computers - hardware/equipment	Renewal		500	750
E Marketing Platform and JTC Website Renewal Computer Software ROSEBANK City Wide	26432	Yes	Intangibles	Computers - software and programming	Renewal	1 700	1 310	1 526
Group compliance with laws, rules, codes and standards Renewal Operational Capex JOHANNESBURG City Wide	32782	Yes	Other Assets	Computers - hardware/equipment	Renewal		90	30
Insurance Claims Administration software New Computer Software BRAAMPARK City Wide	33545	Yes	Intangibles	Computers - software and programming	New	500		
Integrated Disaster Management Centre New Building Alterations JOHANNESBURG City Wide	33598	Yes	Infrastructure	Other	New	4 000	4 077	24 874
Operational Capital New Operational Capex JOHANNESBURG City Wide	29028	Yes	Other Assets	Other	New	1 760	1 903	940
Ward-based Planning Interventions New Operational Capex JOHANNESBURG City Wide	33599	Yes	Community	Other	New	50 000	50 000	50 000
<b>Sub Total</b>						<b>67 960</b>	<b>68 380</b>	<b>88 620</b>
<b>Speaker: Legislative Arm of the Council</b>								
Council Chamber Building Programme Renewal Building Alterations JOHANNESBURG	33572	Yes	Heritage Assets	Buildings	Renewal	30 000	70 000	
Operational Capital (Speaker's Office) Renewal Operational Capex JOHANNESBURG	30367	Yes	Other Assets	Furniture and other office equipment	Renewal	920	970	844
<b>Sub Total</b>						<b>30 920</b>	<b>70 970</b>	<b>844</b>
<b>Group Finance: Finance</b>								
Operational Capital Renewal Operational Capex BRAAMFONTEIN WERCity Wide	29030	Yes	Other Assets	Surplus Assets - (Investment or Inventory)	Renewal	3 199	3 499	3 047
<b>Sub Total</b>						<b>3 199</b>	<b>3 499</b>	<b>3 047</b>



Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
<b>Group Corporate and Shared Services</b>								
ICT - Infrastructure renewal and optimisation Renewal Computer Hardware JOHANNESBURG City Wide	33558	Yes	Intangibles	Computers - software and programming	Renewal	158 000		
ICT: Infrastructure new hardware New Computer Hardware JOHANNESBURG City Wide	33556	Yes	Intangibles	Computers - software and programming	New	71 600	24 000	20 761
ICT: Software Upgrades, implementation and broadband migration Renewal Computer Software JOHANNESBURG City Wide	33557	Yes	Intangibles	Computers - software and programming	Renewal	1 058 400		
Operational Capital - Corporate Services New Operational Capex JOHANNESBURG City Wide	29039	Yes	Other Assets	Surplus Assets - (Investment or Inventory)	New	468	494	560
Procurement of Fleet vehicles New Operational Capex JOHANNESBURG City Wide	33553	Yes	Other Assets	Plant & equipment	New	142 800		
<b>Sub Total</b>						<b>1 431 268</b>	<b>24 494</b>	<b>21 321</b>
<b>Housing</b>								
Braamfischerville Ext 12&13:Roads and Stormwater Management Systems including a Pedestrian Bridge New Bulk Infrastructure BRAM FISCHERVILLE EXT.13	29831	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	13 000	11 000	
COSMO CITY PHASE 2 ( MALIBONGWE RIDGE) New Bulk Infrastructure COSMO CITY	33066	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	25 000	10 000	25 000
Devland Ext 1,27,30,31&33 Roads and Related Stormwater New Bulk Infrastructure DEVLAND EXT.1	32660	Yes	Investment Properties	Housing development	New	66 000	30 000	35 000
Diepkloof Hostel Renewal Bulk Infrastructure DIEPKLOOF EXT.10	31058	Yes	Investment Properties	Housing development	Renewal		20 000	30 000
Diepsloot Redevelopment Northern Farms New Bulk Infrastructure DIEPSLOOT A.H.	33067	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	50 000	40 000	40 000
Drieziek Ext.3 (2989) New Bulk Infrastructure DRIEZIEK EXT.3	32714	Yes	Investment Properties	Housing development	New	10 523	18 000	30 000
Drieziek Ext.5 (1540) New Bulk Infrastructure DRIEZIEK EXT.5	32715	Yes	Investment Properties	Housing development	New	9 000	10 000	40 000
Dube Hostel Renewal Building Alterations DUBE EXT.2	30681	Yes	Investment Properties	Housing development	Renewal	12 000	15 000	15 000
Eldorado Park Infills(1350) New Bulk Infrastructure ELDORADO PARK	32750	Yes	Investment Properties	Housing development	New	7 000	7 000	17 000
Elias Motsoaledi New Bulk Infrastructure DIEPKLOOF EXT.10	32663	Yes	Investment Properties	Housing development	New	4 300	4 300	15 000
Ennerdale Extension 15(Mountain View) New Bulk Infrastructure ENNERDALE EXT.15	33063	Yes	Investment Properties	Housing development	New		15 000	18 000
Ennerdale South (1902 stands) (Formerly Finetown Proper) New Bulk Infrastructure ENNERDALE	32718	Yes	Investment Properties	Housing development	New		10 000	10 000
Finetown North 495 New Bulk Infrastructure FINETOWN	32743	Yes	Infrastructure	Other	New		6 000	21 000
Finetown Proper (1878 stands) New Bulk Infrastructure FINETOWN	32710	Yes	Investment Properties	Housing development	New		12 000	1 000

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Fleurhof Mixed Development (Bulk and internal infrastructure) New Bulk Infrastructure FLEURHOF	30424	Yes	Infrastructure	Sewerage Purification & Reticulation	New	60 000	80 000	16 000
Formalisation of informal settlements across the City. Renewal Bulk Infrastructure JOHANNESBURG City Wide	30693	Yes	Investment Properties	Housing development	Renewal	50 000	50 000	25 000
Glensk IR Portion 7of Erf 1 (1320 Unit) New Bulk Infrastructure GLENESK	32619	Yes	Investment Properties	Housing development	New	2 000	3 000	
Goudrand Rental Development New Bulk Infrastructure GOUDRAND	31053	Yes	Investment Properties	Housing development	New	10 000	5 000	
Helen Josephs Refurbishment and Upgrading of Women's Hostel Renewal Building Alterations ALEXANDRA EXT.52	30750	Yes	Infrastructure	Other	Renewal	7 000	8 000	9 000
Inner City Upgrading (Transitional/Emergency and Rental Stock) Renewal Rental Flats JOHANNESBURG	29543	Yes	Investment Properties	Housing development	Renewal	40 000	40 000	40 000
Ivory Park Ext 2 KwaGreen New Bulk Infrastructure IVORY PARK EXT.2	32598	Yes	Investment Properties	Housing development	New	10 000	540	
Ivory Park Ext 8 Hlophe New Bulk Infrastructure IVORY PARK EXT.8	32583	Yes	Investment Properties	Housing development	New	2 000	3 000	
Ivory Park Ext 9( Goniwe) New Bulk Infrastructure IVORY PARK EXT.9	32585	Yes	Investment Properties	Housing development	New	10 000	10 000	3 139
Ivory Park Thabo Mbeki New Bulk Infrastructure IVORY PARK EXT.10	32591	Yes	Investment Properties	Housing development	New		1 000	
Jabulani Flats Renewal Building Alterations JABULANI	30683	Yes	Investment Properties	Housing development	Renewal	30 000	15 000	18 000
JABULANI HOSTEL New Bulk Infrastructure JABULANI	33065	Yes	Investment Properties	Housing development	New	15 000	15 000	7 000
Kanana Park Ext 1 (788) New Bulk Infrastructure KANANA PARK EXT.1	32699	Yes	Investment Properties	Housing development	New		6 000	10 000
Kanana Park Ext 3,4 & 5 New Bulk Infrastructure KANANA PARK EXT.3	32711	Yes	Investment Properties	Housing development	New		10 000	12 000
Klipspruit/Kliptown New Bulk Infrastructure KLIPSPRUIT	32666	Yes	Investment Properties	Housing development	New	309 091	95 981	59 928
Lakeside Ext 1,2,3 & 5: Roads and Bulk Stormwater Systems New Bulk Infrastructure LAKESIDE EXT.1	30641	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	27 000	25 000	15 000
Land Purchases New Operational Capex BRAAMFONTEIN WERF EXT.1 City Wide	29798	Yes	Other Assets	Civic Land & Buildings	New	50 000		
Lehae Ext 2 (Expansion Area) (4337) New Bulk Infrastructure LEHAE	32719	Yes	Investment Properties	Housing development	New		2 000	
Leratong Village Preliminary Desgin Report Roads and Related Stormwater Renewal Bulk Infrastructure LERATONG VILLAGE	32572	Yes	Investment Properties	Housing development	Renewal	7 648	2 500	
Lindhaven Plot 6,8&10 New Bulk Infrastructure LINDHAVEN EXT.1	32628	Yes	Investment Properties	Housing development	New	1 200	12 000	15 000
Louis Botha Corridor (Housing) Renewal Corridors of Freedom Intervention ORANGE GROVE	33771	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		54 300	35 100
Lufhereng Mixed Development (Bulk Infrastructure Roads, Stormwater Management Systems, Sewer & Water for 24 000 houses) New Bulk Infrastructure DOORKOP EXT.1	29832	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	28 600	28 659	10 000
Mapetla Hostel Renewal Building Alterations TLADI	30680	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal		15 000	19 000
Matholesville New Bulk Infrastructure MATHOLESVILLE	31055	Yes	Investment Properties	Housing development	New	6 000	21 000	

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Meadowlands Hostel Renewal Building Alterations MEADOWLANDS	30682	Yes	Investment Properties	Housing development	Renewal		12 000	15 000
Moffat View Ext 6 New Bulk Infrastructure MOFFAT VIEW EXT.6	32607	Yes	Investment Properties	Housing development	New	2 000	5 000	
Oldviasta New Bulk Infrastructure ORLANDO	33040	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	10 000	10 630	15 000
Operational capital (HS) New Operational Capex BRAAMFONTEIN WERCity Wide	29041	Yes	Other Assets	Surplus Assets - (Investment or Inventory)	New	500	530	560
Orange Farm Ext. 9 (935) New Bulk Infrastructure ORANGE FARM EXT.9	32716	Yes	Investment Properties	Housing development	New	10 000	10 000	12 000
Orlando Womens Hostel Renewal Bulk Infrastructure ORLANDO	31057	Yes	Investment Properties	Housing development	Renewal	3 500	8 000	5 000
Perth Empire Corridor (Housing) Renewal Corridors of Freedom Intervention WESTBURY	33773	Yes			Renewal			30 000
Poortjie (2204) New Bulk Infrastructure POORTJIE	32713	Yes	Investment Properties	Housing development	New			27 000
Poortjie Dark City (3000) New Bulk Infrastructure POORTJIE	32748	Yes	Infrastructure	Other	New		6 200	
PRINCESS PLOT New Bulk Infrastructure PRINCESS	33060	Yes	Investment Properties	Housing development	New	15 000	20 000	33 000
Rainbow Valley Sub divisions New Bulk Infrastructure ROODEPOORT	33048	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	1 000	2 500	3 000
Refurbishment and Upgrading of M2 Hostel Renewal Building Alterations ALEXANDRA EXT.52	30748	Yes	Other Assets	Other Buildings	Renewal	8 000	7 000	8 000
Rem 163/100-Turffontein New Bulk Infrastructure TURFFONTEIN	32621	Yes	Investment Properties	Housing development	New	1 000	5 000	
Sector 2 New Bulk Infrastructure KLIPSPRUIT	33037	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New		7 490	
SHSUP Interventions New Operational Capex JOHANNESBURG City Wide	33601	Yes	Infrastructure	Other	New	30 000	10 000	20 000
Sol Plaatjies New Bulk Infrastructure ROODEPOORT EXT.2	32578	Yes	Investment Properties	Housing development	New		2 072	
Turffontein Corridor (Housing) Renewal Corridors of Freedom Intervention TURFFONTEIN	33775	Yes	Infrastructure	Other	Renewal		3 000	30 000
Unaville(Vlakfontein Ext 4) 2402 New Bulk Infrastructure VLAKFONTEIN	32739	Yes	Infrastructure	Other	New			4 000
Vlakfontein Ext 1 (935) New Bulk Infrastructure VLAKFONTEIN EXT.1	32703	Yes	Investment Properties	Housing development	New			17 000
Vlakfontein Ext 2 (872) New Bulk Infrastructure VLAKFONTEIN EXT.2	32705	Yes	Investment Properties	Housing development	New			13 000
Vlakfontein Ext 3 (2045) New Bulk Infrastructure VLAKFONTEIN EXT.3	32707	Yes	Investment Properties	Housing development	New		9 000	
Vlakfontein Proper (1519) New Bulk Infrastructure VLAKFONTEIN	32701	Yes	Investment Properties	Housing development	New		15 000	15 999
<b>Sub Total</b>						<b>943 362</b>	<b>844 702</b>	<b>839 726</b>
<b>Development Planning</b>								
Construction of Industrial Facilities New Building IVORY PARK EXT.7	33582	Yes	Infrastructure	Other	New	8 461	30 554	63 662

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Inner City (Dev Planning) Renewal Inner City Intervention JOHANNESBURG	33765	Yes	Infrastructure	Other	Renewal	150 000	210 000	259 574
Operating Capital: DPUM Renewal Operational Capex BRAAMFONTEIN WERCITY Wide	29624	Yes	Other Assets	Surplus Assets - (Investment or Inventory)	Renewal	550	580	610
Public Transport Corridor Development (TOD) New Operational Capex JOHANNESBURG City Wide	33600	Yes	Infrastructure	Other	New	250 000	250 000	250 000
Reconstruction of Ngonyama Road Renewal Precinct Redevelopment DIEPSLOOT WES	30330	Yes	Infrastructure	Other	Renewal	40 000	30 000	
Integrated City Development Grant	33824	Yes				50 497		
<b>Sub Total</b>						<b>499 508</b>	<b>521 134</b>	<b>573 846</b>
<b>Public Safety: EMS</b>								
Air Conditioners in all EMS Buildings New Building Alterations MARTINDALCITY Wide	33286	Yes	Investment Property	Other	New	250	250	250
Ambulance equipment replacement Programme Renewal Plant and Equipment MARTINDALCITY Wide	32602	Yes	Community	Fire, safety & emergency	Renewal	10 000	10 000	10 000
Bay Doors Renewal Building Alterations MARTINDALCITY Wide	32584	Yes	Community	Fire, safety & emergency	Renewal	3 543		
CCTV cameras for security network at all Fire Stations New Computer Hardware MARTINDALCITY Wide	30659	Yes	Community	Fire, safety & emergency	New	5 200		
Centralised Data Base New Computer Software MARTINDALCITY Wide	33391	Yes	Intangibles	Computers - software and programming	New	5 000		
E-Learning system for Training Academy New Computer Software MARTINDALCITY Wide	32618	Yes	Community	Fire, safety & emergency	New	2 500	5 000	
EQUIPMENT CHECHE FOR URBAN SEARCH AND RESCUE(jaws of life, breathers for Gautrain)and Air lifting equipment New Plant and Equipment MARTINDALCITY Wide	23407	Yes	Other Assets	Plant & equipment	New	5 000	500	5 000
Fire and Rescue Equipment New Plant and Equipment MARTINDALCITY Wide	33283	Yes	Other Assets	Other	New	3 000	4 000	13 000
Fire and Rescue Medical Equipment Tracking System New Plant and Equipment MARTINDALCITY Wide	32603	Yes	Community	Fire, safety & emergency	New	6 000	6 000	
FIRE PROTECTIVE CLOTHING for 150 firefighters New Operational Capex MARTINDALCITY Wide	23412	Yes	Other Assets	Other	New	1 400	1 800	1 900
Fire Station - Alexandra and 'Be Safe Centre' New Building ALEXANDRA EXT.25	32594	Yes	Community	Fire, safety & emergency	New		20 000	9 438
Fire Station - Central Fire Station Renewal Building Alterations MARSHALLS TOWN	30396	Yes	Community	Fire, safety & emergency	Renewal	20 000		9 000
Fire Station - Protea Glen New Building New Building Alterations PROTEA GLEN EXT.1	33284	Yes	Investment Property	Other	New	11 200	11 161	
Fire Stations - Central Refurbishment Renewal Building Alterations JOHANNESBURG	33379	Yes	Community	Fire, safety & emergency	Renewal		5 950	
Furniture and office equipment, work stations New Furniture MARTINDALCITY Wide	30943	Yes	Other Assets	Furniture and other office equipment	New	2 000	6 000	2 000
IT Needs New Computer Hardware MARTINDALCITY Wide	30938	Yes	Other Assets	Computers - hardware/equipment	New	1 407	2 000	1 500
Level 3 Incident Command Vehicle New Operational Capex MARTINDALE	30991	Yes	Community	Fire, safety & emergency	New	2 700	12 300	
Operational Capital (EMS): New Operational Capex MARTINDALCITY Wide	29044	Yes	Other Assets	Surplus Assets - (Investment or Inventory)	New		530	560
STANDBY GENERATORS for current fire stations and replacement New Plant and Equipment MARTINDALCITY Wide	23411	Yes	Other Assets	Plant & equipment	New	5 000	5 000	5 000

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Telephone System and Alarm bell system New Operational Capex MARTINDALCity Wide	32617	Yes	Other Assets	Computers - hardware/equipment	New		600	
Tetra Upgrade Communication and Despatch Network Systems - Phase 3 Renewal Computer Upgrades MARTINDALCity Wide	32601	Yes	Community	Fire, safety & emergency	Renewal	11 188		
USAR Equipment New Computer Upgrades MARTINDALCity Wide	33285	Yes	Other Assets	Computers - hardware/equipment	New	300	300	300
Wash Bay Project New Building Alterations MARTINDALCity Wide	32433	Yes	Other Assets	Other Buildings	New	7 000	8 350	8 350
<b>Sub Total</b>						<b>102 688</b>	<b>99 741</b>	<b>66 298</b>
<b>Public Safety: JMPD</b>								
BY - LAW MANAGEMENT UNIT UPGRADE OF BUILDING FENNEL ROAD POUND Renewal Building Alterations MARTINDALE	28534	Yes	Other Assets	Other Buildings	Renewal	2 400	2 600	2 800
Dog Kennel Hospital New Building Alterations GLENESK	26821	Yes	Other Assets	Other Buildings	New	75	85	90
BY - LAW MANAGEMENT UNIT UPGRADE OF WEMMER POUND New Building Alterations SELBY EXT.11	28533	Yes	Other Assets	Other Buildings	New	2 400	2 600	2 800
By-Law Management Unit (CCTV Cameras) New Office Equipment MARTINDALCity Wide	28531	Yes	Other Assets	Other	New		5 000	2 800
CCTV for the protection of City of JOHANNESBURG council owned property. New Plant and Equipment CITY AND SUBURBAN EXT.9 City Wide	27506	Yes	Other Assets	Other	New	1 800	2 100	2 400
Cold Storage for Wemmer Pound New Building Alterations GLENESK	29969	Yes	Other Assets	Other Buildings	New	1 700	2 100	2 100
Dube Holding Facility New Building Alterations DUBE	26830	Yes	Other Assets	Other Buildings	New	4 400	4 800	2 200
Horse Building for additional JMPD horses New Building Alterations SPRINGFIELD EXT.4	27503	Yes	Other Assets	Other Buildings	New		3 260	3 320
IMPROVE AREA LIGHTING AT JHB, MIDRAND, RANDBURG, ROODEPOORT AND WEMMER COMPLEX New Plant and Equipment MARTINDALCity Wide	29436	Yes	Other Assets	Other Buildings	New	4 600	4 800	5 000
Install Strong Rooms at Wemmer, Fennel Road, Von Wieligh New Building Alterations WEMMER	30008	Yes	Other Assets	Other	New	1 900	2 100	
Installation of CCTV cameras at JMPD HQ, Dube, Licensing HQ & Langlaagte for Internal control New Plant and Equipment MARTINDALCity Wide	29443	Yes	Other Assets	Other	New	3 400	3 600	3 800
LANGLAAGTE ONE STOP SHOP - LICENSING Renewal Building Alterations LANGLAAGTE NORTH	26799	Yes	Other Assets	Other Buildings	Renewal	5 350	6 350	7 350
LIGHTING MAST AT POUNDS New Building Alterations WEMMER	28872	Yes	Other Assets	Other	New	1 600	1 800	1 600
Marlboro Holding Facility Renewal Building Alterations MARLBORO	33552	Yes	Community	Fire, safety & emergency	Renewal	4 000	5 000	
New Radio Communication system New Plant and Equipment CITY AND SUBURBAN EXT.6	29445	Yes	Intangibles	Other	New	10 000	7 010	3 333
Operational Capital (JMPD) New Operational Capex BRAAMFONTEIN WERCity Wide	29045	Yes	Other Assets	Surplus Assets - (Investment or Inventory)	New	909	949	740
REFURBISHMENT OF ROODEPOORT DRIVER'S TESTING STATION Renewal Building Alterations FLORIDA LAKE	33026	Yes	Other Assets	Other Buildings	Renewal		520	2 290
RENOVATION AND EXTENSION OF RANDBURG DLTC Renewal Building Alterations DOUGLASDALE EXT.37	33049	Yes	Other Assets	Other Buildings	Renewal		556	2 294
Stormwater Management Renewal Drainage System ROSETTENVILLE EXT.2	29960	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	6 600	800	5 000

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Supply Firearms to the JMPD new recruits Renewal Plant and Equipment CITY AND SUBURBAN EXT.6	30431	Yes	Other Assets	Other	Renewal	2 178	2 822	2 800
Upgrading and improving security at JMPD Cash Sites. Renewal Building Alterations MARLBORO City Wide	26858	Yes	Other Assets	Other Buildings	Renewal	2 500	3 000	3 500
Upgrading of Weighbridges at JMPD Testing Centres Renewal Plant and Equipment MARLBORO City Wide	32777	Yes	Other Assets	Plant & equipment	Renewal	1 400	1 600	1 800
Upgrading Shooting Range with new obstacle Course Renewal Plant and Equipment ROODEPOORT City Wide	26816	Yes	Other Assets	Plant & equipment	Renewal	2 900	3 200	
<b>Sub Total</b>						<b>60 112</b>	<b>66 652</b>	<b>58 017</b>
<b>City Power</b>								
Alarm monitoring devices for Miniature Sub Stations New Security Equipment REUVEN City Wide	33620	Yes	Infrastructure	Electricity Reticulation	New	6 000	5 000	
Allandale Substation: Upgrade 2 X 10 MVA transformers to 40 MVA Renewal Bulk Infrastructure COMMERCIA EXT.11	28543	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	10 000	30 000
Acquire servitudes and sub station sites New Transmission Line REUVEN City Wide	27696	Yes	Investment Property	Other	New	12 000	12 000	14 000
Build new 275kV Intake Station to replace Orlando 88kV switch yard. New Bulk Infrastructure RIVASDAL City Wide	26387	Yes	Infrastructure	Electricity Reticulation	New	70 000	260 000	230 000
Bulk infrastructure for the electrification of Elias Motswaledi New Electrification POWER PARK	31140	Yes	Infrastructure	Electricity Reticulation	New	20 000	20 000	20 000
Capital Program to replace aged and critical switchgear Renewal Bulk Infrastructure REUVEN City Wide	27008	Yes	Infrastructure	Electricity Reticulation	Renewal	20 000	20 000	20 000
Cleveland Substation, Reconfigure busbar, replace high risk transformer, add additional 45 MVA transformer and feeder board. Renewal Bulk Infrastructure HERIOTDALE EXT.10	30767	Yes	Infrastructure	Electricity Reticulation	Renewal	20 500	20 000	44 500
Convert PPC cement and Haggie Rand from 20.5kV to 11kV Renewal Bulk Infrastructure HERIOTDALE	25827	Yes	Infrastructure	Electricity Reticulation	Renewal		10 000	90 126
Earthing and lightning protection at Major sub stations Renewal Bulk Infrastructure REUVEN	29881	Yes	Infrastructure	Electricity Reticulation	Renewal	5 000	5 000	20 000
Electrification of Elias Motswaledi. New Electrification POWER PARK	32474	Yes	Infrastructure	Electricity Reticulation	New	7 500	20 000	15 000
Electrification of Lehae phase 2 New Electrification LEHAE	31142	Yes	Infrastructure	Electricity Reticulation	New	11 000	10 000	10 000
Electrification of Lufhereng New Electrification LUFHERENG	31143	Yes	Infrastructure	Electricity Reticulation	New	12 000	20 000	15 000
Emergency Work Renewal Medium Voltage Network NORTH RIDING EXT.30	28698	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	20 000	30 000
Emergency work on the transmission network Renewal Bulk Infrastructure REUVEN City Wide	31129	Yes	Infrastructure	Electricity Reticulation	Renewal	5 000	10 000	20 000
Emergency work Renewal Medium Voltage Network REUVEN City Wide	28800	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	20 000	30 000
Emergency work Renewal SCADA REUVEN City Wide	30702	Yes	Other Assets	Plant & equipment	Renewal	10 000	10 000	10 000
Eskom payments. New Bulk Infrastructure REUVEN City Wide	33364	Yes	Infrastructure	Electricity Reticulation	New	30 000	22 000	30 000
Establish Control and Outage Management Centre New SCADA REUVEN City Wide	30998	Yes	Infrastructure	Other	New		30 000	40 000
Establish Outage Management System New Computer Software REUVEN City Wide	33633	Yes	Intangibles	Computers - software and programming	New		10 000	5 000
ICT Network upgrade for smart grids to substations New Load Management REUVEN City Wide	33634	Yes	Intangibles	Computers - software and programming	New	20 892	10 000	15 000

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Implementation of Sharepoint Portal New Computer Software REUVEN City Wide	33636	Yes	Intangibles	Computers - software and programming	New	6 000	3 000	3 000
Infills for adhoc projects, All Areas Renewal Electrification REUVEN City Wide	33641	Yes	Infrastructure	Electricity Reticulation	Renewal	500		
Information Technology management tools. New Computer Software REUVEN City Wide	32927	Yes	Infrastructure	Other	New	5 000		
Install new IED's in substations Renewal Protection REUVEN City Wide	30697	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	10 000	10 000
Install public lights in formal areas New Public Lighting REUVEN City Wide	30696	Yes	Infrastructure	Street Lighting	New	10 000	10 000	10 000
Install Pylon monitoring alarms New Security Equipment REUVEN City Wide	33618	Yes	Infrastructure	Electricity Reticulation	New	2 000		
Install statistical meters on all distributors New Load Management REUVEN City Wide	32820	Yes	Infrastructure	Electricity Reticulation	New	50 000	25 000	50 000
Installation of new service connections New Service Connections ALEXANDRA EXT.63	22486	Yes	Infrastructure	Electricity Reticulation	New	1 495	1 495	1 495
Installation of new service connections New Service Connections HALFWAY HOUSE EXT.74	25064	Yes	Infrastructure	Electricity Reticulation	New	29 200	29 200	29 200
Installation of Online Gas Monitoring units to detect possible transformer failures New Bulk Infrastructure REUVEN City Wide	33805	Yes	Infrastructure	Electricity Reticulation	New	5 000		
Integrated security, fire detection & suppression systems for major substations. Including fibre optic links (+- 50 % of budget). New Security Equipment REUVEN City Wide	27025	Yes	Infrastructure	Electricity Reticulation	New	20 000	20 000	20 000
IT Business Continuity New Computer Software REUVEN City Wide	33643	Yes	Intangibles	Computers - software and programming	New	5 000	5 000	8 000
Load Management: Reciever audit and replacement Renewal Load Management REUVEN F	26940	Yes	Infrastructure	Other	Renewal	10 000	5 000	5 000
Louis Botha (City Power) Renewal Corridors of Freedom Intervention ORANGE GROVE City Wide	33772	Yes	Infrastructure	Electricity Reticulation	Renewal	17 020	42 550	25 530
Lufhereng Substation. Establish new 88/11 kV sub station. New Bulk Infrastructure LUFHERENG	29892	Yes	Infrastructure	Electricity Reticulation	New	60 000	8 000	
Iutz: Establish new 88/11 kV substation New Bulk Infrastructure HONEYDEW MANOR EXT.11	27461	Yes	Infrastructure	Electricity Reticulation	New	30 000	40 000	120 000
Manhole covers security New Security Equipment REUVEN City Wide	33619	Yes	Infrastructure	Electricity Reticulation	New	2 000		
New 88/11 kV substation near Park station. New Bulk Infrastructure NEWTOWN	32534	Yes	Infrastructure	Electricity Reticulation	New		38 700	30 000
New 88/11 kV substation near Westgate. New Bulk Infrastructure FERREIRAS DORP	32535	Yes	Infrastructure	Electricity Reticulation	New		30 000	29 543
New public lights Midrand New Public Lighting IVORY PARK EXT.2	26032	Yes	Infrastructure	Other	New	2 000	2 000	2 000
New public lights New Public Lighting ORLANDO EKHAYA	25135	Yes	Infrastructure	Street Lighting	New	5 000	5 000	5 000
New service connections New Service Connections BERE A	22490	Yes	Infrastructure	Electricity Reticulation	New	18 750	18 750	18 750
New service connections New Service Connections FERNDAL E EXT.25	25065	Yes	Infrastructure	Electricity Reticulation	New	36 700	37 600	37 600
New Service connections New Service Connections HURST HILL	25070	Yes	Infrastructure	Electricity Reticulation	New	9 370	9 370	9 370
New service connections New Service Connections LENASIA EXT.1	25068	Yes	Infrastructure	Electricity Reticulation	New	16 000	16 000	16 000

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New service connections New Service Connections REUVEN	25069	Yes	Infrastructure	Electricity Reticulation	New	19 000	19 000	19 000
New service connections New Service Connections ROODEPOORT EXT.2	25066	Yes	Infrastructure	Electricity Reticulation	New	16 600	16 600	16 600
New streetlights in Nancefield. New Public Lighting KLIPSPRUIT	32537	Yes	Infrastructure	Street Lighting	New	4 700		
Newtown Eliminate MV pillar boxes Renewal Medium Voltage Network NEWTOWN EXT.1	29291	Yes	Infrastructure	Electricity Reticulation	Renewal	5 000	5 000	
Normalisation Renewal Medium Voltage Network ALEXANDRA EXT.42	29467	Yes	Infrastructure	Electricity Reticulation	Renewal	20 000	38 000	
Observatory Substation. Extend 11 kV switchroom and replace damaged feederboard Renewal Bulk Infrastructure OBSERVATORY	32819	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000		
Operating Capital New Operational Capex REUVEN City Wide	30105	Yes	Intangibles	Computers - software and programming	New	20 000	20 000	20 000
Perth/Empire (City Power) Renewal Corridors of Freedom Intervention WESTBURY City Wide	33774	Yes	Infrastructure	Electricity Generation	Renewal	50 000	177 039	
Pre-engineering design of sub stations New Bulk Infrastructure REUVEN City Wide	29830	Yes	Infrastructure	Electricity Reticulation	New	10 000	10 000	10 000
Prepare mini subs and load centres for 11 kV conversion Renewal Township Reticulation JEPPESTOWN SOUTH	24930	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	10 000	15 000
Procurement of IT hardware New Computer Hardware REUVEN City Wide	33635	Yes	Intangibles	Computers - software and programming	New	5 000	5 000	5 000
Protection, Supply and delivery of Secondary Plant equipment Renewal Protection REUVEN City Wide	33622	Yes	Infrastructure	Electricity Reticulation	Renewal	3 000	3 000	5 000
Public Lighting Alexandra West Bank New Public Lighting ALEXANDRA EXT.4	33640	Yes	Infrastructure	Street Lighting	New	4 300	1 000	500
Reconfigure the 88 kV double busbar at CYDNA sub station. Renewal Bulk Infrastructure ABBOTSFORD	29531	Yes	Infrastructure	Electricity Reticulation	Renewal	20 000		
refurbish distribution transformers and miniature substations. Renewal Medium Voltage Network REUVEN City Wide	32822	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	10 000	10 000
Refurbish obsolete protection relays Renewal Protection REUVEN City Wide	30698	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	10 000	10 000
Refurbish transformers and switchgear Renewal Bulk Infrastructure REUVEN City Wide	27007	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	10 000	15 000
Refurbish TSS's as required by Area Maintenance Renewal Medium Voltage Network JOHANNESBURG	32460	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	10 000	15 000
Refurbishment of LV infrastructure Renewal Low Voltage NORTH RIDING EXT.54	25914	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	10 000	10 000
Refurbishment of LV infrastructure Renewal Low Voltage REUVEN	27028	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	10 000	10 000
Refurbishment of MV infrastructure(Switchgear and transformers) Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide	25887	Yes	Infrastructure	Electricity Reticulation	Renewal	5 000	10 000	30 000
Refurbishment of MV infrastructure(Switchgear and transformers) Renewal Medium Voltage Network REUVEN	27030	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	15 000	15 000
Removal and Replacement of 20.5kV Equipment, Van Beek,Central & Selby SS. Inner City Renewal Medium Voltage Network SELBY	28360	Yes	Infrastructure	Electricity Reticulation	Renewal	26 000		
Repair damage to substation and convert to 88/11/6.6 kV. Extend 88 kV busbar at Roodetown to supply Roodepoort. Renewal Bulk Infrastructure ROODEPOORT	33068	Yes	Infrastructure	Electricity Reticulation	Renewal	40 000	45 000	40 000
Replace 20 MVA transformers with 2X40 MVA units Refurbish breakers, CT's VT's Links etc and convert 33kV to 88kV. Renewal Bulk Infrastructure KLOOFENDAL	30923	Yes	Infrastructure	Electricity Reticulation	Renewal		25 000	40 000



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Replace 30 MVA transformers with 45 MVA units Renewal Bulk Infrastructure PARKHURST	30765	Yes	Infrastructure	Electricity Reticulation	Renewal		10 000	10 000
Replace batteries in sub stations Renewal Bulk Infrastructure REUVEN City Wide	30670	Yes	Infrastructure	Electricity Reticulation	Renewal	1 000	2 000	3 000
Replace feeder cables and 6.6kV load centres with dual ratio mini's Renewal Medium Voltage Network BRYANSTON EXT.77	25790	Yes	Infrastructure	Electricity Reticulation	Renewal	5 000	5 000	5 000
Replace feederboard at Industria sub station. Renewal Bulk Infrastructure INDUSTRIA	33017	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000		
Replace obsolete energy meters with prepaid units Renewal Service Connections REUVEN City Wide	32808	Yes	Infrastructure	Electricity Reticulation	Renewal	291 473	115 000	115 000
Replace open LV conductors with ABC Renewal Low Voltage REUVEN City Wide	28792	Yes	Infrastructure	Electricity Reticulation	Renewal	12 500	30 000	30 000
Replacement of aged and/or faulting MV cables Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide	26224	Yes	Infrastructure	Electricity Reticulation	Renewal	5 000	10 000	15 000
Replacement of aged and/or faulting MV cables Renewal Medium Voltage Network REUVEN	27031	Yes	Infrastructure	Electricity Reticulation	Renewal	5 000	10 000	10 000
Revenue Generation Efficiency Project. Pre-paid system installation of semi automated pre-paid & automated pre paid (smart meters) Renewal Service Connections REUVEN City Wide	31141	Yes	Other Assets	Other	Renewal	390 000	420 000	90 000
Roll out of smart grid to all substations New Protection REUVEN City Wide	32837	Yes	Infrastructure	Other	New	3 000	5 000	8 000
Rooseveldt Park: Replace 2 X 45 MVA transformers and replace 11kV switchgear New Bulk Infrastructure LINDEN	33631	Yes	Infrastructure	Electricity Reticulation	New	10 000	10 000	10 000
Sebenza Substation. Build a new 88kV GIS (30circuits) yard. New Bulk Infrastructure SEBENZA EXT.6 City Wide	26934	Yes	Infrastructure	Electricity Reticulation	New	200 000	326 313	265 000
Service connections Modderfontein New Service Connections MODDERFONTEIN A.H.	32809	Yes	Infrastructure	Electricity Reticulation	New	10 000	10 000	21 000
Slovoville: New Public Lights New Public Lighting SLOVOVILLE	33639	Yes	Infrastructure	Street Lighting	New	4 000		
Supply AEL Factory from Westfield. New Medium Voltage Network MODDERFONTEIN EXT.2	32831	Yes	Infrastructure	Electricity Reticulation	New	10 000	17 000	25 000
Telecommunications, Fibre optic installations and upgrades Renewal SCADA REUVEN	31121	Yes	Infrastructure	Other	Renewal	10 000	10 000	10 000
Telecommunications, Multiplexer and network management system Renewal Plant and Equipment REUVEN City Wide	33621	Yes	Infrastructure	Electricity Reticulation	Renewal	5 000	5 000	5 000
Tetra Radio system New Tools and Loosegear REUVEN City Wide	25856	Yes	Other Assets	Plant & equipment	New	500	500	500
Transformer capital program to eliminate high risk transformers Renewal Bulk Infrastructure REUVEN City Wide	30840	Yes	Infrastructure	Electricity Reticulation	Renewal	15 000	15 000	15 000
Turffontein (City Power) Renewal Corridors of Freedom Intervention TURFFONTEIN	33770	Yes	Infrastructure	Electricity Generation	Renewal	10 262	25 656	30 465
Upgrade Eldorado Substation Renewal Bulk Infrastructure ELDORADO PARK	33617	Yes	Infrastructure	Electricity Reticulation	Renewal		40 000	40 000
Upgrade existing 44kV, 10 MVA transformer to a 88kV, 30 MVA transformer with associated feeder board Renewal Bulk Infrastructure KLIPFONTEIN VIEW EXT.3	25123	Yes	Infrastructure	Electricity Reticulation	Renewal	30 000	35 000	35 000
Upgrade John Ware sub station Renewal Bulk Infrastructure FORDSBURG	28357	Yes	Infrastructure	Electricity Reticulation	Renewal	14 000	10 000	
Upgrade MV Network. Northern Region. Replace bare OH lines in problematic areas with ABC Renewal Network Development NORTH RIDING EXT.30 City Wide	26983	Yes	Infrastructure	Electricity Reticulation	Renewal	12 500	30 000	30 000
Upgrade MV supply to and in Kya Sands. Renewal Medium Voltage Network KYA SAND	30953	Yes	Infrastructure	Electricity Reticulation	Renewal	8 000	12 000	

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Upgrade Nancefield Substation Renewal Bulk Infrastructure NANCEFIELD EXT.1	33616	Yes	Infrastructure	Electricity Reticulation	Renewal	20 000	20 000	15 000
Upgrade Nirvana Substation Renewal Bulk Infrastructure LENASIA	33614	Yes	Infrastructure	Electricity Reticulation	Renewal	40 000	40 000	
Upgrade of Virtualization Infrastructure New Computer Software REUVEN City Wide	33638	Yes	Intangibles	Computers - software and programming	New		5 000	5 000
Upgrade Training Centre Renewal Building Alterations REUVEN City Wide	31118	Yes	Other Assets	Other Buildings	Renewal	5 000		5 000
Upgrading of 88 kV overhead lines Renewal Bulk Infrastructure REUVEN City Wide	32459	Yes	Infrastructure	Electricity Reticulation	Renewal	70 000	76 003	84 896
Upgrading of Load Centres Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide	27694	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	10 000	20 000
Upgrading of Load Centres Renewal Medium Voltage Network REUVEN City Wide	27695	Yes	Infrastructure	Electricity Reticulation	Renewal	10 000	10 000	20 000
Vlei, upgrade the supply from Eskom and build new switching station. Renewal Bulk Infrastructure TSHEPISONG	33023	Yes	Infrastructure	Other	Renewal	10 000	20 000	
Vorna Valley, Upgrade sub station Renewal Bulk Infrastructure VORNA VALLEY EXT.7	30841	Yes	Infrastructure	Electricity Reticulation	Renewal	25 000	10 000	
<b>Sub Total</b>						<b>2 221 762</b>	<b>2 704 776</b>	<b>2 328 075</b>
<b>Johannesburg Water: Sewer</b>								
Biogas to electricity at NW, GK ,BK New Bulk Waste Water DIEPSLOOT WES EXT.5	32377	Yes	Infrastructure	Sewerage Purification & Reticulation	New	10 000	25 600	30 000
Bushkoppies Works: Infrastructure renewal plan Renewal Bulk Waste Water ELDORADO ESTATE	33100	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		53 970	25 000
Bushkoppies Works: Replacement of Aerotion System Renewal Bulk Waste Water DEVLAND	32374	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	38 569		
Bushkoppies Works:Balancing Tank New Bulk Waste Water DEVLAND EXT.27	28707	Yes	Infrastructure	Sewerage Purification & Reticulation	New	49 909		
DEEP SOUTH: Lenasia Sewers Upgrade New ENNERDALE	31005	Yes	Infrastructure	Sewerage Purification & Reticulation	New		7 000	7 000
Diepsloot West: Upgrade Sewers New Sewer Mains DIEPSLOOT WEST EXT.3	30552	Yes	Infrastructure	Sewerage Purification & Reticulation	New	1 200		
Driefontein Works: Conc lining overflow New Auxiliary Water & Sewer Fittings COSMO CITY EXT.2	29435	Yes	Infrastructure	Sewerage Purification & Reticulation	New	20 000		
Driefontein Works: Extension New Bulk Waste Water COSMO CITY EXT.2	28731	Yes	Infrastructure	Sewerage Purification & Reticulation	New	26 000		
Driefontein Works: Infrastructure Renewal Plan Renewal Bulk Waste Water LITTLE FALLS EXT.1	33115	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		1 040	15 000
Ennerdale Works: Infrastructure renewal plan Renewal Bulk Waste Water ENNERDALE	33120	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		6 030	10 000

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Goudkoppies Works: Infrastructure Renewal Plan Renewal Bulk Waste Water POWER PARK	33102	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		56 060	17 451
Ivory Park sewer upgrade Renewal IVORY PARK EXT.2	33151	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	1 900		
JOHANNESBURG ntral: Bruma Upgrade sewers New Sewer Mains BRUMA	30547	Yes	Infrastructure	Sewerage Purification & Reticulation	New	10 000	10 000	10 000
JOHANNESBURG ntral: Klipspruit sewer upgrade KLIPSPRUIT	33250	Yes	Infrastructure	Sewerage Purification & Reticulation	Not Applicable		10 000	
JOHANNESBURG ntral: Langlaagte water upgrade Renewal LANGLAAGTE	33726	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	2 600		
JOHANNESBURG ntral: Northcliff pipe replacement Renewal NORTHCLIFF EXT.1	33725	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	4 028		
Johannesburg Central: Planned replacement sewer mains Renewal Bulk Waste Water JOHANNESBURG	33241	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal			10 000
LA: Module 1 New Bulk Waste Water LANSERIA EXT.17	32758	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	50 165	80 000	120 000
Louis Botha Corridor (JW: Sewer) Renewal Corridors of Freedom Intervention ORANGE GROVE	33791	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal			10 000
Midrand Water upgrade Renewal RANDJESFONTEIN	33719	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal	1 650		
Northern Works: Belt Presses New Bulk Waste Water DIEPSLOOT WES EXT.5	26871	Yes	Infrastructure	Sewerage Purification & Reticulation	New		20 000	
Northern Works: Desludge and line Dam 02 Renewal DIEPSLOOT WES	33712	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal		15 000	15 000
Northern Works: desludge Dam 01 Renewal DIEPSLOOT WES EXT.5	28977	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	53 538	10 000	
Northern Works: Unit 2 Digesters refurbish #2 Renewal Bulk Waste Water DIEPSLOOT WES EXT.5	28721	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		10 000	
Northern Works: Unit 3 electro mech/ cabling bios 1 and 3 Renewal DIEPSLOOT WES	33713	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		40 000	
Northern Works: Unit 4 liquor treatment New DIEPSLOOT WES	33710	Yes	Infrastructure	Sewerage Purification & Reticulation	New		14 000	
Olifantsvlei Works: Digester heating and mixing New KLIPRIVIERSOOG ESTATE	28693	Yes	Infrastructure	Sewerage Purification & Reticulation	New	38 418		
Olifantsvlei Works: Infrastructure Renewal Plan Renewal Bulk Waste Water KLIPRIVIERSOOG ESTATE	33099	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		141 700	47 930
Orange Farm/ Deep South: Driezek sewer upgrade Renewal Bulk Waste Water DRIEZIEK	33143	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	300		

<b>Project Name</b>	<b>CIMS Project Number</b>	<b>Individually Approved</b>	<b>Asset Class</b>	<b>Asset Sub-Class</b>	<b>New or Renewal</b>	<b>Draft Budget 2014/15 R 000</b>	<b>Draft Budget 2015/16 R 000</b>	<b>Draft Budget 2016/17 R 000</b>
Orange Farm/ Deep south: Ennerdale sewer upgrade Renewal Bulk Waste Water ENNERDALE	33144	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	1 200		
Orange Farm/ Deep south: Lakeside Sewer upgrade Renewal Bulk Waste Water LAKESIDE EXT.1	33146	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	2 400		
Orange Farm/ Deep South: Lehae Sewer Upgrade Renewal Bulk Waste Water LEHAE	33147	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal			1 000
Orange Farm/ Deep South: Orange farm sewer upgrade Renewal Bulk Waste Water ORANGE FARM	33149	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	20 000		
Orange Farm/ Deep south: Planned replacement sewer mains Renewal Bulk Waste Water ORANGE FARM	33142	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal		60 000	65 000
Orange Farm/ Deep South: Stretford Sewer upgrade Renewal Bulk Waste Water STRETFORD EXT.9	33148	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	4 800		
Orange Farm/Deep South:Lenasia South East Basin:Upgrade sewer Infrastructure Renewal ORANGE FARM EXT.6	30322	Yes	Infrastructure	Street Lighting	Renewal	1 244		
Perth Empire Corridor (JW: Sewer) Renewal Corridors of Freedom Intervention WESTBURY	33792	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal			10 000
Roodepoort sewer upgrade Renewal Bulk Waste Water ROODEPOORT	33230	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		10 000	
Roodepoort/ Diepsloot: Ferndale Sewer upgrade Renewal Bulk Waste Water FERNDALE	33218	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	7 000		
Roodepoort/ Diepsloot: Lanseria sewer upgrade Renewal Bulk Waste Water LANSERIA AIRPORT	33228	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		10 000	
Roodepoort/ Diepsloot: Planned replacement sewer mains Renewal Bulk Waste Water ROODEPOORT	33213	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		10 000	20 000
Roodepoort/ Diepsloot: Wilgespruit Sewer Upgrade Renewal Bulk Waste Water ROODEPOORT	33236	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		13 000	
Roodepoort/ Diepsloot: Witpoortjie Sewer upgrade Renewal Bulk Waste Water WITPOORTJIE	33237	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal			2 000
Roodepoort/Diepsloot: Diepsloot Sewer upgrade New ROODEPOORT	33652	Yes	Infrastructure	Sewerage Purification & Reticulation	New	10 000	10 000	
Sandton/ Alexandra: Benmore Gardens, Bramley North Renewal BENMORE GARDENS	33720	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal	2 429		
Sandton/ Alexandra: Planned replacement: sewer mains Renewal Bulk Waste Water ALEXANDRA EXT.4	33185	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal			10 000
Sandton/ Alexandra: Atholl sewer upgrade Renewal Bulk Waste Water ATHOLL	33186	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	1 500		
Sandton/ Alexandra: Diepsloot sewer pipelines and bridge Renewal DIEPSLOOT WES	33654	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	15 000	30 000	27 000

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Sandton/ Alexandra: Witkoppen pipe Replacement Renewal WITKOPPEN	33721	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	3 800		
Soweto: Bramfisherville sewer upgrade Renewal BRAM FISCHERVILLE	33265	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	1 000		
Soweto: Devland sewer upgrade Renewal Bulk Waste Water DEVLAND	33266	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		500	
Soweto: Diepkloof Corridor sewer upgrade Renewal Bulk Waste Water DIEPKLOOF	33267	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal			5 000
Soweto: Planned replacement sewer mains THETA	33254	Yes	Infrastructure	Sewerage Purification & Reticulation	Not Applicable	25 000	10 000	10 000
Soweto: Thulani sewer upgrade Renewal Bulk Waste Water THULANI	33269	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	1 100		
WWTW : Scada and PLC Replacements for infrastructure investigations Renewal JOHANNESBURG	29385	Yes	Intangibles	Other	Renewal	4 251		
WWTW General:Skid steer loaders # 6 New Bulk Waste Water JOHANNESBURG	32776	Yes	Infrastructure	Sewerage Purification & Reticulation	New	3 000		
WWTW: Upgrade and Refurbish New Inner City Intervention BERTRAMS	33121	Yes	Infrastructure	Sewerage Purification & Reticulation	New	10 000		30 000
<b>Sub Total</b>						<b>422 001</b>	<b>653 900</b>	<b>497 381</b>
<b>Johannesburg Water : Water</b>								
Sandton/Alexandra: Randjeslaagte District:Upgrade water infrastructure Renewal Water Mains BRAMLEY	26878	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal	600		
Basic Water Service New Basic Water and Sewer Services ORANGE FARM EXT.8	22371	Yes	Other Assets	Other	New	30 000	30 000	50 000
Corporate Requirements of Johannesburg Water New Corporate Service Assets JOHANNESBURG City Wide	24116	Yes	Intangibles	Other	New	7 859	7 658	6 400
Ennerdale Tower New Reservoirs ENNERDALE	33095	Yes	Infrastructure	Water, Reservoirs & Reticulation	New		7 000	
Ennerdale: Ennerdale lawley Reservoir New Reservoirs LAWLEY EXT.1	33093	Yes	Infrastructure	Water, Reservoirs & Reticulation	New		15 000	45 000
Ennerdale: Lawley High level Reservoir New Reservoirs LAWLEY EXT.1	33092	Yes	Infrastructure	Water, Reservoirs & Reticulation	New		5 000	10 000
Ennerdale: Lenasia high level Reservoir New Reservoirs LENASIA EXT.1	33096	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	10 000	5 000	10 000
Ennerdale: Orange Farm high level reservoir New Reservoirs ORANGE FARM	33091	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	20 000	5 000	10 000
Information Technology New Customer Service Assets MARSHALLS TOWN City Wide	30321	Yes	Other Assets	Computers - hardware/equipment	New	10 500	11 000	16 880
JOHANNESBURG ntral: Hursthill-Brixton District:Upgrade water infrastructure New Water Mains BRIXTON	26893	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	2 400		
JOHANNESBURG ntral: Naturena Nasrec water upgrade New Water Mains NATURENA	33239	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	3 000		
JOHANNESBURG ntral:planned replacement watermains Renewal Water Mains MAYFAIR	24751	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal		10 000	15 000

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Louis Botha Corridor (JW: Water) Renewal Corridors of Freedom Intervention ORANGE GROVE	33786	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal	25 000	10 000	20 000
Midrand: Carlswald Reservoir New Reservoirs CARLSWALD A.H.	33078	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	5 000	15 000	
Midrand: Carlswald Water Infrastructure Upgrade Renewal CARLSWALD A.H.	33605	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal	7 000	7 000	
Midrand: Erand: Upgrade water infrastructure Renewal Water Mains SUMMERSET EXT.13	28735	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal	3 750		
Midrand: Planned replacement: watermains Renewal Water Mains BLUE HILLS A.H.	33163	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal	10 000		10 000
Midrand: Pretoriusrand water upgrade New Water Mains PRESIDENT PARK A.H.	33166	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	4 000	4 000	
Midrand:President park: Reservoir 50MI and water Upgrade New Reservoirs PRESIDENT PARK A.H.	30551	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	4 000	18 000	
Operation Gcin amanzi - water conservation New Operate and Maintenance Assets JOHANNESBURG City Wide	22334	Yes	Infrastructure	Sewerage Purification & Reticulation	New	248 205	429 005	350 854
Operations and Maintenance Renewal Operate and Maintenance Assets JOHANNESBURG City Wide	23819	Yes	Infrastructure	Other	Renewal	49 120	39 198	23 600
Orange farm/Deep south: Ennerdale Disctict: Upgrade water infrastructure New Water Mains ORANGE FARM	30550	Yes	Infrastructure	Water, Reservoirs & Reticulation	New		10 000	21 000
Orange Farm/Deep south:Orange Farm District: Upgrade water infrastructure and high level reservoir 35MI Renewal Water Mains ORANGE FARM EXT.1	29005	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal		10 000	20 000
Orange Farm: deep south - Lawley water infrastructure upgrade Renewal LAWLEY EXT.1	33606	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal		16 000	21 000
Orange Farm/ Deep south:Planned replacement Watermains Renewal Water Mains ORANGE FARM	33138	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal	3 956	30 000	30 000
Perth Empire Corridor (JW: Water) Renewal Corridors of Freedom Intervention WESTBURY	33787	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal	10 000	10 000	10 000
Planning and engineering studies for Johannesburg Water New Operate and Maintenance Assets MARSHALLS TOWN City Wide	23791	Yes	Intangibles	Other	New	19 000	18 000	18 200
Provision for Emergency Work Renewal Operate and Maintenance Assets MARSHALLS TOWN City Wide	29010	Yes	Infrastructure	Other	Renewal	10 000	10 000	10 000
Robertville Tower New Reservoirs ROBERTVILLE	33808	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	3 000	10 000	
Roodepoort water upgrade New Water Mains ROODEPOORT	33206	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	10 000	10 000	
Roodepoort/ Diepsloot: Cornelius De larey water upgrade New Water Mains ROODEPOORT	33204	Yes	Infrastructure	Water, Reservoirs & Reticulation	New			5 000
Roodepoort/ Diepsloot: Finch kite Florida water upgrade Renewal Water Mains FLORIDA EXT	33205	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal		5 000	
Roodepoort/ Diepsloot: Linden water upgrade New Water Mains LINDEN	33212	Yes	Infrastructure	Water, Reservoirs & Reticulation	New		10 000	
Roodepoort/ Diepsloot: Lion park water upgrade infrastructure New Reservoirs COSMO CITY EXT.6	31007	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	1 000	1 000	
Roodepoort/ Diepsloot: Main Reef 20MI, 30MI, Tower 2MI New Reservoirs JOHANNESBURG	33086	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	12 000	5 000	
Roodepoort/ Diepsloot: Robertville water upgrade infrastructure and Reservoir 25MI New Reservoirs ROBERTVILLE	33084	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	10 000		
Roodepoort/ Diepsloot: Whiteridge north little falls constatia Water upgrade New Water Mains WHITERIDGE	33208	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	14 500	5 000	

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Roodepoort/ Diepsloot: Witpoortjie water upgrade New Water Mains WITPOORTJIE	33209	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	5 000	10 000	
Roodepoort/ Diepsloot: Zandspruit Reservoir 25MI New Reservoirs ZANDSPRUIT	31006	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	5 000		
Roodepoort/Diepsloot: Bushkop Honeydew District Upgrade Water Infrastructure New Water Mains HONEYDEW EXT.5	27674	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	13 750	21 000	
Roodepoort/Diepsloot: Diepsloot Reservoir New Reservoirs DIEPSLOOT WES	28733	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	25 411	15 000	
Roodepoort/Diepsloot: Lanseria Reservoir New Reservoirs LANSERIA EXT.21	29388	Yes	Infrastructure	Water, Reservoirs & Reticulation	New		20 000	
Roodepoort/Diepsloot: Lion Park Reservoir 15ml New Water Mains ROODEPOORT	32757	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	5 000	5 000	10 000
Roodepoort/Diepsloot: Planned replacement of watermains Renewal Water Mains NORTH RIDING A.H.	24741	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal		10 000	53 600
Sandton water upgrade New Water Mains ALEXANDRA EXT.4	33184	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	25 000	5 000	10 000
Sandton/ Alexandra : Kensington Reservoir 15MI New Reservoirs KENSINGTON	26887	Yes	Infrastructure	Water, Reservoirs & Reticulation	New		5 000	12 000
Sandton/ Alexandra: Alexandra Park water upgrade New Water Mains ALEXANDRA EXT.4	33178	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	900		
Sandton/ Alexandra: Founder Hill Water upgrade New Water Mains FOUNDERS HILL	33180	Yes	Infrastructure	Water, Reservoirs & Reticulation	New			2 500
Sandton/ Alexandra: Yeoville Water Upgrade infrastructure New Water Mains ALEXANDRA EXT.4	26892	Yes	Infrastructure	Water, Reservoirs & Reticulation	New			10 000
Sandton/Alexandra: Bryanston Water Upgrade Infrastructure New Water Mains DOUGLASDALE EXT.96	27666	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	13 686		
Sandton/Alexandra: Linbro District: Upgrade water infrastructure and reservoir 40ml Renewal Water Mains MODDERFONTEIN A.H.	26880	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal	7 000		
Sandton/Alexandra: Planned replacement of watermains Renewal Water Mains WOODMEAD EXT.5	24717	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal	20 000		15 000
Santon/Alexandra: Moderhill: Upgrade water infrastructure New Water Mains GREENSTONE HILL EXT.11	30537	Yes	Infrastructure	Water, Reservoirs & Reticulation	New		5 000	15 000
Southdale/ Laaglaagte: Crown Gardens Reservoir New Reservoirs CROWN GARDENS	33089	Yes	Infrastructure	Water, Reservoirs & Reticulation	New		5 000	
Southdale/ Langlaagte: Aeroton Direct/ Tower New Reservoirs AEROTON	33090	Yes	Infrastructure	Water, Reservoirs & Reticulation	New	4 000	5 000	
Turffontein Corridor (JW: Water) Renewal Corridors of Freedom Intervention TURFFONTEIN	33789	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal	9 947	10 000	10 000
Unplanned bulk water & sewer connections to new townships New Basic Water and Sewer Services JOHANNESBURG City Wide	26902	Yes	Infrastructure	Other	New	1 000	1 000	1 000
<b>Sub Total</b>						<b>669 584</b>	<b>884 861</b>	<b>842 034</b>
<b>Pikitup</b>								
1 Bins (Skip) - Refuse collection New Plant and Equipment WATERVAL ESTATCity Wide	22292	Yes	Infrastructure	Refuse	New	1 500	1 500	1 500
10 Facilities to facilitate separation at source city wide New waste collection JOHANNESBURG City Wide	32695	Yes	Infrastructure	Refuse	New	13 200	13 200	16 500
11 Landfill New Cell Development Works - Potential New development New waste collection DIEPSLOOT A.H.	30756	Yes	Infrastructure	Refuse	New	3 000	17 000	8 500
12 (a) New garden Sites - Fourways New Plant and Equipment MALANSHOF EXT.9 City Wide	22301	Yes	Infrastructure	Refuse	New	700	1 200	1 100
12 (b) New Garden Sites - Northern Works, Southdale & Randburg New Garden Sites SOUTHDAL	22300	Yes	Infrastructure	Refuse	New	700	1 300	1 100

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12 (c) New garden Sites Cosmo City New waste collection COSMO CITY EXT.2 City Wide	22299	Yes	Infrastructure	Refuse	New	700	1 700	700
13 Garden Side Recycling New waste collection JOHANNESBURG City Wide	33642	Yes	Infrastructure	Refuse	New	4 000	4 000	8 000
14 Landfill - Ennerdale New waste collection ENNERDALE EXT.6 City Wide	30758	Yes	Infrastructure	Refuse	New	13 200	1 000	1 000
15 Landfill - Goudkoppies New Building Alterations ZONDI City Wide	30755	Yes	Infrastructure	Refuse	New	10 000	200	200
16 Landfill - Kya Sands New waste collection KYA SAND EXT.48 City Wide	30769	Yes	Infrastructure	Refuse	New	200	200	200
17 Landfill - Marie Louise New waste collection MEADOWLANDS EXT.12 City Wide	22305	Yes	Infrastructure	Refuse	New	200	200	200
18 Landfill - Robinson deep New waste collection TURFFONTEIN City Wide	30656	Yes	Infrastructure	Refuse	New	5 000	1 000	1 000
19 Street Furniture in Marginalised Areas and the Inner City New waste collection JOHANNESBURG City Wide	32799	Yes	Other Assets	Other	New	1 500	1 500	1 500
2 Branding of Facilities Renewal Branding & Marketing JOHANNESBURG City Wide	30352	Yes	Other Assets	Civic Land & Buildings	Renewal	3 000	2 000	1 000
20 (a) Transfer station New waste collection LINBRO PARK EXT.1 City Wide	32787	Yes	Infrastructure	Refuse	New	20 000	10 000	31 668
21 Bins Underground and 240l New Plant and Equipment JOHANNESBURG City Wide	27488	Yes	Infrastructure	Refuse	New	20 000	10 476	5 000
22 Waste Treatment - Waste treatment facilities New Plant and Equipment DIEPSLOOT A.H. City Wide	30654	Yes	Infrastructure	Refuse	New	17 000	5 000	
23 Depot Midrand New Depots HALFWAY GARDENS EXT.80	33535	Yes	Infrastructure	Refuse	New	500	7 000	
24 Depot Orange Farm New Depots ORANGE FARM EXT.8	30348	Yes	Infrastructure	Refuse	New	500		
25 Facility for compliance renewal building alterations including HR academy and assessment center. Renewal Building Alterations JOHANNESBURG City Wide	30349	Yes	Infrastructure	Refuse	Renewal	32 000	3 750	3 750
3 Bulldozers, Compactors and Graders New Plant and Equipment JOHANNESBURG City Wide	33537	Yes	Infrastructure	Refuse	New	1 000		
4 IT Hardware and Software New Computer Hardware BRAAMFONTEIN WERF EXT.1 City Wide	22316	Yes	Other Assets	Computers - hardware/equipment	New	14 650	14 750	1 500
5 Composting Organic Waste New Plant and Equipment ORANGE FARM EXT.8 City Wide	22290	Yes	Infrastructure	Refuse	New	20 000	14 550	13 450
6 Depot Haylon Hill New Plant and Equipment HAYLON HILL A.H.	30753	Yes	Infrastructure	Refuse	New	1 000	4 000	12 500
8 EIA for all Pikitup's waste facilities (including Depots, landfills, Garden sites) New waste collection JOHANNESBURG City Wide	32694	Yes	Infrastructure	Refuse	New	1 500	1 500	1 500
9 Incinerator Health Care Renewal Building Alterations SPRINGFIELD City Wide	22315	Yes	Other Assets	Civic Land & Buildings	Renewal	1 000	17 000	1 000
Garden Sites, Buy Back Centers and Sorting Facilities Renewal waste collection BRAAMPARK City Wide	30650	Yes	Infrastructure	Refuse	Renewal	15 000	10 000	12 500
<b>Sub Total</b>						<b>201 050</b>	<b>144 026</b>	<b>125 368</b>
<b>JRA</b>								
BRID 05 - Le Roux Avenue Widening. New Roads: Construction and Upgrades HALFWAY HOUSE ESTATE	33739	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	1 000	20 000	
BRID 05 - Naledi/Protea Bridge (Between Wards 20 and 14). New Bridges (Pedestrian and Vehicles) NALEDI	29919	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	20 000	10 000	



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BRID 10 - Bridge Expansion Joints. Renewal Bridges (Pedestrian and Vehicles) JOHANNESBURG City Wide	32802	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	15 000	15 000	15 000
BRID 11 - Bridge Rehabilitation. Renewal Bridges (Pedestrian and Vehicles) JOHANNESBURG City Wide	28344	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	3 000	23 000	3 000
BRID 11 - Bridges: Visual and Detailed (Principal) Inspections. New Bridges (Pedestrian and Vehicles) JOHANNESBURG City Wide	32804	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	5 000	10 000	10 000
BRID 12 - Motorway Gantries. Renewal Roads: Rehabilitation JOHANNESBURG City Wide	32803	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	10 000	5 000	5 000
BRID 20 - Bridges: Overtopping (Flooding). Renewal Bridges (Pedestrian and Vehicles) JOHANNESBURG City Wide	32805	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	30 000	50 000	40 000
BRID 20 - Conrad Drive Bridge, Blairgowrie. Renewal Bridges (Pedestrian and Vehicles) CRAIGHALL	32031	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	1 000	20 000	
BRID 30 - Jabulani/Molapo Bridge. New Bridges (Pedestrian and Vehicles) JABULANI	29917	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	2 000	20 000	30 000
CATCH 10 - Emergency Stormwater Improvement (Multi year): Protea Glen Ext 1-4 (Phase 1-5). New Stormwater Catchments PROTEA GLEN	29912	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	15 000	5 000	5 000
CATCH 200 - Braamfontein Spruit Catchment: Erosion Protection, East of George Lea Park to Marie Str(173 m length) New Stormwater Catchments BRAAMFONTEIN WERF EXT.1	29183	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	3 000	3 000	
CATCH 200 - Braamfontein Spruit Catchment: Erosion Protection: Conrad Drive to Rustenburg Road New Stormwater Catchments BRAAMFONTEIN WERF	27940	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	5 000	5 000	
CATCH 200 - Braamfontein Spruit Catchment: Upgrade to Culvert, Millpark Renewal Roads: Construction and Upgrades BRAAMFONTEIN WERF EXT.1	29184	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	5 000	5 000	
CATCH 205 - Robinson Canal Catchment Structural Improvement: Robinson Canal Sub 4 Renewal Stormwater Catchments ROBIN ACRES	29920	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	500	8 000	
CATCH 205 - Robinson Canal Catchment: Structural Improvement: Robinson Canal Sub 10 Renewal Stormwater Catchments ROBINDALE	27954	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	4 240	10 000	10 000
CATCH 205 - Robinson Canal Catchment: Structural Improvement: Robinson Canal Sub 3, Sub 6 and Sub 7 Renewal Stormwater Catchments ROBINDALE	27955	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	4 500	10 000	10 000
CATCH 210 - Bosmont Catchment: Stormwater Drainage: Central Areas New Stormwater Catchments BOSMONT	27980	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	2 000	15 000	50 000
CATCH 210 - Klein Jukskei Catchment: (CBP) Stormwater Control: Willows Development - Windsor New Stormwater Catchments JUKSKEI PARK	27960	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	5 000	5 000	
CATCH 210 - Klein Jukskei Catchment: Bond Stream Relief System, Ferndale. New Stormwater Catchments FERNDALE	28097	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	2 000	5 000	
CATCH 212 - Bez Valley Catchment: Recon Sub 6; Rehab Main, Sub 1&4. Renewal Stormwater Catchments BEZUIDENHOUT VALLEY	30088	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	2 000	5 000	5 000

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CATCH 215 - Kliptown Stormwater Upgrade (Phase 10): Low Level Bridge. Renewal Stormwater Management Projects KLIPSPRUIT WEST EXT.1	27884	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	15 000	15 000	
CATCH 220 - Jukskei Catchment: Fourways Mall Dam and Downstream Works. New Stormwater Catchments FOURWAYS EXT.16	28044	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	3 000	3 000	3 000
CATCH 240 - Klipriver Catchment: Upgrading of Stormwater Drainage System in Mogaseview Renewal Stormwater Catchments KLIPSPRUIT	30535	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	2 000	1 000	
CONV - Conversion of Open Drains to Underground/Covered Drains in Bram Fischer. Renewal Stormwater Management Projects BRAM FISCHERVILLE	33476	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	9 500	9 500	9 500
CONV - Conversion of Open Drains to Underground/Covered Drains in Diepsloot. Renewal Stormwater Management Projects DIEPSLOOT WES	33474	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal		9 000	9 000
CONV - Conversion of Open Drains to Underground/Covered Drains in Ivory Park. Renewal Stormwater Management Projects IVORY PARK EXT.7	30534	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	15 000	15 000	15 000
CONV - Conversion of Open Drains to Underground/Covered Drains in Orange Farm. Renewal Stormwater Management Projects ORANGE FARM	33475	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	15 000	15 000	15 000
CS - Capital Equipment. New Plant and Equipment JOHANNESBURG City Wide	31034	Yes	Other Assets	Plant & equipment	New	15 000	15 000	15 000
CS - Construction of Archiving Facility. New Operational Capex JOHANNESBURG City Wide	33478	Yes	Other Assets	Other	New	5 000	20 000	
CS - Depot Upgrading and Standardization. Renewal Operational Capex JOHANNESBURG City Wide	32871	Yes	Other Assets	Other Buildings	Renewal	30 000	110 000	50 000
CS - IT Security. New Computer Software JOHANNESBURG City Wide	33489	Yes	Intangibles	Computers - software and programming	New	1 000	1 000	1 000
CS - Operational Capex. Renewal Operational Capex JOHANNESBURG City Wide	29922	Yes	Other Assets	Surplus Assets - (Investment or Inventory)	Renewal	20 000	25 000	25 000
CS - Upgrade of Head Office Facilities. Renewal Building Alterations JOHANNESBURG City Wide	33741	Yes	Other Assets	Other Buildings	Renewal	20 000	30 000	10 000
IT - ERP Migration. New Computer Software JOHANNESBURG City Wide	32906	Yes	Intangibles	Computers - software and programming	New	20 000	20 000	
MISCL - Dam Safety Rehabilitation Renewal Stormwater Management Projects JOHANNESBURG City Wide	32234	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	10 000	40 000	30 000
MISCL - Emergency Stormwater Interventions. Renewal Stormwater Management Projects JOHANNESBURG City Wide	30729	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	5 000	5 000	5 000
MISCL - Emergency, Critical and Urgent Depot Stormwater Improvements. New Stormwater Management Projects JOHANNESBURG City Wide	27825	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	40 000	40 000	40 000
MISCL - Environmental Compliance. New Operational Capex JOHANNESBURG City Wide	28002	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	1 500	1 500	1 500
MISCL - Gravel Roads: Agricultural Holdings. Renewal Gravel Road JOHANNESBURG	31328	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	10 000	5 000	25 000

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MISCL - Gravel Roads: Bram Fischerville. New Roads: Construction and Upgrades BRAM FISCHERVILLE	29064	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	35 000	15 000	33 537
MISCL - Gravel Roads: Diepsloot. New Roads: Construction and Upgrades DIEPSLOOT WEST EXT.3	28045	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	46 060	47 060	34 000
MISCL - Gravel Roads: Doornkop/Thulani. New Roads: Construction and Upgrades DOORKOP	28135	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	16 100	16 100	34 000
MISCL - Gravel Roads: Drieziek. New Roads: Construction and Upgrades DRIEZIEK	33745	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	2 000	45 000	45 000
MISCL - Gravel Roads: Ivory Park. New Gravel Road IVORY PARK EXT.9	27966	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	47 700	49 800	34 000
MISCL - Gravel Roads: Lawley. New Roads: Construction and Upgrades LAWLEY EXT.1	31548	Yes			New	13 760	23 000	
MISCL - Gravel Roads: Orange Farm. New Roads: Construction and Upgrades ORANGE FARM	27903	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	57 340	68 340	34 000
MISCL - Gravel Roads: Protea South. New Roads: Construction and Upgrades PROTEA SOUTH EXT.1	33744	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	25 000	20 000	15 000
MISCL - Gravel Roads: Tshepisoong. New Roads: Construction and Upgrades TSHEPISOONG	33514	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	20 000	20 000	20 000
MISCL - Inner City Improvement. Renewal Roads: Construction and Upgrades JOHANNESBURG	32030	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	7 000	15 000	15 000
MISCL - Integrated Roads and Stormwater Masterplanning. New Stormwater Management Projects JOHANNESBURG City Wide	28162	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	6 000	6 000	6 000
MISCL - Investigate and Design Future Schemes. New Operational Capex JOHANNESBURG City Wide	28119	Yes	Intangibles	Other	New	10 000	10 000	10 000
MISCL - Pedestrian Bridge in Kaalfontein New Bridges (Pedestrian and Vehicles) KAALFONTEIN EXT.2	31042	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	1 000	3 000	4 000
MISCL - Pedestrian Bridge in Klipspruit West. New Bridges (Pedestrian and Vehicles) KLIPSPRUIT WEST	31353	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	1 000	6 000	7 000
MISCL - Pedestrian Bridge in Slovo Park (also Ashanti) New Bridges (Pedestrian and Vehicles) CORONATIONVILLE	31283	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	1 000	5 000	6 000
MISCL - Pedestrian Bridges in Diepsloot. New Bridges (Pedestrian and Vehicles) DIEPSLOOT WES	32529	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	1 000		
MOB - Alternative Energy: Alternative Power Sources (LED). New Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide	31473	Yes	Infrastructure	Other	New	5 000	5 000	6 000
MOB - Alternative Energy: Alternative Power Sources (UPS). New Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide	31827	Yes	Infrastructure	Other	New	5 000	7 000	7 000

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
MOB - CCTV Cameras. New Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide	32161	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	2 500	2 500	4 000
MOB - City Deep Freight Hub. Renewal Roads: Construction and Upgrades CITY DEEP City Wide	33515	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	30 000	30 000	
MOB - Complete Streets (Streets Alive). New Roads: Construction and Upgrades JOHANNESBURG City Wide	29905	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	35 000	70 000	80 000
MOB - Geometric Improvements. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide	31516	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	10 000	10 000	10 000
MOB - Guardrails. Renewal Roads: Construction and Upgrades JOHANNESBURG	31898	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	15 000	35 000	30 000
MOB - Installation of New Warranted Traffic Signals in All Wards City Wide. New Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide	30733	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	10 000	10 000	10 000
MOB - Intelligent Transport Systems (ITS) Projects. New Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide	28875	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	20 000	22 000	22 000
MOB - M2 Motorway at Main Reef Road Intersection. New Roads: Construction and Upgrades CROWN EXT.2	33740	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	20 000	13 000	10 000
MOB - Recabling of Old Redundant Cables at Signalized Traffic Intersections. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide	32846	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	15 000	10 000	4 000
MOB - Remote Monitoring: Urban Traffic Control (UTC). New Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide	31619	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	14 000	7 000	7 000
MOB - SARTSM: Upgrade of Existing Signalised Intersections. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide	31457	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	5 000	2 000	1 000
MOB - Traffic Management Centre. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide	32075	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	2 500	2 300	2 300
MOB - Traffic Signal Adaptive Control. New Mobility: Intelligent Transportation System & Networks JOHANNESBURG City Wide	32313	Yes			New	10 000	15 000	15 000
MOB - Upgrading Controllers and Phasing. Renewal Mobility: Intelligent Transportation System & Networks JOHANNESBURG	31925	Yes	Infrastructure	Transportation	Renewal	8 000	8 000	8 500
RAMS - GIS Improvement. New Computer Software JOHANNESBURG City Wide	33490	Yes	Intangibles	Computers - software and programming	New	10 000	10 000	5 000
RAMS - Stormwater Asset Monitoring System. New Computer Software JOHANNESBURG City Wide	33742	Yes	Intangibles	Computers - software and programming	New	10 000	5 000	5 000
REHAB - Rehabilitation of Open Channels City Wide. Renewal Stormwater Management Projects JOHANNESBURG City Wide	33743	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	10 000	10 000	10 000
REHAB - Road Rehabilitation and Reconstruction Programme. Renewal Roads: Construction and Upgrades JOHANNESBURG City Wide	28057	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	100 000	160 000	220 000

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
RESUR - Resurfacing of M1 Motorway. Renewal Roads: Rehabilitation MELROSE City Wide	33511	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	50 000	100 000	100 000
RESUR - Resurfacing of M2 Motorway. Renewal Roads: Rehabilitation JOHANNESBURG City Wide	33512	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	30 000	150 000	60 000
RESUR - Resurfacing of Roads. Renewal Roads: Rehabilitation JOHANNESBURG City Wide	32626	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	287 244	486 941	516 418
RESUR - Resurfacing of Soweto Highway. Renewal Roads: Rehabilitation ORLANDO City Wide	33513	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	30 392	50 000	110 000
RNP003_Westlake Road Extension New Roads: Construction and Upgrades RAND LEASES EXT.1	31029	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	4 000	20 000	
RNP004_James Street Extension. New Roads: Construction and Upgrades ENNERDALE	31045	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	1 000	20 000	
RNP005_Spencer Road New Link New Roads: Construction and Upgrades FLEURHOF	31046	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	1 000	12 000	12 000
RNP017_Ballyclare Drive Widening Renewal Roads: Construction and Upgrades RIVER CLUB EXT.2	31051	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	1 000	10 000	10 000
RNP021_Outspan Road Upgrading Renewal Roads: Construction and Upgrades LITTLEFILLAN	31013	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	1 000	10 000	13 000
RNP022_Richards Drive Upgrading Renewal Roads: Construction and Upgrades HALFWAY HOUSE EXT.95	31012	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal		27 000	
Turffontein Corridor (JRA) Renewal Corridors of Freedom Intervention TURFFONTEIN	33785	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	18 374	45 934	27 560
<b>Sub Total</b>						<b>1 423 210</b>	<b>2 343 975</b>	<b>2 040 315</b>
<b>Metrobus</b>								
building - various upgrades New Building Alterations BRAAMFONTEIN WERF EXT.1 City Wide	30345	Yes	Heritage Assets	Buildings	New	1 200	2 000	1 200
Engine + gear box New Vehicle BRAAMFONTEIN WERF	29609	Yes	Community	Buses	New	8 200	2 620	2 610
Furniture and office equipment New Office Equipment BRAAMFONTEIN WERF EXT.1	22393	Yes	Other Assets	Furniture and other office equipment	New	120	400	400
It equipment, new computers and haredware New Computer Hardware BRAAMFONTEIN WERF EXT.1 City Wide	30344	Yes	Other Assets	Computers - hardware/equipment	New	300	300	300
Plant and machinery - Metro bus New Plant and Equipment BRAAMFONTEIN WERF EXT.1	26240	Yes	Other Assets	Plant & equipment	New	240	300	300
Purchasing of New Busses New Plant and Equipment JOHANNESBURG City Wide	26197	Yes	Community	Buses	New	187 591	60 000	
Replace vehicle fleet (Cars and bakkies) New Vehicle BRAAMFONTEIN WERF EXT.1	30346	Yes	Community	Buses	New	400	250	300
software licenses New Computer Software BRAAMFONTEIN WERF EXT.1 City Wide	30343	Yes	Intangibles	Computers - software and programming	New	1 100		

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Tools and Loose gear replacement New Operational Capex BRAAMFONTEIN WERF EXT.1 City Wide	33543	Yes	Other Assets	Plant & equipment	New	1 000		
<b>Sub Total</b>						<b>200 151</b>	<b>65 870</b>	<b>5 110</b>
<b>Johannesburg City Parks and Zoo</b>								
Bird Sanctuary - City wide Renewal Park JOHANNESBURG	32571	Yes	Community	Parks & gardens	Renewal		500	500
City Parks House - IT Equipment New Computer Hardware	30555	Yes	Intangibles	Computers - software and programming	New	3 500	1 000	2 363
New Computer Hardware JOHANNESBURG								
City Parks House – Building upgrade New Building Alterations JOHANNESBURG	30556	Yes	Infrastructure	Other	New	5 000	4 000	4 000
Diepsloot river -wetland rehabilitation studies/Eco Park development New Park DIEPSLOOT WEST EXT.3	32491	Yes	Community	Parks & gardens	New	2 000	500	1 000
Inner City (City Parks) New Inner City Intervention JOHANNESBURG	33760	Yes	Community	Parks & gardens	New	15 017	8 400	3 700
JHB Botanical Gardens Infrastructure upgrade in Emmarentia Renewal Park EMMARENTICity Wide	32570	Yes	Community	Parks & gardens	Renewal	8 000	4 000	2 000
Kliprivier Nature Reserve Upgrade Renewal Educational Centre finalisation Renewal Park KLIPRIVIERSBERG	32730	Yes	Community	Parks & gardens	Renewal	3 000	2 000	
Leratong Village Park New Park LERATONG VILLAGE	33578	Yes	Community	Parks & gardens	New	3 000		
Louis Botha (City Parks) Renewal Corridors of Freedom Intervention ORANGE GROVE	33764	Yes	Community	Parks & gardens	Renewal	10 000	2 000	8 000
New Parks development in Ivory Park New Park KAALFONTEIN EXT.7	27419	Yes	Community	Parks & gardens	New	4 000		
New Parks Development Orange Farm New Park ORANGE FARM EXT.2	33175	Yes	Community	Parks & gardens	New	4 000	1 000	1 000
Olifantsvlei Cemetery Renewal Cemetery NATURENA EXT.15	29900	Yes	Community	Cemeteries	Renewal	30 000	9 883	9 117
Park Development in Claremont New Park CLAREMONT	30942	Yes	Community	Parks & gardens	New	2 000	1 000	
Park development in Meadowlands Zone 7 New Park MEADOWLANDS	32657	Yes	Community	Parks & gardens	New	2 000		
Park development in Moletsane New Park MOLETSANE	32654	Yes	Community	Parks & gardens	New			1 000
Park Upgrade Charlendale Park Orange Grove Renewal Park ORANGE GROVE	33126	Yes	Community	Parks & gardens	Renewal	3 000	1 000	1 000
Park Upgrade Orange Grove Park Renewal Park ORANGE GROVE	33123	Yes	Community	Parks & gardens	Renewal	2 500	2 500	2 500
Park Upgrade Rumarais Park Bramley Renewal Park BRAMLEY VIEW EXT.1	33124	Yes	Community	Parks & gardens	Renewal	3 000	1 000	
Perth/Empire (City Parks) Renewal Corridors of Freedom Intervention WESTBURY City Wide	33767	Yes			Renewal	8 000	13 000	15 000
Pimville Koppies Conservation Ecom Tourism Upgrade Renewal Park PIMVILLE ZONE 1 EXT	32679	Yes	Community	Parks & gardens	Renewal		1 000	
Plant and equipment New Plant and Equipment JOHANNESBURG	30557	Yes	Community	Parks & gardens	New	4 000	2 500	2 500
Rietfontein Nature Reserve and EE centre upgrade in Bryanston Renewal Park BRYANSTON EXT.5	32687	Yes	Community	Parks & gardens	Renewal	4 000	1 000	
Road islands and Town Entrances developments & Beautification New Park JOHANNESBURG City Wide	31077	Yes	Community	Parks & gardens	New	2 000	2 000	2 000
Study and Implementation of NMT and tree planting New Park JOHANNESBURG City Wide	33802	Yes	Community	Parks & gardens	New	2 000	2 000	2 000

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Turffontein (City Parks) Renewal Corridors of Freedom Intervention TURFFONTEIN	33761	Yes	Community	Parks & gardens	Renewal	5 600	8 000	14 400
Upgrade Finetown Park Renewal Park FINETOWN G	27725	Yes	Community	Parks & gardens	Renewal		500	
Upgrade of existing parks to Occupational health and safety standards New Park JOHANNESBURG City Wide	32781	Yes	Community	Parks & gardens	New	4 000	2 000	2 000
Upgrade of Lenasia Cemetery Renewal Park LENASIA	32723	Yes	Community	Cemeteries	Renewal	500	500	500
Upgrade of Oppenheimer Towers in Central west Jabavu Renewal Park JABAVU CENTRAL WESTERN	32676	Yes	Community	Parks & gardens	Renewal			1 000
Upgrade of Sir Drummond Chaplin Park Crosby Renewal Park CROSBY	32563	Yes	Community	Parks & gardens	Renewal	2 000	2 000	
Upgrading of Katjiepiering Street Park in Vrededorp Renewal Park VREDEPARK	32569	Yes	Community	Parks & gardens	Renewal			500
Urban Agriculture New Park JOHANNESBURG	33447	Yes	Community	Parks & gardens	New	10 000	7 302	5 698
Westdene Dam park development New Park WESTDENE	33801	Yes	Community	Parks & gardens	New		10 000	11 970
Zoo - Animal hospital upgrade Renewal Bulk engineering services SAXONWOLD City Wide	32877	Yes	Community	Recreational facilities	Renewal		3 500	
Zoo - Animal Purchases New Operational Capex SAXONWOLD City Wide	33571	Yes	Community	Parks & gardens	New	1 000	2 000	
Zoo - Parking Area Development(Zoo & Zoo lake Precinct) New Bulk engineering services SAXONWOLD	30047	Yes	Community	Parks & gardens	New	15 283	4 615	
Zoo - Water Saving project Renewal Internal Water Reticulation SAXONWOLD	31156	Yes	Infrastructure	Water, Reservoirs & Reticulation	Renewal	2 000		
Zoo - Zoo Infrastructure Renewal Building Alterations SAXONWOLD	33607	Yes	Community	Parks & gardens	Renewal	4 000	5 000	
Zoo Conservation and research farm accommodation -Safari Park Development New Building Alterations SAXONWOLCity Wide	31161	Yes	Community	Cemeteries	New	2 000	2 000	
<b>Sub Total</b>						<b>166 400</b>	<b>107 700</b>	<b>93 748</b>
<b>Johannesburg Development Agency (JDA)</b>								
Alfred Nzo road widening New Bulk Infrastructure ALEXANDRA EXT.24	30262	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New			12 000
Banakekelen Hospice New Clinic ALEXANDRA EXT.38	30517	Yes	Community	Clinics	New		2 500	
Clinic 4th Avenue Renewal Clinic ALEXANDRA EXT.42	30506	Yes	Community	Clinics	Renewal	3 000		
Development of open Space New Precinct Redevelopment ALEXANDRA EXT.53	30488	Yes	Community	Parks & gardens	New	1 500	5 000	
Jabulani Station Renewal Nodal Transportation Facilities JABULANI	32539	Yes	Infrastructure	Other	Renewal	15 000	18 500	30 000
Jukskei River Environmental Upgrading and Rehabilitation Renewal Bulk Infrastructure ALEXANDRA EXT.1	26708	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	1 250	7 000	3 000
Kliptown Renewal Precinct Redevelopment KLIPSPRUIT EXT.4	29584	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	20 000		14 000
Linear Markets New Building Alterations ALEXANDRA EXT.45	31000	Yes	Community	Other	New		2 000	

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Louis Botha Corridor (JDA) Renewal Corridors of Freedom Intervention ORANGE GROVE	33776	Yes	Infrastructure	Other	Renewal		15 000	8 560
Nancefield Station Precinct Development New Precinct Redevelopment KLIPSPRUIT	32414	Yes	Infrastructure	Other	New	60 000	20 000	10 000
Old Ikage housing development New Building Alterations ALEXANDRA EXT.57	32450	Yes	Investment Properties	Housing development	New	2 500		20 000
Orlando East Station Precinct New Precinct Redevelopment ORLANDO EAST	29191	Yes	Community	Sportsfields & stadia	New	40 000	20 000	10 000
Pedestrian Bridge Vincent Tshabalala Road New Bulk Infrastructure FAR EAST BANK EXT.9	31009	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	700	9 000	
Peoples's Court, 7th Avenue (Old Alexandra) New Heritage ALEXANDRA EXT.4	32490	Yes	Community	Other	New	410		2 000
Perth Empire Corridor (JDA) Renewal Corridors of Freedom Intervention WESTBURY	33777	Yes			Renewal	15 000	66 200	20 000
Randburg CBD regeneration Renewal Precinct Redevelopment FERNDALE	23485	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	40 000	30 000	30 000
Randburg Civic Precinct Upgrade Renewal Precinct Redevelopment FERNDALE	31087	Yes	Other Assets	Civic Land & Buildings	Renewal	26 500		
Refuse Bins New Bulk Infrastructure FAR EAST BANK EXT.9	31010	Yes	Infrastructure	Refuse	New	229	300	300
Thoko Mngoma Clinic Marlboro Renewal Clinic ALEXANDRA EXT.53	30505	Yes	Community	Clinics	Renewal	3 000		
Turffontein Corridor (JDA) Renewal Corridors of Freedom Intervention TURFFONTEIN	33779	Yes	Infrastructure	Other	Renewal	5 600	8 000	14 500
<b>Sub Total</b>						<b>234 689</b>	<b>203 500</b>	<b>174 360</b>
<b>JPC</b>								
Computer Equipment New Computer Upgrades BRAAMFONTEIN WERF EXT.1 City Wide	30364	Yes	Other Assets	Computers - hardware/equipment	New			4 000
FMMU - Public Conveniences New Public toilets JOHANNESBURG	26423	Yes	Community	Other	New	7 500	7 500	7 500
Jabulani CBD New Operational Capex JABULANI	29392	Yes	Investment Property	Other	New	20 000	25 000	5 000
Land Regularisation Renewal Operational Capex JOHANNESBURG City Wide	33550	Yes	Community	Social Renting Housing	Renewal	10 000	50 000	32 286
Office Space Optimisation New Building Alterations JOHANNESBURG City Wide	33691	Yes	Other Assets	Civic Land & Buildings	New			10 000
Orlando Ekhaya Waterfront Development Renewal Park ORLANDO EKHAYA	29391	Yes	Infrastructure	Other	Renewal	10 000	13 793	10 000
Purchase of land in Perth/Empire, Louis Botha and Turffontein Corridors New Corridors of Freedom Intervention CORONATIONVILLCity Wide	33797	Yes	Community	Social Renting Housing	New	22 402	56 005	7 780
Randburg Civic Precinct Renewal Building Alterations FERNDALE	25002	Yes	Other Assets	Civic Land & Buildings	Renewal	2 000	1 000	1 000
Revamping of the Informal Trading Stalls within the Inner City Renewal Operational Capex JOHANNESBURG	26220	Yes	Other Assets	Markets	Renewal	1 300	11 300	15 000
Salisbury House Erf 1052 and 1053 Renewal Heritage JEPPESTOWN	33494	Yes	Other Assets	Civic Land & Buildings	Renewal		500	
Sandown Extension 49 Erf 575RE Renewal Building Alterations SANDOWN EXT.49	29337	Yes	Investment Property	Other	Renewal	35 000	35 000	20 000
Site Development Projects New Land Preparation JOHANNESBURG City Wide	33692	Yes	Other Assets	Civic Land & Buildings	New	16 298	41 102	28 700
<b>Sub Total</b>						<b>124 500</b>	<b>241 200</b>	<b>141 266</b>



Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
<b>Joburg Market</b>								
Audio in trading halls New Computer Software CITY DEEP EXT.22	32878	Yes	Other Assets	Markets	New	1 500	1 500	
Building Management Software New Bulk engineering services CITY DEEP EXT.22	32920	Yes	Intangibles	Computers - software and programming	New	2 000	3 000	9 000
Civil Resurfacing of all platforms within the Market New Building Alterations CITY DEEP EXT.22	32937	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New	4 000	14 000	5 000
Computer Equipment Renewal Computer Upgrades CITY DEEP EXT.2	29940	Yes	Other Assets	Markets	Renewal	4 400	5 000	10 000
Computer Hardware New/Renewal Renewal Computer Hardware CITY DEEP EXT.22	33707	Yes	Other Assets	Computers - hardware/equipment	Renewal	5 900	5 000	10 000
Computer Software New/Renewal New Computer Software CITY DEEP EXT.22	33708	Yes	Intangibles	Computers - software and programming	New	2 300	2 500	4 000
Consignment control software and hardware New Computer Software CITY DEEP EXT.22	32917	Yes	Intangibles	Computers - software and programming	New	1 000		
Directional signage within market premises New Building Alterations CITY DEEP EXT.22	32881	Yes	Infrastructure	Other	New	1 500	1 500	
Electricity Reticulation Upgrade Renewal Building Alterations JOHANNESBURG	30028	Yes	Infrastructure	Electricity Reticulation	Renewal	3 000	3 000	
Emergency evacuation alarm New Plant and Equipment CITY DEEP EXT.22	32885	Yes	Other Assets	Other	New	220	235	249
Emergency evacuation chairs New Plant and Equipment CITY DEEP EXT.22	32889	Yes	Other Assets	Markets	New			70
Equipment for safety surveillance New Plant and Equipment CITY DEEP EXT.22	32890	Yes	Other Assets	Markets	New	1 000		1 500
Foodbank sorting centre New Building Alterations CITY DEEP EXT.22	32929	Yes	Other Assets	Markets	New			5 000
General and QA Inspection Trolleys New Plant and Equipment CITY DEEP EXT.22	27709	Yes	Other Assets	Markets	New	700	1 000	
Humidifiers New Bulk engineering services CITY DEEP EXT.22	32923	Yes	Other Assets	Plant & equipment	New	2 000	2 000	
Installation of Lights in Halls 1,2,9,10 Renewal Operational Capex CITY DEEP EXT.22 City Wide	33563	Yes	Other Assets	Markets	Renewal			5 000
Installation of sprinkler systems New Building Alterations CITY DEEP EXT.22	32884	Yes	Other Assets	Markets	New	6 200	6 200	6 200
IT Software upgrade New Computer Software CITY DEEP EXT.22	32898	Yes	Other Assets	Markets	New			570
IT support system New Computer Upgrades CITY DEEP EXT.2	30024	Yes	Intangibles	Computers - software and programming	New			4 000
Main Building Refurbishments Renewal Building Alterations CITY DEEP EXT.22	30022	Yes	Other Assets	Markets	Renewal	5 000	2 000	2 000
Main Building Renewal Building Alterations CITY DEEP EXT.22	32895	Yes	Other Assets	Markets	Renewal	4 000	6 000	3 000
Main market signage New Building Alterations CITY DEEP EXT.22	30759	Yes	Other Assets	Markets	New	3 400	1 600	
Market of the Future New Building CITY DEEP EXT.22	32916	Yes	Other Assets	Markets	New	95 535	212 935	169 273

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
New Rocker Bins Renewal Plant and Equipment CITY DEEP EXT.22	29946	Yes	Infrastructure	Refuse	Renewal	300	500	1 000
Office equipment New/Renewal New Office Equipment CITY DEEP EXT.22	32914	Yes	Other Assets	Furniture and other office equipment	New	2	3	120
Pallet Pool New Bulk engineering services CITY DEEP EXT.22	32925	Yes	Other Assets	Markets	New	2 000	3 000	1 000
Potable water to halls and washbasins New Building Alterations CITY DEEP EXT.22	30470	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	New		1 000	
Provision of new Transformers New Building Alterations CITY DEEP EXT.2 F	30016	Yes	Infrastructure	Electricity Generation	New	5 000	5 400	
Refurbishments/ Construction of ablution facilities Renewal Building Alterations CITY DEEP EXT.22	32922	Yes	Infrastructure	Sewerage Purification & Reticulation	Renewal	3 500	4 000	5 000
Replacement of Ammonia Plant Renewal Plant and Equipment CITY DEEP EXT.22	29943	Yes	Other Assets	Markets	Renewal	4 000		6 000
Replacement of Assets New/Renewal New Plant and Equipment CITY DEEP EXT.22	30761	Yes	Other Assets	Markets	New	3 000	13 000	5 000
Replacement of the roof at trading halls New Building Alterations CITY DEEP EXT.22	32933	Yes	Other Assets	Markets	New	9 000	5 000	5 000
Revamp sewer and drainage system New Drainage System CITY DEEP EXT.22	30435	Yes	Infrastructure	Sewerage Purification & Reticulation	New	5 000	6 000	5 000
Road Rehabilitation Project New Bulk engineering services CITY DEEP EXT.22	32919	Yes	Other Assets	Markets	New	7 000	9 000	12 000
Standby Generator upgrade Renewal Building Alterations CITY DEEP EXT.22	29615	Yes	Other Assets	Markets	Renewal	6 000	7 500	
Temperature Control Systems Renewal Building Alterations CITY DEEP EXT.22	30020	Yes	Other Assets	Markets	Renewal	1 000		1 500
Trading System Archiving New Computer Software CITY DEEP EXT.22	32903	Yes	Other Assets	Markets	New			1 000
Trading System at other markets New Computer Software CITY DEEP EXT.22	32928	Yes	Other Assets	Markets	New	300		
Two Way Radios New Operational Capex CITY DEEP EXT.22	26025	Yes	Other Assets	Markets	New	65	65	65
Upgrade Hall 9 Renewal Building Alterations CITY DEEP EXT.22	29200	Yes	Other Assets	Markets	Renewal	9 000	5 000	5 000
Upgrade of Exit and entrance gates Renewal Building Alterations CITY DEEP EXT.22	27719	Yes	Infrastructure	Roads, Pavements, Bridges & Storm Water	Renewal	1 000	2 000	1 000
Upgrade of Hall 1 and 2 Renewal Building Alterations CITY DEEP EXT.22	26020	Yes	Other Assets	Other Buildings	Renewal	7 000	6 000	8 000
Upgrade of Watermelon Section Renewal Building Alterations CITY DEEP EXT.2	27714	Yes	Other Assets	Markets	Renewal	1 500		
<b>Sub Total</b>						<b>208 322</b>	<b>334 938</b>	<b>291 547</b>
<b>JOSHCO</b>								
11 Elloff Street Renewal Operational Capex JOHANNESBURG	33810	Yes	Community	Social Renting Housing	Renewal	38 000		
195 Commissioner Street New Building Alterations JOHANNESBURG	33818	Yes	Community	Social Renting Housing	New	32 000		
72276 Sieveright Building Renewal Building Alterations JOHANNESBURG	33811	Yes	Community	Social Renting Housing	Renewal	2 000	40 000	22 000

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
Anthea Renewal Building Alterations JOHANNESBURG	33813	Yes	Community	Social Renting Housing	Renewal		1 000	100
BELLAVISTA ESTATE INFILLS New Housing Development BELLAVISTA ESTATE	27576	Yes	Investment Properties	Housing development	New	38 560	500	500
Bertrams Social Housing Units New Housing Development BERTRAMS	33723	Yes	Investment Properties	Housing development	New	2 000	30 000	30 000
Bothlabella Housing Project Renewal Operational Capex ALEXANDRA EXT.12 City Wide	33693	Yes	Investment Properties	Housing development	Renewal	5 000	2 500	2 500
Casamia Renewal Building Alterations JOHANNESBURG	33814	Yes	Community	Social Renting Housing	Renewal		5 000	5 000
Chelsea Residential Building Renewal Operational Capex JOHANNESBURG	33697	Yes	Investment Properties	Housing development	Renewal	3 000	2 000	
Citrine Court Building Renewal Operational Capex BELLAVISTA ESTATE	33694	Yes	Investment Properties	Housing development	Renewal	1 172	3 503	900
CITY DEEP MIXED HOUSING DEVELOPMENT Renewal Building Alterations CITY DEEP	27562	Yes	Investment Properties	Housing development	Renewal	30 000	20 000	
City Deep Upgrading Renewal Operational Capex CITY DEEP	33695	Yes	Investment Properties	Housing development	Renewal	2 000	2 000	1 000
Dobsonville Social Housing Project New Building DOBSONVILLE EXT.2	30405	Yes	Investment Properties	Housing development	New	50 000	75 000	40 000
EUROPA HOUSE Renewal Housing Development JOHANNESBURG	30417	Yes	Investment Properties	Housing development	Renewal	1 000		
FLEURHOF JUNCTION SOCIAL HOUSING PROJECT New Housing Development FLEURHOF	30421	Yes	Investment Properties	Housing development	New	20 000		500
Geldenhuis Transnet Hostel Renewal Building Alterations INDUSTRIA EXT.1 City Wide	32882	Yes	Community	Social Renting Housing	Renewal	5 000	20 000	20 000
Gezina Renewal Building Alterations JOHANNESBURG	33812	Yes	Community	Social Renting Housing	Renewal		5 000	15 000
Golden highway Social Housing project New Housing Development DEVLAND EXT.9 City Wide	33610	Yes	Investment Properties	Housing development	New	30 000	75 000	65 000
IKWEZI RENTAL HOUSING PROJECT New Housing Development JABULANI D	30419	Yes	Investment Properties	Housing development	New	1 000	2 000	40 000
Inner City Rental Development Renewal Housing Development JOHANNESBURG City Wide	28146	Yes	Investment Properties	Housing development	Renewal	6 000	40 000	50 000
Ivory Park Social Housing New Building IVORY PARK EXT.10 City Wide	33154	Yes			New			2 000
KELVIN RENTAL STOCK New Building Alterations KELVIN VIEW	27561	Yes	Investment Properties	Housing development	New	2 000		40 000
Kliptown Golf Course New Building Alterations PIMVILLE ZONE 1 EXT City Wide	33162	Yes	Community	Social Renting Housing	New		2 000	2 000
Kliptown Square Housing Estate Renewal Operational Capex KLIPRIVIERSOOG	33696	Yes	Investment Properties	Housing development	Renewal	2 000	1 000	1 000
La Rosabel Renewal Building Alterations JOHANNESBURG	33815	Yes	Community	Social Renting Housing	Renewal		500	
Lehae Social Housing Project New Housing Development LEHACity Wide	32897	Yes	Community	Social Renting Housing	New		2 000	
LOMBARDY EAST HOUSING PROJECT New Housing Development LOMBARDY EAST	27567	Yes	Investment Properties	Housing development	New	46 940	75 000	40 977
LUFHERENG SOCIAL HOUSING PROJECT New Housing Development LUFHERENG	26897	Yes	Investment Properties	Housing development	New	2 000	20 000	30 000
MBV Innercity Rental Housing Renewal Housing Development JOHANNESBURG City Wide	33484	Yes	Investment Properties	Housing development	Renewal	500	500	900
NANCEFIELD STATION HOUSING/KLIPSPRUIT STAFF HOSTEL REDEVELOPMENT Renewal Housing Development KLIPSPRUIT EXT. 11	27584	Yes	Investment Properties	Housing development	Renewal	60 000	60 000	55 000

Project Name	CIMS Project Number	Individually Approved	Asset Class	Asset Sub-Class	New or Renewal	Draft Budget 2014/15 R 000	Draft Budget 2015/16 R 000	Draft Budget 2016/17 R 000
NEDERBURG RENTAL HOUSING Renewal Building Alterations JOHANNESBURG City Wide	33486	Yes	Investment Properties	Housing development	Renewal	15 000		
Orlando Ekhaya Staff Hostel Redevelopment New Building Alterations ORLANDO EAST	27583	Yes	Heritage Assets	Buildings	New	5 000		
Penny Flats Social Housing New Building Alterations PENNYVILLE	33820	Yes	Community	Social Renting Housing	New		3 000	2 000
Pennyville Communal Rooms Renewal Operational Capex PENNYVILLE EXT.1	33698	Yes	Community	Social Renting Housing	Renewal	6 000	1 000	1 000
Pennyville TOD/Corridor Development New Bulk engineering services PENNYVILLE City Wide	33718	Yes	Investment Properties	Housing development	New	20 000	70 000	60 000
Princess Plots Social Housing Project New Housing Development PRINCESS EXT.22 City Wide	33483	Yes	Investment Properties	Housing development	New	2 000	20 000	50 000
Rachers Social Housing New Building Alterations JOHANNESBURG	33821	Yes	Community	Social Renting Housing	New		900	500
Rodepoort Extension 2 New Building Alterations ROODEPOORT EXT.2	30418	Yes	Investment Properties	Housing development	New	2 000	35 000	
Rodepoort Social Housing Upgrades Renewal Building Alterations ROODEPOORT	33809	Yes	Community	Social Renting Housing	Renewal	6 000	12 000	1 000
Selby Staff Hostel Redevelopment/Conversion Renewal Building Alterations SELBY	27582	Yes	Heritage Assets	Buildings	Renewal	5 000		
Selkirk Social Housing project New Housing Development BLAIRGOWRIE	27572	Yes	Investment Properties	Housing development	New	35 000	90 000	70 000
Turffontein rental housing development New Housing Development TURFFONTEIN	27574	Yes	Investment Properties	Housing development	New	54 000	75 000	40 000
<b>Sub Total</b>						530 172	791 403	688 877
<b>Joburg City Theatres</b>								
Joburg Theatre - Building Renovations and upgrades New Building Alterations JOHANNESBURG	30889	Yes	Community	Recreational facilities	New	5 150	4 300	1 442
Joburg Theatre - Information Technology Upgrades Renewal Computer Upgrades JOHANNESBURG City Wide	32879	Yes	Intangibles	Computers - software and programming	Renewal	1 000	500	250
Joburg Theatre - Technical Equipment New Operational Capex JOHANNESBURG	33817	Yes	Other Assets	Furniture and other office equipment	New			750
Joburg Theatre - Upgrade of stage machinery Renewal Plant and Equipment JOHANNESBURG	32502	Yes	Community	Recreational facilities	Renewal	1 000	400	1 155
Promusica Theatre - Building renovations and upgrades Renewal Building Alterations FLORIDA PARK EXT.9	33547	Yes	Community	Recreational facilities	Renewal		600	500
Promusica Theatre - Information Technology New Computer Software FLORIDA PARK EXT.9 City Wide	33548	Yes	Community	Other	New	200	200	150
Promusica Theatre - Purchasing of vehicle for the theatre Renewal Operational Capex FLORIDA PARK EXT.9	30771	Yes	Community	Other	Renewal	150		
Promusica Theatre - Upgrading of technical equipment (sound and lighting) Renewal Theatre redevelopment FLORIDA PARK EXT.9	26167	Yes	Other Assets	Plant & equipment	Renewal	600		600
Soweto Theatre - Information technology New Computer Software JABULANI City Wide	33549	Yes	Community	Other	New	200	200	150
Soweto Theatre - Upgrading of Technical Equipment Renewal Building Alterations JABULANI City Wide	33355	Yes	Other Assets	Other	Renewal			400
<b>Sub Total</b>						8 300	6 200	5 397
<b>Grand Total</b>						10 861 642	11 439 195	10 137 959